



**CITY OF COLUMBIA FINANCE
DEPARTMENT INTEROFFICE
MEMORANDUM**

**TO: The Honorable Mayor Benjamin and Columbia City Council
Steve Gantt, City Manager**

FROM: Bill Ellis, CPA - Finance Director

SUBJECT: Preliminary FY 2011/2012 Revenue & Expenditures Monthly Report – Dec. 2011

DATE: January 17, 2012

We are pleased to provide you with Preliminary FY 2011/2012 Revenue & Expenditure Reports through December 2011 for the following funds:

101 General Fund	531 Parking Fund
203 Accommodations Tax	551 Water & Sewer Operating
208 County Services	553 Storm Water Operating
212 Hospitality Tax	

Notes for Review

Please note that GASB 45 has been applied to all departments – Budget and Expenditures.

Late Notification

In an effort to provide City Council with timely and accurate financial information, we will be closing out the months by the 15th of the following month. All information received after that date will be processed in the following month. This can\will result in possible over\under statements of monthly revenues and expenses. We will keep you apprised of those that are received late.

Notes

Finance received no departmental feedback regarding inquiries as to revenue and expenditures.

City of Columbia: Monthly Budget Report Through 12/31/2011

101 - General Fund: Revenue

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Collected	Variance	% Collected	Working Budget	Thru Dec Budget	Thru Dec Collected	Variance	% Collected
Taxes	49,273,135	24,636,569	9,002,052	(15,634,517)	36.5	49,655,083	24,827,544	8,981,282	(15,846,262)	36.1
Licenses and Permits	27,470,800	13,735,400	2,050,606	(11,684,794)	14.9	27,107,600	13,553,800	1,834,531	(11,719,269)	13.5
Intergovernmental Revenues	11,087,058	5,543,529	1,471,273	(4,072,256)	26.5	11,221,481	5,610,741	639,374	(4,971,367)	11.3
Charges for Services	9,032,605	4,516,303	3,397,292	(1,119,011)	75.2	9,045,837	4,522,919	3,419,376	(1,103,543)	75.6
Fines and Forfeitures	913,611	456,806	492,260	35,454	107.7	995,700	497,850	530,824	32,974	106.6
Columbia Action Council	0	0	1,675	1,675	0.0	0	0	3,690	3,690	0.0
Miscellaneous Revenues	45,908	22,954	37,053	14,099	161.4	25,000	12,500	30,005	17,505	240.0
Donated Funds	0	0	0	0	0.0	0	0	9,000	9,000	0.0
Interest Revenues	50,000	25,000	0	(25,000)	0.0	75,000	37,500	0	(37,500)	0.0
Sale of Property	100,000	50,000	33,816	(16,184)	67.6	100,000	50,000	21,834	(28,166)	43.6
Rent and Royalties	79,050	39,525	51,303	11,778	129.7	79,050	39,525	23,599	(15,926)	59.7
Transfers From Other Funds	13,500,238	6,750,119	3,912,500	(2,837,619)	57.9	9,563,430	4,781,715	4,971,905	190,190	103.9
Unappropriated Surplus	223,976	111,988	0	(111,988)	0.0	2,028,190	1,014,095	0	(1,014,095)	0.0
Proceeds From Issuance of Bond	0	0	0	0	0.0	5,333,073	2,666,537	0	(2,666,537)	0.0
General Fund Total:	111,776,381	55,888,193	20,449,830	(35,438,363)	36.5	115,229,444	57,614,726	20,465,420	(37,149,306)	35.5

101 - General Fund: Expenditure

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Central Administration										
Personnel Services	319,494	159,748	285,709	(125,961)	178.8	352,167	176,084	190,111	(14,027)	107.9
Supplies	22,587	11,294	10,385	909	91.9	21,936	10,968	5,909	5,059	53.8
Other Services and Charges	204,111	102,058	41,850	60,208	41.0	213,337	106,668	47,435	59,233	44.4
Risk Management	15,321	7,661	9,833	(2,172)	128.3	16,709	8,355	8,532	(177)	102.1
Total Legislative	561,513	280,761	347,777	(67,016)	123.8	604,149	302,075	251,987	50,088	83.4
Personnel Services	465,032	232,517	148,692	83,825	63.9	623,505	311,754	333,336	(21,582)	106.9
Supplies	16,700	8,350	950	7,400	11.3	32,450	16,225	14,213	2,012	87.5
Other Services and Charges	61,500	30,750	5,741	25,009	18.6	114,016	57,008	34,871	22,137	61.1
Risk Management	25,616	12,808	12,390	418	96.7	37,040	18,520	18,088	432	97.6
Total City Manager	568,848	284,425	167,773	116,652	58.9	807,011	403,507	400,508	2,999	99.2
Personnel Services	209,807	104,904	104,781	123	99.8	210,421	105,212	124,837	(19,625)	118.6
Supplies	14,254	7,127	1,874	5,253	26.2	16,900	8,450	3,322	5,128	39.3

City of Columbia: Monthly Budget Report Through 12/31/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Other Services and Charges	185,808	92,904	74,413	18,491	80.0	191,162	95,581	80,547	15,034	84.2
Risk Management	11,668	5,834	5,834	0	100.0	11,668	5,834	6,844	(1,010)	117.3
Total Governmental Affairs	421,537	210,769	186,902	23,867	88.6	430,151	215,077	215,550	(473)	100.2
Personnel Services	0	0	0	0	0.0	91,762	45,881	0	45,881	0.0
Supplies	0	0	0	0	0.0	6,700	3,350	0	3,350	0.0
Other Services and Charges	0	0	0	0	0.0	5,800	2,900	0	2,900	0.0
Risk Management	0	0	0	0	0.0	7,700	3,850	0	3,850	0.0
Total Administration Operations	0	0	0	0	0.0	111,962	55,981	0	55,981	0.0
Personnel Services	368,898	184,450	182,204	2,246	98.7	0	0	0	0	0.0
Supplies	4,750	2,375	902	1,473	37.9	0	0	0	0	0.0
Other Services and Charges	26,390	13,195	8,859	4,336	67.1	0	0	0	0	0.0
Risk Management	20,612	10,306	10,130	176	98.2	0	0	0	0	0.0
Total Administrative Services	420,650	210,326	202,095	8,231	96.0	0	0	0	0	0.0
Personnel Services	381,902	190,952	129,377	61,575	67.7	226,315	113,159	127,979	(14,820)	113.0
Supplies	2,355	1,177	164	1,013	13.9	6,655	3,328	887	2,441	26.6
Other Services and Charges	27,756	13,880	12,648	1,232	91.1	15,659	7,831	9,125	(1,294)	116.5
Risk Management	21,097	10,549	7,080	3,469	67.1	12,611	6,306	7,047	(741)	111.7
Total Admin-Sr. Assistant City Mngr	433,110	216,558	149,269	67,289	68.9	261,240	130,624	145,038	(14,414)	111.0
Personnel Services	688,967	344,485	332,224	12,261	96.4	687,842	343,922	333,147	10,775	96.8
Supplies	36,437	18,219	17,198	1,021	94.3	38,437	19,219	20,915	(1,696)	108.8
Other Services and Charges	31,153	15,577	10,376	5,201	66.6	35,903	17,952	15,146	2,806	84.3
Risk Management	36,927	18,464	18,007	457	97.5	36,707	18,354	16,925	1,429	92.2
Total Human Resources	793,484	396,745	377,805	18,940	95.2	798,889	399,447	386,133	13,314	96.6
Personnel Services	198,757	99,380	91,261	8,119	91.8	0	0	0	0	0.0
Supplies	9,200	4,600	934	3,666	20.3	0	0	0	0	0.0
Other Services and Charges	9,800	4,900	548	4,352	11.1	0	0	0	0	0.0
Risk Management	10,710	5,355	5,075	280	94.7	0	0	0	0	0.0
Total Admin-Public Safety	228,467	114,235	97,818	16,417	85.6	0	0	0	0	0.0
Personnel Services	357,179	178,591	179,671	(1,080)	100.6	361,239	180,620	187,173	(6,553)	103.6
Supplies	24,603	12,302	7,821	4,481	63.5	53,103	26,552	21,261	5,291	80.0
Other Services and Charges	66,869	33,435	11,147	22,288	33.3	40,869	20,435	9,420	11,015	46.0

City of Columbia: Monthly Budget Report Through 12/31/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Risk Management	18,738	9,369	9,510	(141)	101.5	19,053	9,527	9,465	62	99.3
Total Public Information	467,389	233,697	208,149	25,548	89.0	474,264	237,134	227,319	9,815	95.8
Personnel Services	272,332	136,168	157,999	(21,831)	116.0	394,788	197,395	169,431	27,964	85.8
Supplies	16,530	8,265	7,113	1,152	86.0	15,780	7,890	4,170	3,720	52.8
Other Services and Charges	6,815	3,408	4,682	(1,274)	137.3	18,236	9,119	1,479	7,640	16.2
Risk Management	14,580	7,290	8,698	(1,408)	119.3	21,675	10,838	8,657	2,181	79.8
Total Citizens Support Services	310,257	155,131	178,492	(23,361)	115.0	450,479	225,242	183,737	41,505	81.5
Personnel Services	882,392	441,198	437,171	4,027	99.0	883,398	441,699	452,682	(10,983)	102.4
Supplies	57,412	28,706	20,718	7,988	72.1	60,412	30,206	14,167	16,039	46.9
Other Services and Charges	1,063,740	531,871	456,437	75,434	85.8	958,440	479,221	337,359	141,862	70.3
Risk Management	48,363	24,182	24,248	(66)	100.2	48,321	24,161	24,265	(104)	100.4
Capital Outlay	3,000	1,500	308	1,192	20.5	0	0	0	0	0.0
Total Legal	2,054,907	1,027,457	938,882	88,575	91.3	1,950,571	975,287	828,473	146,814	84.9
Central Administration	6,260,162	3,130,104	2,854,962	275,142	91.2	5,888,716	2,944,374	2,638,745	305,629	89.6
Non-Departmental										
Other Services and Charges	0	0	0	0	0.0	(25,000)	(12,500)	0	(12,500)	0.0
Community Promotions	175,000	87,500	71,090	16,410	81.2	185,000	92,500	104,300	(11,800)	112.7
Total Community Promotions	175,000	87,500	71,090	16,410	81.2	160,000	80,000	104,300	(24,300)	130.3
Other Services and Charges	0	0	0	0	0.0	0	0	(10,000)	10,000	0.0
Total Contingency - City Manager	0	0	0	0	0.0	0	0	(10,000)	10,000	0.0
Other Services and Charges	70,000	35,000	17,500	17,500	50.0	70,000	35,000	0	35,000	0.0
Total Solicitor's Office	70,000	35,000	17,500	17,500	50.0	70,000	35,000	0	35,000	0.0
Other Services and Charges	40,000	20,000	6,460	13,540	32.3	40,000	20,000	19,369	631	96.8
Community Promotions	40,000	20,000	33,333	(13,333)	166.6	0	0	0	0	0.0
Total Tuition Reimbursement	80,000	40,000	39,793	207	99.4	40,000	20,000	19,369	631	96.8
Supplies	0	0	1,636	(1,636)	0.0	0	0	1,049	(1,049)	0.0
Other Services and Charges	917,000	458,500	270,389	188,111	58.9	1,000,000	500,000	400,770	99,230	80.1
Total Homeless Services	917,000	458,500	272,025	186,475	59.3	1,000,000	500,000	401,819	98,181	80.3

City of Columbia: Monthly Budget Report Through 12/31/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Other Services and Charges	0	0	0	0	0.0	100,000	50,000	0	50,000	0.0
Total Electricity Reserves	0	0	0	0	0.0	100,000	50,000	0	50,000	0.0
Other Services and Charges	350,000	175,000	152,000	23,000	86.8	375,000	187,500	133,150	54,350	71.0
Community Promotions	53,000	26,500	28,000	(1,500)	105.6	0	0	0	0	0.0
Total Special Projects	403,000	201,500	180,000	21,500	89.3	375,000	187,500	133,150	54,350	71.0
Other Services and Charges	948,929	474,465	0	474,465	0.0	1,000,000	500,000	0	500,000	0.0
Total Reserve	948,929	474,465	0	474,465	0.0	1,000,000	500,000	0	500,000	0.0
Other Services and Charges	505,000	252,500	206,742	45,758	81.8	505,000	252,500	210,044	42,456	83.1
Total Non-Departmental Administrativ	505,000	252,500	206,742	45,758	81.8	505,000	252,500	210,044	42,456	83.1
Other Services and Charges	0	0	(1,913)	1,913	0.0	0	0	(314)	314	0.0
Total Non-departmental Bank Charges	0	0	(1,913)	1,913	0.0	0	0	(314)	314	0.0
Non-Departmental	3,098,929	1,549,465	785,237	764,228	50.6	3,250,000	1,625,000	858,368	766,632	52.8
Interfund Transfer										
Transfers	5,421,114	2,710,557	2,710,557	0	100.0	5,419,343	2,709,672	2,709,672	0	100.0
Total Debt Service Transfer	5,421,114	2,710,557	2,710,557	0	100.0	5,419,343	2,709,672	2,709,672	0	100.0
Transfers	2,452,719	1,226,360	1,383,363	(157,003)	112.8	6,566,142	3,283,072	1,570,178	1,712,894	47.8
Total Transfers	2,452,719	1,226,360	1,383,363	(157,003)	112.8	6,566,142	3,283,072	1,570,178	1,712,894	47.8
Interfund Transfer	7,873,833	3,936,917	4,093,920	(157,003)	103.9	11,985,485	5,992,744	4,279,850	1,712,894	71.4
Municipal Court										
Personnel Services	337,932	168,969	166,386	2,583	98.4	337,046	168,525	172,878	(4,353)	102.5
Supplies	2,845	1,423	678	745	47.6	8,922	4,462	556	3,906	12.4
Other Services and Charges	244,640	122,320	28,788	93,532	23.5	218,540	109,270	25,912	83,358	23.7
Risk Management	18,304	9,152	9,184	(32)	100.3	18,304	9,152	9,228	(76)	100.8
Capital Outlay	2,000	1,000	0	1,000	0.0	0	0	0	0	0.0
Total Municipal Court:Administration	605,721	302,864	205,036	97,828	67.6	582,812	291,409	208,574	82,835	71.5
Personnel Services	460,216	230,110	238,868	(8,758)	103.8	484,013	242,009	253,986	(11,977)	104.9
Supplies	23,155	11,577	12,344	(767)	106.6	25,800	12,900	8,942	3,958	69.3

City of Columbia: Monthly Budget Report Through 12/31/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Other Services and Charges	17,210	8,606	8,240	366	95.7	16,660	8,330	8,569	(239)	102.8
Risk Management	22,838	11,419	11,815	(396)	103.4	23,615	11,808	11,642	166	98.5
Total Municipal Court:Violations	523,419	261,712	271,267	(9,555)	103.6	550,088	275,047	283,139	(8,092)	102.9
Personnel Services	913,678	456,841	419,845	36,996	91.9	918,324	459,163	439,594	19,569	95.7
Supplies	41,484	20,742	10,760	9,982	51.8	39,184	19,592	12,297	7,295	62.7
Other Services and Charges	13,475	6,738	4,771	1,967	70.8	13,475	6,738	4,655	2,083	69.0
Risk Management	45,798	22,899	20,869	2,030	91.1	45,655	22,828	20,695	2,133	90.6
Total Municipal Court:Judicial	1,014,435	507,220	456,245	50,975	89.9	1,016,638	508,321	477,241	31,080	93.8
Personnel Services	349,269	174,635	170,782	3,853	97.7	351,327	175,664	150,360	25,304	85.5
Supplies	875	438	0	438	0.0	0	0	0	0	0.0
Other Services and Charges	3,400	1,700	0	1,700	0.0	3,200	1,600	0	1,600	0.0
Risk Management	18,805	9,403	9,165	238	97.4	16,005	8,003	7,699	304	96.2
Total Municipal Court:Judges	372,349	186,176	179,947	6,229	96.6	370,532	185,267	158,059	27,208	85.3
Municipal Court	2,515,924	1,257,972	1,112,495	145,477	88.4	2,520,070	1,260,044	1,127,013	133,031	89.4
Finance Administration										
Personnel Services	781,453	390,728	327,737	62,991	83.8	725,279	362,641	352,202	10,439	97.1
Supplies	25,092	12,547	9,334	3,213	74.3	25,092	12,547	5,193	7,354	41.3
Other Services and Charges	115,533	57,767	82,267	(24,500)	142.4	115,533	57,767	82,578	(24,811)	142.9
Risk Management	36,310	18,155	17,199	956	94.7	36,117	18,059	17,846	213	98.8
Total Accounting	958,388	479,197	436,537	42,660	91.0	902,021	451,014	457,819	(6,805)	101.5
Personnel Services	130,405	65,204	65,015	189	99.7	130,744	65,373	66,482	(1,109)	101.6
Supplies	10,000	5,000	6,111	(1,111)	122.2	5,000	2,500	1,221	1,279	48.8
Other Services and Charges	70,816	35,408	2,287	33,121	6.4	75,816	37,908	1,500	36,408	3.9
Risk Management	7,350	3,675	3,675	0	100.0	7,350	3,675	3,675	0	100.0
Total Finance Administration	218,571	109,287	77,088	32,199	70.5	218,910	109,456	72,878	36,578	66.5
Personnel Services	600,104	300,052	320,037	(19,985)	106.6	556,844	278,423	270,628	7,795	97.2
Supplies	23,750	11,875	11,063	812	93.1	25,900	12,950	9,359	3,591	72.2
Other Services and Charges	29,790	14,896	13,703	1,193	91.9	74,935	37,468	11,908	25,560	31.7
Risk Management	30,593	15,297	16,383	(1,086)	107.0	28,281	14,141	13,101	1,040	92.6
Capital Outlay	0	0	0	0	0.0	254,595	127,298	254,595	(127,297)	200.0

City of Columbia: Monthly Budget Report Through 12/31/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Total Business License	684,237	342,120	361,186	(19,066)	105.5	940,555	470,280	559,591	(89,311)	118.9
Personnel Services	145,868	72,935	72,713	222	99.6	158,194	79,098	81,303	(2,205)	102.7
Supplies	3,353	1,678	1,330	348	79.2	3,353	1,678	0	1,678	0.0
Other Services and Charges	79,628	39,815	29,560	10,255	74.2	79,628	39,815	25,817	13,998	64.8
Risk Management	7,866	3,933	3,931	2	99.9	8,566	4,283	4,260	23	99.4
Total Treasury	236,715	118,361	107,534	10,827	90.8	249,741	124,874	111,380	13,494	89.1
Finance Administration	2,097,911	1,048,965	982,345	66,620	93.6	2,311,227	1,155,624	1,201,668	(46,044)	103.9
Community & Economic Dev.										
Personnel Services	361,107	180,556	174,187	6,369	96.4	453,099	226,551	238,776	(12,225)	105.3
Supplies	19,550	9,776	5,406	4,370	55.2	10,550	5,276	10,040	(4,764)	190.2
Other Services and Charges	62,420	31,210	16,020	15,190	51.3	55,881	27,941	27,649	292	98.9
Risk Management	19,434	9,717	9,422	295	96.9	24,556	12,278	12,598	(320)	102.6
Total Office of Business Op.	462,511	231,259	205,035	26,224	88.6	544,086	272,046	289,063	(17,017)	106.2
Community & Economic Dev.	462,511	231,259	205,035	26,224	88.6	544,086	272,046	289,063	(17,017)	106.2
Development Services										
Personnel Services	3,451,182	1,725,592	1,492,934	232,658	86.5	3,481,676	1,740,839	1,623,161	117,678	93.2
Supplies	167,751	83,876	66,973	16,903	79.8	192,545	96,273	64,371	31,902	66.8
Other Services and Charges	210,400	105,200	87,490	17,710	83.1	226,052	113,026	97,984	15,042	86.6
Risk Management	177,085	88,543	77,218	11,325	87.2	177,444	88,722	79,701	9,021	89.8
Capital Outlay	724	362	0	362	0.0	47,746	23,873	0	23,873	0.0
Total Development Services	4,007,142	2,003,573	1,724,615	278,958	86.0	4,125,463	2,062,733	1,865,217	197,516	90.4
Development Services	4,007,142	2,003,573	1,724,615	278,958	86.0	4,125,463	2,062,733	1,865,217	197,516	90.4
Police Department										
Personnel Services	947,657	473,830	433,165	40,665	91.4	834,761	417,382	482,792	(65,410)	115.6
Supplies	17,080	8,540	7,749	791	90.7	19,980	9,990	12,223	(2,233)	122.3
Other Services and Charges	456,124	228,063	238,671	(10,608)	104.6	677,244	338,623	228,023	110,600	67.3
Risk Management	49,569	24,785	22,925	1,860	92.4	43,493	21,747	24,349	(2,602)	111.9
Total Police:Office Of The Chief	1,470,430	735,218	702,510	32,708	95.5	1,575,478	787,742	747,387	40,355	94.8

City of Columbia: Monthly Budget Report Through 12/31/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Personnel Services	1,467,075	733,540	690,535	43,005	94.1	1,567,476	783,740	967,325	(183,585)	123.4
Supplies	430,541	215,271	136,435	78,836	63.3	586,822	293,413	299,565	(6,152)	102.0
Other Services and Charges	323,160	161,580	142,753	18,827	88.3	342,992	171,496	150,747	20,749	87.9
Risk Management	75,604	37,802	35,264	2,538	93.2	80,070	40,035	46,696	(6,661)	116.6
Total Police:Administrative Service	2,296,380	1,148,193	1,004,987	143,206	87.5	2,577,360	1,288,684	1,464,333	(175,649)	113.6
Personnel Services	13,869,392	6,934,697	7,265,184	(330,487)	104.7	13,833,519	6,916,761	6,554,509	362,252	94.7
Supplies	792,628	396,315	327,463	68,852	82.6	679,782	339,891	423,168	(83,277)	124.5
Other Services and Charges	536,775	268,388	317,163	(48,775)	118.1	525,176	262,588	334,225	(71,637)	127.2
Risk Management	686,986	343,493	364,239	(20,746)	106.0	686,732	343,366	310,534	32,832	90.4
Capital Outlay	1,041,092	520,546	0	520,546	0.0	0	0	0	0	0.0
Total Police:Operations	16,926,873	8,463,439	8,274,049	189,390	97.7	15,725,209	7,862,606	7,622,436	240,170	96.9
Personnel Services	1,171,162	585,584	647,563	(61,979)	110.5	1,213,435	606,719	1,464,413	(857,694)	241.3
Supplies	30,800	15,400	31,363	(15,963)	203.6	30,800	15,400	17,844	(2,444)	115.8
Other Services and Charges	45,660	22,830	22,163	667	97.0	24,660	12,330	9,244	3,086	74.9
Risk Management	58,873	29,437	32,757	(3,320)	111.2	60,349	30,175	69,690	(39,515)	230.9
Total Police:Public Safety Officer	1,306,495	653,251	733,846	(80,595)	112.3	1,329,244	664,624	1,561,191	(896,567)	234.8
Personnel Services	1,084,389	542,196	434,171	108,025	80.0	1,115,869	557,936	235,685	322,251	42.2
Supplies	24,300	12,150	8,784	3,366	72.2	26,240	13,120	10,379	2,741	79.1
Other Services and Charges	213,230	106,616	49,120	57,496	46.0	265,985	132,993	185,710	(52,717)	139.6
Risk Management	55,391	27,696	22,130	5,566	79.9	56,535	28,268	11,511	16,757	40.7
Capital Outlay	0	0	0	0	0.0	17,750	8,875	0	8,875	0.0
Total Police:Support Service	1,377,310	688,658	514,205	174,453	74.6	1,482,379	741,192	443,285	297,907	59.8
Personnel Services	3,935,178	1,967,591	1,978,691	(11,100)	100.5	4,086,046	2,043,024	2,076,556	(33,532)	101.6
Supplies	104,718	52,359	52,375	(16)	100.0	94,070	47,035	74,850	(27,815)	159.1
Other Services and Charges	95,990	47,996	49,084	(1,088)	102.2	142,540	71,270	31,969	39,301	44.8
Risk Management	201,805	100,903	101,349	(446)	100.4	206,833	103,417	101,360	2,057	98.0
Capital Outlay	228,605	114,303	0	114,303	0.0	53,250	26,625	52,755	(26,130)	198.1
Total Police:Investigations	4,566,296	2,283,152	2,181,499	101,653	95.5	4,582,739	2,291,371	2,337,490	(46,119)	102.0
Personnel Services	1,808,153	904,077	757,103	146,974	83.7	1,579,712	789,857	1,355,095	(565,238)	171.5
Supplies	55,800	27,900	24,505	3,395	87.8	64,760	32,380	32,341	39	99.8
Other Services and Charges	40,000	20,000	24,725	(4,725)	123.6	47,000	23,500	49,569	(26,069)	210.9
Risk Management	92,584	46,292	38,976	7,316	84.1	79,210	39,605	65,057	(25,452)	164.2

City of Columbia: Monthly Budget Report Through 12/31/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Total Police:Special Operations	1,996,537	998,269	845,309	152,960	84.6	1,770,682	885,342	1,502,062	(616,720)	169.6
Police Department	29,940,321	14,970,180	14,256,405	713,775	95.2	29,043,091	14,521,561	15,678,184	(1,156,623)	107.9
Homeland Security/CSO										
Emergency Communications										
Personnel Services	2,051,715	1,025,860	1,069,530	(43,670)	104.2	2,043,496	1,021,749	1,018,162	3,587	99.6
Supplies	34,725	17,363	8,623	8,740	49.6	44,800	22,401	12,036	10,365	53.7
Other Services and Charges	107,641	53,821	34,622	19,199	64.3	196,874	98,437	144,901	(46,464)	147.2
Risk Management	98,205	49,103	54,743	(5,640)	111.4	104,775	52,388	49,651	2,737	94.7
Capital Outlay	6,075	3,038	0	3,038	0.0	0	0	0	0	0.0
Total Emergency Comm. Center	2,298,361	1,149,185	1,167,518	(18,333)	101.5	2,389,945	1,194,975	1,224,750	(29,775)	102.4
Emergency Communications	2,298,361	1,149,185	1,167,518	(18,333)	101.5	2,389,945	1,194,975	1,224,750	(29,775)	102.4
Fire Department										
Personnel Services	517,012	258,509	300,409	(41,900)	116.2	581,627	290,815	342,020	(51,205)	117.6
Supplies	22,334	11,167	2,477	8,690	22.1	23,878	11,939	7,700	4,239	64.4
Other Services and Charges	23,800	11,900	10,299	1,601	86.5	19,400	9,700	6,203	3,497	63.9
Risk Management	26,951	13,476	15,584	(2,108)	115.6	30,165	15,083	17,193	(2,110)	113.9
Capital Outlay	16,200	8,100	0	8,100	0.0	19,896	9,948	19,896	(9,948)	200.0
Total Fire: Administration	606,297	303,152	328,769	(25,617)	108.4	674,966	337,485	393,012	(55,527)	116.4
Personnel Services	1,151,762	575,883	521,701	54,182	90.5	1,155,064	577,533	587,691	(10,158)	101.7
Supplies	36,430	18,215	11,267	6,948	61.8	52,204	26,102	11,971	14,131	45.8
Other Services and Charges	37,520	18,761	16,905	1,856	90.1	46,315	23,159	19,054	4,105	82.2
Risk Management	58,257	29,129	26,386	2,743	90.5	57,939	28,970	28,404	566	98.0
Transfers	0	0	2,476	(2,476)	0.0	0	0	0	0	0.0
Total Fire: Prevention	1,283,969	641,988	578,735	63,253	90.1	1,311,522	655,764	647,120	8,644	98.6
Personnel Services	14,474,760	7,237,381	7,484,706	(247,325)	103.4	14,640,895	7,320,448	7,604,147	(283,699)	103.8
Supplies	593,072	296,536	162,959	133,577	54.9	860,816	430,408	249,084	181,324	57.8
Other Services and Charges	1,026,860	513,431	535,058	(21,627)	104.2	1,059,722	529,862	607,508	(77,646)	114.6
Risk Management	725,489	362,745	373,895	(11,150)	103.0	727,312	363,656	362,794	862	99.7
Capital Outlay	958,663	479,331	13,147	466,184	2.7	98,740	49,370	82,938	(33,568)	167.9

City of Columbia: Monthly Budget Report Through 12/31/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Total Fire: Suppression	17,778,844	8,889,424	8,569,765	319,659	96.4	17,387,485	8,693,744	8,906,471	(212,727)	102.4
Personnel Services	275,601	137,802	156,161	(18,359)	113.3	399,035	199,519	176,211	23,308	88.3
Supplies	60,900	30,450	15,211	15,239	49.9	88,700	44,350	20,074	24,276	45.2
Other Services and Charges	98,897	49,449	18,839	30,610	38.0	142,172	71,086	28,179	42,907	39.6
Risk Management	14,013	7,007	7,965	(958)	113.6	20,380	10,190	8,680	1,510	85.1
Total Fire: Training	449,411	224,708	198,176	26,532	88.1	650,287	325,145	233,144	92,001	71.7
Personnel Services	289,835	144,919	158,970	(14,051)	109.6	175,715	87,859	87,388	471	99.4
Supplies	91,790	45,895	18,119	27,776	39.4	98,480	49,240	22,850	26,390	46.4
Other Services and Charges	80,775	40,388	35,325	5,063	87.4	52,765	26,383	13,111	13,272	49.6
Risk Management	14,702	7,351	8,098	(747)	110.1	8,819	4,410	4,282	128	97.0
Capital Outlay	2,000	1,000	0	1,000	0.0	30,000	15,000	0	15,000	0.0
Total Fire: Shop Maintenance	479,102	239,553	220,512	19,041	92.0	365,779	182,892	127,631	55,261	69.7
Fire Department	20,597,623	10,298,825	9,895,957	402,868	96.0	20,390,039	10,195,030	10,307,378	(112,348)	101.1
Parks & Recreation										
Personnel Services	428,564	214,284	287,102	(72,818)	133.9	633,867	316,936	287,447	29,489	90.6
Supplies	34,295	17,148	16,889	259	98.4	27,588	13,794	21,960	(8,166)	159.1
Other Services and Charges	771,300	385,652	310,970	74,682	80.6	712,308	356,155	253,434	102,721	71.1
Risk Management	29,893	14,947	15,565	(618)	104.1	31,128	15,564	14,854	710	95.4
Total Parks & Recreation Admin	1,264,052	632,031	630,526	1,505	99.7	1,404,891	702,449	577,695	124,754	82.2
Personnel Services	502,121	251,062	226,787	24,275	90.3	457,933	228,967	254,035	(25,068)	110.9
Supplies	47,440	23,721	20,925	2,796	88.2	32,000	16,000	17,637	(1,637)	110.2
Other Services and Charges	92,481	46,241	43,562	2,679	94.2	61,050	30,525	39,047	(8,522)	127.9
Risk Management	26,772	13,386	11,161	2,225	83.3	24,944	12,472	11,849	623	95.0
Total Parks Maintenance	668,814	334,410	302,435	31,975	90.4	575,927	287,964	322,568	(34,604)	112.0
Personnel Services	871,817	435,910	487,551	(51,641)	111.8	876,101	438,051	471,145	(33,094)	107.5
Supplies	36,432	18,216	18,797	(581)	103.1	36,432	18,216	26,885	(8,669)	147.5
Other Services and Charges	40,000	20,000	33,525	(13,525)	167.6	40,000	20,000	36,342	(16,342)	181.7
Risk Management	42,068	21,034	23,694	(2,660)	112.6	42,023	21,012	21,430	(418)	101.9
Total Park Facilities	990,317	495,160	563,567	(68,407)	113.8	994,556	497,279	555,802	(58,523)	111.7
Personnel Services	976,026	488,014	483,334	4,680	99.0	1,013,463	506,733	507,071	(338)	100.0

City of Columbia: Monthly Budget Report Through 12/31/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Supplies	68,815	34,408	28,370	6,038	82.4	68,815	34,408	25,556	8,852	74.2
Other Services and Charges	21,386	10,693	12,642	(1,949)	118.2	21,386	10,693	11,946	(1,253)	111.7
Risk Management	49,156	24,578	23,624	954	96.1	49,280	24,640	23,071	1,569	93.6
Capital Outlay	0	0	0	0	0.0	39,704	19,852	39,704	(19,852)	200.0
Total Parks - Building & Grounds	1,115,383	557,693	547,970	9,723	98.2	1,192,648	596,326	607,348	(11,022)	101.8
Personnel Services	235,093	117,549	88,326	29,223	75.1	238,722	119,363	144,827	(25,464)	121.3
Supplies	2,046	1,024	596	428	58.2	2,046	1,024	807	217	78.8
Other Services and Charges	51,036	25,518	32,714	(7,196)	128.1	41,036	20,518	24,669	(4,151)	120.2
Risk Management	12,325	6,163	4,643	1,520	75.3	12,178	6,089	6,885	(796)	113.0
Total Recreation Athletics	300,500	150,254	126,279	23,975	84.0	293,982	146,994	177,188	(30,194)	120.5
Personnel Services	1,837,783	918,893	947,169	(28,276)	103.0	1,831,290	915,646	1,029,641	(113,995)	112.4
Supplies	13,045	6,523	4,062	2,461	62.2	17,078	8,539	4,858	3,681	56.8
Other Services and Charges	12,212	6,106	8,364	(2,258)	136.9	12,212	6,106	5,571	535	91.2
Risk Management	93,605	46,803	48,645	(1,842)	103.9	92,387	46,194	49,695	(3,501)	107.5
Total Recreation Programs	1,956,645	978,325	1,008,240	(29,915)	103.0	1,952,967	976,485	1,089,765	(113,280)	111.6
Other Services and Charges	0	0	935	(935)	0.0	0	0	0	0	0.0
Special Events	0	0	3,500	(3,500)	0.0	0	0	9,698	(9,698)	0.0
Total Park&Rec Spec Event	0	0	4,435	(4,435)	0.0	0	0	9,698	(9,698)	0.0
Personnel Services	119,381	59,692	94,738	(35,046)	158.7	119,897	59,950	125,009	(65,059)	208.5
Supplies	2,337	1,169	500	669	42.7	2,087	1,044	689	355	66.0
Other Services and Charges	350	175	0	175	0.0	600	300	25	275	8.3
Risk Management	6,731	3,366	5,465	(2,099)	162.3	6,731	3,366	7,430	(4,064)	220.7
Total Recreation Swimming Pools	128,799	64,402	100,703	(36,301)	156.3	129,315	64,660	133,153	(68,493)	205.9
Personnel Services	172,955	86,479	93,449	(6,970)	108.0	173,706	86,854	67,635	19,219	77.8
Supplies	1,000	500	97	403	19.4	1,000	500	254	246	50.8
Other Services and Charges	0	0	840	(840)	0.0	0	0	492	(492)	0.0
Risk Management	8,746	4,373	4,784	(411)	109.3	8,746	4,373	3,327	1,046	76.0
Total Recreation Tennis Courts	182,701	91,352	99,170	(7,818)	108.5	183,452	91,727	71,708	20,019	78.1
Personnel Services	404,165	202,084	192,761	9,323	95.3	410,227	205,115	203,900	1,215	99.4
Supplies	21,963	10,982	9,841	1,141	89.6	21,963	10,982	13,149	(2,167)	119.7
Other Services and Charges	38,020	19,010	9,238	9,772	48.5	63,000	31,500	29,963	1,537	95.1

City of Columbia: Monthly Budget Report Through 12/31/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Risk Management	19,408	9,704	9,310	394	95.9	19,626	9,813	9,243	570	94.1
Total Finlay Park Management	483,556	241,780	221,150	20,630	91.4	514,816	257,410	256,255	1,155	99.5
Personnel Services	109,830	54,916	60,642	(5,726)	110.4	110,638	55,320	61,694	(6,374)	111.5
Supplies	2,700	1,350	98	1,252	7.2	700	350	303	47	86.5
Other Services and Charges	3,000	1,500	975	525	65.0	5,000	2,500	4,263	(1,763)	170.5
Risk Management	5,554	2,777	3,092	(315)	111.3	5,554	2,777	2,973	(196)	107.0
Total Golf Center	121,084	60,543	64,807	(4,264)	107.0	121,892	60,947	69,233	(8,286)	113.5
Personnel Services	752,423	376,213	366,738	9,475	97.4	796,299	398,150	350,182	47,968	87.9
Supplies	30,217	15,109	12,861	2,248	85.1	23,750	11,876	10,729	1,147	90.3
Other Services and Charges	242,943	121,472	96,893	24,579	79.7	155,950	77,976	112,462	(34,486)	144.2
Risk Management	41,366	20,683	19,247	1,436	93.0	41,366	20,683	17,934	2,749	86.7
Total Drew Wellness Center	1,066,949	533,477	495,739	37,738	92.9	1,017,365	508,685	491,307	17,378	96.5
Personnel Services	883,690	441,846	424,559	17,287	96.0	894,091	447,047	452,983	(5,936)	101.3
Supplies	23,385	11,693	14,108	(2,415)	120.6	23,385	11,693	16,028	(4,335)	137.0
Other Services and Charges	19,200	9,600	13,837	(4,237)	144.1	19,200	9,600	21,486	(11,886)	223.8
Risk Management	42,489	21,245	20,550	695	96.7	42,785	21,393	20,472	921	95.6
Transfers	0	0	0	0	0.0	0	0	1,500	(1,500)	0.0
Total Park Rangers	968,764	484,384	473,054	11,330	97.6	979,461	489,733	512,469	(22,736)	104.6
Supplies	0	0	0	0	0.0	0	0	567	(567)	0.0
Total Community Gardens	0	0	0	0	0.0	0	0	567	(567)	0.0
Parks & Recreation	9,247,564	4,623,811	4,638,075	(14,264)	100.3	9,361,272	4,680,659	4,874,756	(194,097)	104.1
Public Works										
Personnel Services	309,866	154,934	157,112	(2,178)	101.4	324,900	162,452	169,436	(6,984)	104.2
Supplies	32,430	16,215	5,052	11,163	31.1	27,650	13,825	7,003	6,822	50.6
Other Services and Charges	101,470	50,735	43,608	7,127	85.9	109,610	54,805	52,501	2,304	95.7
Risk Management	16,811	8,406	8,684	(278)	103.3	17,721	8,861	8,954	(93)	101.0
Total Public Works Administration	460,577	230,290	214,456	15,834	93.1	479,881	239,943	237,894	2,049	99.1
Personnel Services	545,021	272,511	164,379	108,132	60.3	548,664	274,333	193,112	81,221	70.3
Supplies	50,574	25,287	9,505	15,782	37.5	58,488	29,244	11,485	17,759	39.2
Other Services and Charges	110,508	55,254	38,340	16,914	69.3	140,954	70,477	109,889	(39,412)	155.9

City of Columbia: Monthly Budget Report Through 12/31/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Risk Management	25,562	12,781	7,697	5,084	60.2	25,219	12,610	9,202	3,408	72.9
Capital Outlay	39,500	19,750	0	19,750	0.0	0	0	0	0	0.0
Total Forestry Hazard Elimination	771,165	385,583	219,921	165,662	57.0	773,325	386,664	323,688	62,976	83.7
Personnel Services	469,763	234,882	154,243	80,639	65.6	457,078	228,541	193,283	35,258	84.5
Supplies	90,652	45,326	10,296	35,030	22.7	108,875	54,438	25,558	28,880	46.9
Other Services and Charges	41,900	20,950	20,655	295	98.5	48,900	24,450	36,802	(12,352)	150.5
Risk Management	24,787	12,394	7,397	4,997	59.6	24,455	12,228	8,773	3,455	71.7
Capital Outlay	16,000	8,000	0	8,000	0.0	8,500	4,250	0	4,250	0.0
Total Forestry Right Of Way Maint	643,102	321,552	192,591	128,961	59.8	647,808	323,907	264,416	59,491	81.6
Personnel Services	645,460	322,731	302,964	19,767	93.8	645,799	322,900	289,952	32,948	89.7
Supplies	72,943	36,473	23,171	13,302	63.5	72,419	36,211	31,188	5,023	86.1
Other Services and Charges	74,417	37,210	23,030	14,180	61.8	61,571	30,786	23,005	7,781	74.7
Risk Management	27,111	13,556	14,974	(1,418)	110.4	26,747	13,374	13,486	(112)	100.8
Total Horticulture	819,931	409,970	364,139	45,831	88.8	806,536	403,271	357,631	45,640	88.6
Personnel Services	508,368	254,187	235,453	18,734	92.6	508,758	254,380	270,167	(15,787)	106.2
Supplies	73,731	36,866	18,293	18,573	49.6	89,476	44,738	21,750	22,988	48.6
Other Services and Charges	99,743	49,874	34,185	15,689	68.5	97,791	48,897	20,897	28,000	42.7
Risk Management	20,885	10,443	11,330	(887)	108.4	24,335	12,168	12,252	(84)	100.6
Capital Outlay	99,784	49,892	2,584	47,308	5.1	0	0	0	0	0.0
Total Animal Services: Holding	802,511	401,262	301,845	99,417	75.2	720,360	360,183	325,066	35,117	90.2
Personnel Services	283,712	141,858	126,663	15,195	89.2	293,830	146,918	134,801	12,117	91.7
Supplies	56,868	28,435	9,644	18,791	33.9	63,603	31,802	17,355	14,447	54.5
Other Services and Charges	23,511	11,757	2,531	9,226	21.5	20,732	10,368	7,157	3,211	69.0
Risk Management	16,599	8,300	6,349	1,951	76.4	14,515	7,258	6,414	844	88.3
Capital Outlay	0	0	16,030	(16,030)	0.0	0	0	0	0	0.0
Total Animal Services: Adoption	380,690	190,350	161,217	29,133	84.6	392,680	196,346	165,727	30,619	84.4
Personnel Services	163,031	81,517	81,704	(187)	100.2	164,886	82,445	93,327	(10,882)	113.1
Supplies	17,596	8,798	5,921	2,877	67.2	19,866	9,933	9,013	920	90.7
Other Services and Charges	14,819	7,411	4,814	2,597	64.9	15,567	7,785	7,293	492	93.6
Risk Management	7,773	3,887	3,964	(77)	101.9	8,144	4,072	4,392	(320)	107.8
Capital Outlay	16,443	8,222	0	8,222	0.0	17,332	8,666	0	8,666	0.0

City of Columbia: Monthly Budget Report Through 12/31/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Total Animal Services:Animal Control	219,662	109,835	96,403	13,432	87.7	225,795	112,901	114,025	(1,124)	101.0
Personnel Services	940,888	470,446	512,801	(42,355)	109.0	957,461	478,732	425,903	52,829	88.9
Supplies	214,706	107,354	80,195	27,159	74.7	244,810	122,405	118,512	3,893	96.8
Other Services and Charges	119,150	59,576	33,142	26,434	55.6	111,308	55,655	43,076	12,579	77.3
Risk Management	45,048	22,524	24,440	(1,916)	108.5	45,048	22,524	19,185	3,339	85.1
Capital Outlay	353,662	176,832	0	176,832	0.0	156,038	78,019	126,037	(48,018)	161.5
Total Street:Streets & Side Walks	1,673,454	836,732	650,578	186,154	77.7	1,514,665	757,335	732,713	24,622	96.7
Personnel Services	243,014	121,509	113,250	8,259	93.2	244,334	122,168	126,130	(3,962)	103.2
Supplies	6,798	3,399	516	2,883	15.1	8,140	4,071	1,554	2,517	38.1
Other Services and Charges	9,138	4,569	723	3,846	15.8	8,788	4,394	1,836	2,558	41.7
Risk Management	13,406	6,703	6,219	484	92.7	13,047	6,524	6,527	(3)	100.0
Total Traffic:Engineering	272,356	136,180	120,708	15,472	88.6	274,309	137,157	136,047	1,110	99.1
Personnel Services	962,976	481,490	438,943	42,547	91.1	972,575	486,290	490,469	(4,179)	100.8
Supplies	179,026	89,514	46,077	43,437	51.4	194,045	97,024	49,745	47,279	51.2
Other Services and Charges	39,444	19,723	17,773	1,950	90.1	49,519	24,760	17,353	7,407	70.0
Risk Management	48,291	24,146	21,928	2,218	90.8	48,609	24,305	23,449	856	96.4
Capital Outlay	36,928	18,465	4,536	13,929	24.5	4,600	2,300	(16)	2,316	(0.6)
Total Traffic:Operations	1,266,665	633,338	529,257	104,081	83.5	1,269,348	634,679	581,000	53,679	91.5
Personnel Services	21,833	10,918	10,818	100	99.0	21,912	10,958	11,002	(44)	100.4
Supplies	3,304	1,652	0	1,652	0.0	5,088	2,544	1,670	874	65.6
Other Services and Charges	1,950,044	975,022	783,826	191,196	80.3	1,875,044	937,522	932,945	4,577	99.5
Risk Management	1,156	578	554	24	95.8	1,156	578	554	24	95.8
Capital Outlay	0	0	(3,343)	3,343	0.0	0	0	0	0	0.0
Total Traffic:Street Lighting	1,976,337	988,170	791,855	196,315	80.1	1,903,200	951,602	946,171	5,431	99.4
Personnel Services	1,332,835	666,418	610,569	55,849	91.6	1,335,997	668,000	675,569	(7,569)	101.1
Supplies	488,761	244,384	111,251	133,133	45.5	528,263	264,135	148,532	115,603	56.2
Other Services and Charges	754,991	377,496	372,878	4,618	98.7	634,413	317,207	408,693	(91,486)	128.8
Risk Management	62,984	31,492	28,092	3,400	89.2	62,781	31,391	29,375	2,016	93.5
Capital Outlay	0	0	0	0	0.0	621,334	310,667	621,334	(310,667)	200.0
Total Solid Waste:Rollcarts	2,639,571	1,319,790	1,122,790	197,000	85.0	3,182,788	1,591,400	1,883,503	(292,103)	118.3
Personnel Services	2,307,094	1,153,549	1,039,984	113,565	90.1	2,380,120	1,190,062	1,142,108	47,954	95.9

City of Columbia: Monthly Budget Report Through 12/31/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Supplies	509,063	254,533	169,416	85,117	66.5	565,096	282,550	201,395	81,155	71.2
Other Services and Charges	1,018,138	509,070	396,179	112,891	77.8	1,333,165	666,583	461,653	204,930	69.2
Risk Management	100,087	50,044	47,577	2,467	95.0	103,429	51,715	49,007	2,708	94.7
Capital Outlay	974,511	487,256	0	487,256	0.0	357,006	178,503	357,006	(178,503)	200.0
Total Solid Waste:Trash Collection	4,908,893	2,454,452	1,653,156	801,296	67.3	4,738,816	2,369,413	2,211,169	158,244	93.3
Personnel Services	310,637	155,319	141,733	13,586	91.2	309,418	154,709	163,866	(9,157)	105.9
Supplies	56,699	28,350	4,534	23,816	15.9	80,321	40,161	4,742	35,419	11.8
Other Services and Charges	16,017	8,009	1,948	6,061	24.3	36,595	18,298	10,120	8,178	55.3
Risk Management	16,074	8,037	7,585	452	94.3	15,925	7,963	8,328	(365)	104.5
Capital Outlay	15,000	7,500	0	7,500	0.0	15,000	7,500	0	7,500	0.0
Total Solid Waste:Administration	414,427	207,215	155,800	51,415	75.1	457,259	228,631	187,056	41,575	81.8
Supplies	0	0	1,567	(1,567)	0.0	0	0	1,719	(1,719)	0.0
Other Services and Charges	0	0	638	(638)	0.0	0	0	2,375	(2,375)	0.0
Total Solid Waste:Commercial	0	0	2,205	(2,205)	0.0	0	0	4,094	(4,094)	0.0
Personnel Services	23,822	11,912	21,873	(9,961)	183.6	0	0	0	0	0.0
Supplies	10,821	5,412	4,684	728	86.5	0	0	740	(740)	0.0
Other Services and Charges	0	0	84,946	(84,946)	0.0	0	0	56	(56)	0.0
Risk Management	840	420	1,042	(622)	248.0	0	0	0	0	0.0
Total Solid Waste:Landfill	35,483	17,744	112,545	(94,801)	634.2	0	0	796	(796)	0.0
Personnel Services	70,343	35,173	35,936	(763)	102.1	64,936	32,468	37,486	(5,018)	115.4
Supplies	20,433	10,217	43	10,174	0.4	22,878	11,440	3,404	8,036	29.7
Other Services and Charges	180,815	90,408	602	89,806	0.6	141,640	70,820	19,182	51,638	27.0
Risk Management	3,024	1,512	1,760	(248)	116.4	3,164	1,582	1,766	(184)	111.6
Total Solid Waste:Compost	274,615	137,310	38,341	98,969	27.9	232,618	116,310	61,838	54,472	53.1
Personnel Services	685,065	342,534	269,300	73,234	78.6	646,357	323,179	290,457	32,722	89.8
Supplies	121,745	60,873	46,899	13,974	77.0	136,472	68,237	57,640	10,597	84.4
Other Services and Charges	182,700	91,350	82,879	8,471	90.7	172,700	86,350	66,888	19,462	77.4
Risk Management	31,710	15,855	12,604	3,251	79.4	29,202	14,601	12,827	1,774	87.8
Capital Outlay	434,008	217,004	0	217,004	0.0	0	0	0	0	0.0
Total Solid Waste Recycling	1,455,228	727,616	411,682	315,934	56.5	984,731	492,367	427,812	64,555	86.8
Personnel Services	95,585	47,793	30,098	17,695	62.9	96,043	48,022	29,005	19,017	60.3

City of Columbia: Monthly Budget Report Through 12/31/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Supplies	21,353	10,677	1,096	9,581	10.2	23,798	11,900	2,452	9,448	20.6
Other Services and Charges	19,820	9,910	6,833	3,077	68.9	9,820	4,910	1,241	3,669	25.2
Risk Management	4,069	2,035	1,453	582	71.4	4,069	2,035	1,349	686	66.2
Total Solid Waste Six Night	140,827	70,415	39,480	30,935	56.0	133,730	66,867	34,047	32,820	50.9
Public Works	19,155,494	9,577,804	7,178,969	2,398,835	74.9	18,737,849	9,368,976	8,994,693	374,283	96.0
General Services										
Personnel Services	335,622	167,813	137,533	30,280	81.9	443,666	221,833	221,894	(61)	100.0
Supplies	55,750	27,875	7,139	20,736	25.6	59,715	29,858	14,275	15,583	47.8
Other Services and Charges	996,728	498,365	366,778	131,587	73.5	1,081,405	540,703	414,003	126,700	76.5
Risk Management	16,466	8,233	7,305	928	88.7	22,951	11,476	11,075	401	96.5
Capital Outlay	50,000	25,000	0	25,000	0.0	50,000	25,000	0	25,000	0.0
Total Support Services	1,454,566	727,286	518,755	208,531	71.3	1,657,737	828,870	661,247	167,623	79.7
General Services	1,454,566	727,286	518,755	208,531	71.3	1,657,737	828,870	661,247	167,623	79.7
Information Technology										
Personnel Services	1,538,952	769,478	737,903	31,575	95.8	1,601,594	800,798	792,689	8,109	98.9
Supplies	105,157	52,582	19,777	32,805	37.6	133,920	66,961	6,388	60,573	9.5
Other Services and Charges	942,977	471,492	551,548	(80,056)	116.9	1,051,573	525,788	332,085	193,703	63.1
Risk Management	80,727	40,364	40,884	(520)	101.2	87,198	43,599	41,383	2,216	94.9
Capital Outlay	98,228	49,114	3,500	45,614	7.1	67,874	33,937	8,152	25,785	24.0
Total Information Technology	2,766,041	1,383,030	1,353,612	29,418	97.8	2,942,159	1,471,083	1,180,697	290,386	80.2
Information Technology	2,766,041	1,383,030	1,353,612	29,418	97.8	2,942,159	1,471,083	1,180,697	290,386	80.2
General Fund Total:	111,776,382	55,888,376	50,767,900	5,120,476	90.8	115,147,139	57,573,719	55,181,629	2,392,090	95.8

City of Columbia: Monthly Budget Report Through 12/31/2011

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203 - Accommodations Tax: Revenue

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Collected	Variance	% Collected	Working Budget	Thru Dec Budget	Thru Dec Collected	Variance	% Collected
Intergovernmental Revenues	1,200,000	600,000	350,062	(249,938)	58.3	1,200,000	600,000	409,632	(190,368)	68.2
Unappropriated Surplus	42,580	21,290	0	(21,290)	0.0	30,000	15,000	0	(15,000)	0.0
Accommodations Tax Total:	1,242,580	621,290	350,062	(271,228)	56.3	1,230,000	615,000	409,632	(205,368)	66.6

203 - Accommodations Tax: Expenditure

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Non-Departmental										
Other Services and Charges	0	0	0	0	0.0	(25,000)	(12,500)	0	(12,500)	0.0
Community Promotions	1,150,000	575,000	485,000	90,000	84.3	1,175,000	587,500	773,624	(186,124)	131.6
Total Accommodation Tax Request	1,150,000	575,000	485,000	90,000	84.3	1,150,000	575,000	773,624	(198,624)	134.5
Other Services and Charges	51,580	25,790	40,643	(14,853)	157.5	25,000	12,500	159	12,341	1.2
Community Promotions	11,000	5,500	0	5,500	0.0	0	0	0	0	0.0
Transfers	5,000	2,500	0	2,500	0.0	0	0	0	0	0.0
Total Accommodations Tax 5% Gen Fund	67,580	33,790	40,643	(6,853)	120.2	25,000	12,500	159	12,341	1.2
Non-Departmental	1,217,580	608,790	525,643	83,147	86.3	1,175,000	587,500	773,783	(186,283)	131.7
Interfund Transfer										
Community Promotions	0	0	0	0	0.0	25,000	12,500	0	12,500	0.0
Transfers	25,000	12,500	12,500	0	100.0	30,000	15,000	30,000	(15,000)	200.0
Total Transfers	25,000	12,500	12,500	0	100.0	55,000	27,500	30,000	(2,500)	109.0
Interfund Transfer	25,000	12,500	12,500	0	100.0	55,000	27,500	30,000	(2,500)	109.0
Accommodations Tax Total:	1,242,580	621,290	538,143	83,147	86.6	1,230,000	615,000	803,783	(188,783)	130.6

City of Columbia: Monthly Budget Report Through 12/31/2011

208 - County Services: Revenue

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Collected	Variance	% Collected	Working Budget	Thru Dec Budget	Thru Dec Collected	Variance	% Collected
Intergovernmental Revenues	19,620,239	9,810,120	9,460,001	(350,119)	96.4	19,340,536	9,670,269	9,752,014	81,745	100.8
Unappropriated Surplus	338,991	169,496	0	(169,496)	0.0	0	0	0	0	0.0
County Services Total:	19,959,230	9,979,616	9,460,001	(519,615)	94.7	19,340,536	9,670,269	9,752,014	81,745	100.8

208 - County Services: Expenditure

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Interfund Transfer										
Emergency Communications										
Personnel Services	1,953,422	976,713	1,022,322	(45,609)	104.6	1,944,872	972,438	967,409	5,029	99.4
Supplies	34,725	17,363	8,637	8,726	49.7	44,800	22,401	10,816	11,585	48.2
Other Services and Charges	446,804	223,402	36,290	187,112	16.2	190,874	95,437	144,556	(49,119)	151.4
Risk Management	93,174	46,587	52,314	(5,727)	112.2	99,745	49,873	47,210	2,663	94.6
Capital Outlay	6,075	3,038	0	3,038	0.0	0	0	0	0	0.0
Total County Emergency Center	2,534,200	1,267,103	1,119,563	147,540	88.3	2,280,291	1,140,149	1,169,991	(29,842)	102.6
Emergency Communications	2,534,200	1,267,103	1,119,563	147,540	88.3	2,280,291	1,140,149	1,169,991	(29,842)	102.6
Fire Department										
Personnel Services	6,063,040	3,031,522	2,239,781	791,741	73.8	5,959,159	2,979,581	1,840,889	1,138,692	61.7
Supplies	536,280	268,140	133,330	134,810	49.7	709,600	354,800	174,808	179,992	49.2
Other Services and Charges	354,461	177,231	129,564	47,667	73.1	471,700	235,850	140,109	95,741	59.4
Risk Management	306,136	153,068	112,741	40,327	73.6	221,442	110,721	89,301	21,420	80.6
Capital Outlay	25,235	12,618	7,009	5,609	55.5	0	0	3,198	(3,198)	0.0
Total County Fire: Administration	7,285,152	3,642,579	2,622,425	1,020,154	71.9	7,361,901	3,680,952	2,248,305	1,432,647	61.0
Personnel Services	1,402,674	701,339	760,386	(59,047)	108.4	1,370,945	685,473	779,014	(93,541)	113.6
Supplies	28,000	14,000	8,893	5,107	63.5	34,160	17,080	14,467	2,613	84.7
Other Services and Charges	69,300	34,650	34,328	322	99.0	76,500	38,250	26,999	11,251	70.5
Risk Management	69,289	34,645	37,733	(3,088)	108.9	66,882	33,441	37,025	(3,584)	110.7
Total Dentsville Station 14	1,569,263	784,634	841,340	(56,706)	107.2	1,548,487	774,244	857,505	(83,261)	110.7
Supplies	1,120	560	285	275	50.8	1,366	683	318	365	46.5

City of Columbia: Monthly Budget Report Through 12/31/2011

208 - County Services: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Other Services and Charges	5,002	2,501	610	1,891	24.3	5,002	2,501	736	1,765	29.4
Total Cedar Creek Station 15	6,122	3,061	895	2,166	29.2	6,368	3,184	1,054	2,130	33.1
Personnel Services	389,712	194,858	246,276	(51,418)	126.3	366,819	183,411	264,710	(81,299)	144.3
Supplies	10,200	5,100	3,558	1,542	69.7	13,664	6,832	4,595	2,237	67.2
Other Services and Charges	24,266	12,133	7,798	4,335	64.2	24,766	12,383	15,669	(3,286)	126.5
Risk Management	19,523	9,762	12,440	(2,678)	127.4	18,003	9,002	12,873	(3,871)	143.0
Total Upper Richland Station 17	443,701	221,853	270,072	(48,219)	121.7	423,252	211,628	297,847	(86,219)	140.7
Personnel Services	387,986	193,995	112,058	81,937	57.7	357,955	178,979	170,099	8,880	95.0
Supplies	6,000	3,000	1,719	1,281	57.3	7,320	3,660	3,919	(259)	107.0
Other Services and Charges	27,287	13,644	10,593	3,051	77.6	28,100	14,050	11,887	2,163	84.6
Risk Management	19,426	9,713	5,757	3,956	59.2	17,583	8,792	8,149	643	92.6
Total Crane Creek Station 18	440,699	220,352	130,127	90,225	59.0	410,958	205,481	194,054	11,427	94.4
Personnel Services	362,945	181,474	174,955	6,519	96.4	343,709	171,855	181,711	(9,856)	105.7
Supplies	1,250	625	46	579	7.3	2,700	1,350	202	1,148	14.9
Other Services and Charges	24,550	12,275	10,256	2,019	83.5	20,300	10,150	13,081	(2,931)	128.8
Risk Management	18,025	9,013	8,637	376	95.8	16,791	8,396	8,708	(312)	103.7
Total Gadsden Station 19	406,770	203,387	193,894	9,493	95.3	383,500	191,751	203,702	(11,951)	106.2
Personnel Services	190,000	95,002	95,875	(873)	100.9	175,065	87,534	92,527	(4,993)	105.7
Supplies	4,500	2,250	739	1,511	32.8	5,500	2,750	1,755	995	63.8
Other Services and Charges	33,840	16,920	10,467	6,453	61.8	33,800	16,900	16,576	324	98.0
Risk Management	9,488	4,744	4,731	13	99.7	8,574	4,287	4,425	(138)	103.2
Total Ballentine Station 20	237,828	118,916	111,812	7,104	94.0	222,939	111,471	115,283	(3,812)	103.4
Supplies	5,000	2,500	0	2,500	0.0	5,000	2,500	39	2,461	1.5
Other Services and Charges	8,274	4,137	4,948	(811)	119.6	9,800	4,900	1,268	3,632	25.8
Total White Rock Station 21	13,274	6,637	4,948	1,689	74.5	14,800	7,400	1,307	6,093	17.6
Personnel Services	222,135	111,068	127,047	(15,979)	114.3	200,423	100,212	102,355	(2,143)	102.1
Supplies	9,200	4,600	2,955	1,645	64.2	9,200	4,600	4,400	200	95.6
Other Services and Charges	26,016	13,008	11,648	1,360	89.5	26,750	13,375	12,174	1,201	91.0
Risk Management	11,270	5,635	6,606	(971)	117.2	9,968	4,984	5,057	(73)	101.4
Total Lower Richland Station 22	268,621	134,311	148,256	(13,945)	110.3	246,341	123,171	123,986	(815)	100.6

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208 - County Services: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Personnel Services	216,320	108,161	145,410	(37,249)	134.4	218,474	109,238	144,575	(35,337)	132.3
Supplies	4,500	2,250	498	1,752	22.1	4,500	2,250	541	1,709	24.0
Other Services and Charges	26,310	13,155	8,723	4,432	66.3	29,670	14,835	12,176	2,659	82.0
Risk Management	10,962	5,481	7,447	(1,966)	135.8	10,962	5,481	7,311	(1,830)	133.3
Total Hopkins Station 23	258,092	129,047	162,078	(33,031)	125.5	263,606	131,804	164,603	(32,799)	124.8
Personnel Services	763,676	381,839	372,367	9,472	97.5	742,991	371,497	450,529	(79,032)	121.2
Supplies	10,000	5,000	3,498	1,502	69.9	10,000	5,000	4,963	37	99.2
Other Services and Charges	25,600	12,800	12,214	586	95.4	27,900	13,950	7,392	6,558	52.9
Risk Management	38,151	19,076	18,724	352	98.1	36,653	18,327	21,525	(3,198)	117.4
Total Sandhill Station 24	837,427	418,715	406,803	11,912	97.1	817,544	408,774	484,409	(75,635)	118.5
Personnel Services	365,981	182,993	187,265	(4,272)	102.3	337,220	168,611	199,690	(31,079)	118.4
Supplies	1,500	750	67	683	8.9	1,830	915	509	406	55.6
Other Services and Charges	22,503	11,252	6,649	4,603	59.0	23,200	11,600	7,870	3,730	67.8
Risk Management	18,195	9,098	9,392	(294)	103.2	16,430	8,215	9,469	(1,254)	115.2
Total Bear Creek Crossing Stn 25	408,179	204,093	203,373	720	99.6	378,680	189,341	217,538	(28,197)	114.8
Personnel Services	384,594	192,299	220,314	(28,015)	114.5	366,624	183,314	199,793	(16,479)	108.9
Supplies	1,000	500	0	500	0.0	1,300	650	0	650	0.0
Other Services and Charges	30,227	15,114	10,351	4,763	68.4	33,127	16,564	11,376	5,188	68.6
Risk Management	19,230	9,615	11,002	(1,387)	114.4	18,052	9,026	9,624	(598)	106.6
Total Blythewood Station 26	435,051	217,528	241,667	(24,139)	111.0	419,103	209,554	220,793	(11,239)	105.3
Personnel Services	191,706	95,855	99,823	(3,968)	104.1	170,355	85,178	131,238	(46,060)	154.0
Supplies	8,500	4,250	111	4,139	2.6	8,500	4,250	270	3,980	6.3
Other Services and Charges	32,925	16,463	12,024	4,439	73.0	33,425	16,713	22,585	(5,872)	135.1
Risk Management	9,585	4,793	5,066	(273)	105.6	8,312	4,156	6,064	(1,908)	145.9
Total Killian Station 27	242,716	121,361	117,024	4,337	96.4	220,592	110,297	160,157	(49,860)	145.2
Personnel Services	380,206	190,105	187,476	2,629	98.6	374,758	187,380	218,723	(31,343)	116.7
Supplies	6,800	3,400	2,303	1,097	67.7	6,800	3,400	2,436	964	71.6
Other Services and Charges	24,630	12,315	7,518	4,797	61.0	31,420	15,710	13,520	2,190	86.0
Risk Management	18,978	9,489	9,482	7	99.9	18,505	9,253	10,448	(1,195)	112.9
Total Eastover Station 28	430,614	215,309	206,779	8,530	96.0	431,483	215,743	245,127	(29,384)	113.6
Personnel Services	212,702	106,352	55,025	51,327	51.7	176,265	88,134	59,555	28,579	67.5

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208 - County Services: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Supplies	6,000	3,000	2,135	865	71.1	7,320	3,660	2,036	1,624	55.6
Other Services and Charges	23,910	11,955	11,426	529	95.5	27,600	13,800	14,566	(766)	105.5
Risk Management	10,750	5,375	2,740	2,635	50.9	8,631	4,316	2,856	1,460	66.1
Total Millwood/Congaree Station 29	253,362	126,682	71,326	55,356	56.3	219,816	109,910	79,013	30,897	71.8
Personnel Services	190,717	95,360	108,897	(13,537)	114.1	180,264	90,133	118,750	(28,617)	131.7
Supplies	7,000	3,500	110	3,390	3.1	7,000	3,500	297	3,203	8.4
Other Services and Charges	23,305	11,653	5,906	5,747	50.6	23,805	11,903	5,269	6,634	44.2
Risk Management	9,530	4,765	5,434	(669)	114.0	8,850	4,425	5,744	(1,319)	129.8
Total Capital View Station 30	230,552	115,278	120,347	(5,069)	104.3	219,919	109,961	130,060	(20,099)	118.2
Personnel Services	788,661	394,333	404,852	(10,519)	102.6	742,413	371,208	411,498	(40,290)	110.8
Supplies	10,500	5,250	3,801	1,449	72.4	9,760	4,880	5,429	(549)	111.2
Other Services and Charges	30,000	15,000	17,150	(2,150)	114.3	54,980	27,490	45,692	(18,202)	166.2
Risk Management	39,562	19,781	20,308	(527)	102.6	36,621	18,311	19,706	(1,395)	107.6
Total Leesburg Station 31	868,723	434,364	446,111	(11,747)	102.7	843,774	421,889	482,325	(60,436)	114.3
Personnel Services	905,522	452,763	449,156	3,607	99.2	856,190	428,097	449,213	(21,116)	104.9
Supplies	11,000	5,500	2,705	2,795	49.1	11,000	5,500	4,591	909	83.4
Other Services and Charges	30,598	15,299	15,577	(278)	101.8	29,540	14,770	11,335	3,435	76.7
Risk Management	44,941	22,471	22,413	58	99.7	41,786	20,893	21,455	(562)	102.6
Total Spring Valley Station 32	992,061	496,033	489,851	6,182	98.7	938,516	469,260	486,594	(17,334)	103.6
Personnel Services	742,805	371,404	382,495	(11,091)	102.9	689,784	344,893	388,920	(44,027)	112.7
Supplies	230	115	0	115	0.0	8,500	4,250	3,427	823	80.6
Other Services and Charges	34,458	17,229	12,333	4,896	71.5	34,058	17,029	15,217	1,812	89.3
Risk Management	36,917	18,459	19,182	(723)	103.9	33,634	16,817	18,772	(1,955)	111.6
Total Gill's Creek Station 33	814,410	407,207	414,010	(6,803)	101.6	765,976	382,989	426,336	(43,347)	111.3
Personnel Services	905,522	452,763	417,896	34,867	92.2	839,827	419,915	454,337	(34,422)	108.1
Supplies	0	0	0	0	0.0	7,000	3,500	861	2,639	24.6
Other Services and Charges	31,950	15,975	13,786	2,189	86.2	35,000	17,500	13,858	3,642	79.1
Risk Management	44,941	22,471	20,759	1,712	92.3	40,863	20,432	21,467	(1,035)	105.0
Total Elders Pond Station 34	982,413	491,209	452,441	38,768	92.1	922,690	461,347	490,523	(29,176)	106.3
Fire Department	17,425,030	8,712,556	7,655,579	1,056,977	87.8	17,060,245	8,530,151	7,630,521	899,630	89.4

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County Services Total:	19,959,230	9,979,659	8,775,142	1,204,517	87.9	19,340,536	9,670,300	8,800,512	869,788	91.0
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City of Columbia: Monthly Budget Report Through 12/31/2011

212 - Hospitality Tax: Revenue

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Collected	Variance	% Collected	Working Budget	Thru Dec Budget	Thru Dec Collected	Variance	% Collected
Taxes	7,515,000	3,757,500	4,094,275	336,775	108.9	7,714,000	3,857,000	4,226,338	369,338	109.5
Unappropriated Surplus	1,390,782	695,391	0	(695,391)	0.0	982,768	491,384	0	(491,384)	0.0
Hospitality Tax Total:	8,905,782	4,452,891	4,094,275	(358,616)	91.9	8,696,768	4,348,384	4,226,338	(122,046)	97.1

212 - Hospitality Tax: Expenditure

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Non-Departmental										
Supplies	0	0	0	0	0.0	522,320	261,160	0	261,160	0.0
Other Services and Charges	25,882	12,941	0	12,941	0.0	185,700	92,850	115,000	(22,150)	123.8
Community Promotions	4,971,320	2,485,662	2,330,942	154,720	93.7	4,573,900	2,286,950	2,017,223	269,727	88.2
Total Hospitality Tax	4,997,202	2,498,603	2,330,942	167,661	93.2	5,281,920	2,640,960	2,132,223	508,737	80.7
Supplies	0	0	0	0	0.0	291,365	145,683	0	145,683	0.0
Total Special Projects	0	0	0	0	0.0	291,365	145,683	0	145,683	0.0
Other Services and Charges	0	0	0	0	0.0	237,966	118,983	0	118,983	0.0
Total Reserve	0	0	0	0	0.0	237,966	118,983	0	118,983	0.0
Non-Departmental	4,997,202	2,498,603	2,330,942	167,661	93.2	5,811,251	2,905,626	2,132,223	773,403	73.3
Interfund Transfer										
Transfers	3,858,580	1,929,290	1,929,290	0	100.0	2,560,080	1,280,040	1,894,996	(614,956)	148.0
Total Transfers	3,858,580	1,929,290	1,929,290	0	100.0	2,560,080	1,280,040	1,894,996	(614,956)	148.0
Interfund Transfer	3,858,580	1,929,290	1,929,290	0	100.0	2,560,080	1,280,040	1,894,996	(614,956)	148.0
Police Department										
Personnel Services	0	0	0	0	0.0	112,598	56,300	43,820	12,480	77.8
Supplies	0	0	0	0	0.0	13,816	6,908	0	6,908	0.0
Risk Management	0	0	0	0	0.0	4,984	2,492	2,041	451	81.9
Capital Outlay	0	0	0	0	0.0	45,750	22,875	0	22,875	0.0

City of Columbia: Monthly Budget Report Through 12/31/2011

212 - Hospitality Tax: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Total Hospitality Dist. Team-Police	0	0	0	0	0.0	177,148	88,575	45,861	42,714	51.7
Police Department	0	0	0	0	0.0	177,148	88,575	45,861	42,714	51.7
Fire Department										
Personnel Services	14,000	7,000	0	7,000	0.0	25,000	12,500	0	12,500	0.0
Supplies	8,000	4,000	1,003	2,997	25.0	0	0	0	0	0.0
Other Services and Charges	28,000	14,000	4,838	9,162	34.5	25,000	12,500	6,265	6,235	50.1
Total Fire: Suppression	50,000	25,000	5,841	19,159	23.3	50,000	25,000	6,265	18,735	25.0
Fire Department	50,000	25,000	5,841	19,159	23.3	50,000	25,000	6,265	18,735	25.0
Hospitality Tax Total:	8,905,782	4,452,893	4,266,073	186,820	95.8	8,598,479	4,299,241	4,079,345	219,896	94.8

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531 - Parking Operating: Revenue

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Collected	Variance	% Collected	Working Budget	Thru Dec Budget	Thru Dec Collected	Variance	% Collected
Charges for Services	4,466,900	2,233,450	1,957,292	(276,158)	87.6	4,679,600	2,339,800	1,982,401	(357,399)	84.7
Fines and Forfeitures	1,900,000	950,000	1,189,859	239,859	125.2	2,100,000	1,050,000	994,661	(55,339)	94.7
Miscellaneous Revenues	0	0	2	2	0.0	0	0	996	996	0.0
Interest Revenues	280,000	140,000	9,002	(130,998)	6.4	200,000	100,000	19,570	(80,430)	19.5
Rent and Royalties	88,400	44,200	37,956	(6,244)	85.8	95,850	47,925	52,425	4,500	109.3
Unappropriated Surplus	676,096	338,048	0	(338,048)	0.0	326,482	163,241	0	(163,241)	0.0
Parking Operating Total:	7,411,396	3,705,698	3,194,111	(511,587)	86.1	7,401,932	3,700,966	3,050,053	(650,913)	82.4

531 - Parking Operating: Expenditure

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Non-Departmental										
Debt Service	3,168,061	1,584,031	101,095	1,482,936	6.3	3,168,061	1,584,031	79,483	1,504,548	5.0
Total Parking Interest	3,168,061	1,584,031	101,095	1,482,936	6.3	3,168,061	1,584,031	79,483	1,504,548	5.0
Other Services and Charges	0	0	482	(482)	0.0	0	0	606	(606)	0.0
Debt Service	0	0	1,109,508	(1,109,508)	0.0	0	0	1,106,476	(1,106,476)	0.0
Total Debt Service Parking 05 AB	0	0	1,109,990	(1,109,990)	0.0	0	0	1,107,082	(1,107,082)	0.0
Other Services and Charges	5,000	2,500	0	2,500	0.0	5,000	2,500	438	2,062	17.5
Total Tuition Reimbursement	5,000	2,500	0	2,500	0.0	5,000	2,500	438	2,062	17.5
Other Services and Charges	45,448	22,724	0	22,724	0.0	14,910	7,455	0	7,455	0.0
Total Reserve	45,448	22,724	0	22,724	0.0	14,910	7,455	0	7,455	0.0
Non-Departmental	3,218,509	1,609,255	1,211,085	398,170	75.2	3,187,971	1,593,986	1,187,003	406,983	74.4
Interfund Transfer										
Transfers	1,160,000	580,000	1,857,392	(1,277,392)	320.2	1,160,000	580,000	5,677,714	(5,097,714)	978.9
Total Transfers	1,160,000	580,000	1,857,392	(1,277,392)	320.2	1,160,000	580,000	5,677,714	(5,097,714)	978.9
Interfund Transfer	1,160,000	580,000	1,857,392	(1,277,392)	320.2	1,160,000	580,000	5,677,714	(5,097,714)	978.9

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531 - Parking Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Finance Administration										
Personnel Services	44,854	22,429	22,345	84	99.6	45,095	22,548	22,193	355	98.4
Supplies	9,650	4,825	1,137	3,688	23.5	650	325	0	325	0.0
Other Services and Charges	63,280	31,640	39,124	(7,484)	123.6	28,300	14,150	13,533	617	95.6
Risk Management	2,264	1,132	1,132	0	100.0	2,264	1,132	1,054	78	93.1
Total Parking Tickets	120,048	60,026	63,738	(3,712)	106.1	76,309	38,155	36,780	1,375	96.3
Finance Administration	120,048	60,026	63,738	(3,712)	106.1	76,309	38,155	36,780	1,375	96.3
Public Works										
Personnel Services	67,518	33,761	27,631	6,130	81.8	68,086	34,045	26,550	7,495	77.9
Supplies	24,264	12,135	7,837	4,298	64.5	24,264	12,135	2,178	9,957	17.9
Other Services and Charges	1,888	945	869	76	91.9	1,888	945	235	710	24.8
Risk Management	3,240	1,620	1,254	366	77.4	3,253	1,627	1,203	424	73.9
Total Traffic:Operations	96,910	48,461	37,591	10,870	77.5	97,491	48,752	30,166	18,586	61.8
Public Works	96,910	48,461	37,591	10,870	77.5	97,491	48,752	30,166	18,586	61.8
Parking Operations										
Personnel Services	734,453	367,228	351,979	15,249	95.8	738,480	369,241	310,228	59,013	84.0
Supplies	53,253	26,627	28,974	(2,347)	108.8	68,685	34,343	12,724	21,619	37.0
Other Services and Charges	11,950	5,975	4,737	1,238	79.2	51,500	25,750	9,602	16,148	37.2
Risk Management	35,952	17,976	17,356	620	96.5	35,939	17,970	14,262	3,708	79.3
Total Parking Enforcement	835,608	417,806	403,046	14,760	96.4	894,604	447,304	346,816	100,488	77.5
Personnel Services	361,293	180,647	181,207	(560)	100.3	363,203	181,602	152,639	28,963	84.0
Supplies	82,641	41,321	25,173	16,148	60.9	76,850	38,425	43,400	(4,975)	112.9
Other Services and Charges	39,626	19,813	18,728	1,085	94.5	33,200	16,600	10,959	5,641	66.0
Risk Management	17,752	8,876	8,876	0	100.0	17,752	8,876	6,992	1,884	78.7
Total Parking Meters	501,312	250,657	233,984	16,673	93.3	491,005	245,503	213,990	31,513	87.1
Personnel Services	402,353	201,177	201,219	(42)	100.0	403,982	201,992	195,582	6,410	96.8
Supplies	8,600	4,300	3,076	1,224	71.5	8,650	4,325	2,785	1,540	64.3
Other Services and Charges	43,749	21,875	22,125	(250)	101.1	49,000	24,500	26,516	(2,016)	108.2
Risk Management	21,504	10,752	10,802	(50)	100.4	21,504	10,752	10,032	720	93.3

City of Columbia: Monthly Budget Report Through 12/31/2011

531 - Parking Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Total Parking:Administration	476,206	238,104	237,222	882	99.6	483,136	241,569	234,915	6,654	97.2
Supplies	500	250	0	250	0.0	500	250	0	250	0.0
Other Services and Charges	34,921	17,461	17,594	(133)	100.7	30,900	15,450	13,083	2,367	84.6
Total Parking:Arsenal Hill	35,421	17,711	17,594	117	99.3	31,400	15,700	13,083	2,617	83.3
Personnel Services	84,164	42,083	41,899	184	99.5	84,636	42,319	41,837	482	98.8
Supplies	1,130	565	525	40	92.9	1,150	575	297	278	51.6
Other Services and Charges	50,044	25,022	18,749	6,273	74.9	49,200	24,600	23,117	1,483	93.9
Risk Management	4,198	2,099	2,099	0	100.0	4,198	2,099	1,954	145	93.0
Total Parking:Lady Street	139,536	69,769	63,272	6,497	90.6	139,184	69,593	67,205	2,388	96.5
Supplies	664	332	0	332	0.0	1,100	550	0	550	0.0
Other Services and Charges	21,615	10,808	9,095	1,713	84.1	21,600	10,800	8,746	2,054	80.9
Total Parking:Riverfront	22,279	11,140	9,095	2,045	81.6	22,700	11,350	8,746	2,604	77.0
Personnel Services	77,580	38,790	39,143	(353)	100.9	78,044	39,023	39,262	(239)	100.6
Supplies	2,910	1,455	1,240	215	85.2	1,450	725	678	47	93.5
Other Services and Charges	87,521	43,761	34,428	9,333	78.6	87,450	43,725	33,687	10,038	77.0
Risk Management	3,807	1,904	1,935	(31)	101.6	3,807	1,904	1,801	103	94.5
Total Parking:Sumter	171,818	85,910	76,746	9,164	89.3	170,751	85,377	75,428	9,949	88.3
Personnel Services	217,364	108,683	88,316	20,367	81.2	215,891	107,947	87,303	20,644	80.8
Supplies	34,000	17,000	11,948	5,052	70.2	34,250	17,125	16,128	997	94.1
Other Services and Charges	66,590	33,295	23,629	9,666	70.9	63,100	31,550	26,627	4,923	84.3
Risk Management	10,550	5,275	4,283	992	81.1	10,388	5,194	3,951	1,243	76.0
Total Parking:Taylor	328,504	164,253	128,176	36,077	78.0	323,629	161,816	134,009	27,807	82.8
Personnel Services	89,706	44,854	44,596	258	99.4	90,186	45,094	44,393	701	98.4
Supplies	0	0	0	0	0.0	1,100	550	0	550	0.0
Other Services and Charges	34,940	17,470	15,727	1,743	90.0	32,600	16,300	11,420	4,880	70.0
Risk Management	4,527	2,264	2,264	0	100.0	4,527	2,264	2,107	157	93.0
Total Parking:Washington	129,173	64,588	62,587	2,001	96.9	128,413	64,208	57,920	6,288	90.2
Supplies	3,500	1,750	1,600	150	91.4	3,500	1,750	0	1,750	0.0
Other Services and Charges	64,169	32,085	23,302	8,783	72.6	69,350	34,675	25,416	9,259	73.2

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531 - Parking Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Total Parking:Pendleton	67,669	33,835	24,902	8,933	73.5	72,850	36,425	25,416	11,009	69.7
Personnel Services	42,622	21,313	19,018	2,295	89.2	42,858	21,430	19,086	2,344	89.0
Supplies	2,150	1,075	0	1,075	0.0	1,750	875	234	641	26.7
Other Services and Charges	61,500	30,750	26,644	4,106	86.6	64,750	32,375	30,639	1,736	94.6
Risk Management	2,131	1,066	893	173	83.7	2,131	1,066	831	235	77.9
Total Parking:Lincoln St. Garage	108,403	54,204	46,555	7,649	85.8	111,489	55,746	50,790	4,956	91.1
Supplies	0	0	0	0	0.0	2,000	1,000	0	1,000	0.0
Other Services and Charges	0	0	0	0	0.0	9,000	4,500	0	4,500	0.0
Total Parking-City Center Garage	0	0	0	0	0.0	11,000	5,500	0	5,500	0.0
Parking Operations	2,815,929	1,407,977	1,303,179	104,798	92.5	2,880,161	1,440,091	1,228,318	211,773	85.2
Parking Operating Total:	7,411,396	3,705,719	4,472,985	(767,266)	120.7	7,401,932	3,700,984	8,159,981	(4,458,997)	220.4

City of Columbia: Monthly Budget Report Through 12/31/2011

551 - Water and Sewer Operating: Revenue

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Collected	Variance	% Collected	Working Budget	Thru Dec Budget	Thru Dec Collected	Variance	% Collected
Charges for Services	101,853,324	50,926,662	55,850,785	4,924,123	109.6	108,483,999	54,242,000	59,139,536	4,897,536	109.0
Fines and Forfeitures	250,000	125,000	146,506	21,506	117.2	200,000	100,000	153,527	53,527	153.5
Miscellaneous Revenues	20,000	10,000	169,027	159,027	1,690.2	10,000	5,000	4,521	(479)	90.4
Interest Revenues	1,500,000	750,000	496,321	(253,679)	66.1	1,606,500	803,250	528,806	(274,444)	65.8
Sale of Property	0	0	33,052	33,052	0.0	15,000	7,500	25,191	17,691	335.8
Rent and Royalties	85,000	42,500	31,400	(11,100)	73.8	85,000	42,500	30,318	(12,182)	71.3
Unappropriated Surplus	0	0	0	0	0.0	126,668	63,334	0	(63,334)	0.0
Water and Sewer Operating Total:	103,708,324	51,854,162	56,727,091	4,872,929	109.3	110,527,167	55,263,584	59,881,899	4,618,315	108.3

551 - Water and Sewer Operating: Expenditure

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Central Administration										
Supplies	3,600	1,800	0	1,800	0.0	3,600	1,800	0	1,800	0.0
Other Services and Charges	43,542	21,771	8,164	13,607	37.4	43,542	21,771	0	21,771	0.0
Total Public Inform Indust Promotion	47,142	23,571	8,164	15,407	34.6	47,142	23,571	0	23,571	0.0
Central Administration	47,142	23,571	8,164	15,407	34.6	47,142	23,571	0	23,571	0.0
Non-Departmental										
Debt Service	27,440,562	13,720,281	2,934,048	10,786,233	21.3	31,715,082	15,857,541	2,646,371	13,211,170	16.6
Total Debt Service	27,440,562	13,720,281	2,934,048	10,786,233	21.3	31,715,082	15,857,541	2,646,371	13,211,170	16.6
Other Services and Charges	0	0	399,379	(399,379)	0.0	0	0	225,968	(225,968)	0.0
Debt Service	0	0	1,816,776	(1,816,776)	0.0	0	0	1,807,776	(1,807,776)	0.0
Total Debt Service W&S 09	0	0	2,216,155	(2,216,155)	0.0	0	0	2,033,744	(2,033,744)	0.0
Debt Service	0	0	2,471,258	(2,471,258)	0.0	0	0	2,436,069	(2,436,069)	0.0
Total Debt Service W&S 10	0	0	2,471,258	(2,471,258)	0.0	0	0	2,436,069	(2,436,069)	0.0
Other Services and Charges	35,000	17,500	0	17,500	0.0	35,000	17,500	543	16,957	3.1
Community Promotions	50,000	25,000	41,667	(16,667)	166.6	50,000	25,000	0	25,000	0.0

City of Columbia: Monthly Budget Report Through 12/31/2011

551 - Water and Sewer Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Total Tuition Reimbursement	85,000	42,500	41,667	833	98.0	85,000	42,500	543	41,957	1.2
Capital Outlay	0	0	0	0	0.0	1,500,000	750,000	0	750,000	0.0
Total Technology Contingency	0	0	0	0	0.0	1,500,000	750,000	0	750,000	0.0
Other Services and Charges	610,000	305,000	347,760	(42,760)	114.0	317,500	158,750	50,421	108,329	31.7
Total Economic Dev Special Prj	610,000	305,000	347,760	(42,760)	114.0	317,500	158,750	50,421	108,329	31.7
Other Services and Charges	0	0	0	0	0.0	2,539,612	1,269,806	0	1,269,806	0.0
Total Reserve	0	0	0	0	0.0	2,539,612	1,269,806	0	1,269,806	0.0
Supplies	0	0	0	0	0.0	0	0	1,081,626	(1,081,626)	0.0
Other Services and Charges	0	0	0	0	0.0	0	0	1,339	(1,339)	0.0
Total Non-Departmental Bad Debt Exp	0	0	0	0	0.0	0	0	1,082,965	(1,082,965)	0.0
Non-Departmental	28,135,562	14,067,781	8,010,888	6,056,893	56.9	36,157,194	18,078,597	8,250,113	9,828,484	45.6
Interfund Transfer										
Transfers	(11,018,804)	(5,509,401)	42,314,543	(47,823,944)	(768.0)	7,480,026	3,740,013	36,708,875	(32,968,862)	981.5
Total Transfers	(11,018,804)	(5,509,401)	42,314,543	(47,823,944)	(768.0)	7,480,026	3,740,013	36,708,875	(32,968,862)	981.5
Interfund Transfer	(11,018,804)	(5,509,401)	42,314,543	(47,823,944)	(768.0)	7,480,026	3,740,013	36,708,875	(32,968,862)	981.5
Finance Administration										
Personnel Services	490,554	245,278	231,722	13,556	94.4	467,432	233,717	215,386	18,331	92.1
Supplies	12,158	6,080	7,590	(1,510)	124.8	13,103	6,552	7,637	(1,085)	116.5
Other Services and Charges	643,762	321,881	199,379	122,502	61.9	367,378	183,689	138,152	45,537	75.2
Risk Management	25,139	12,570	11,836	734	94.1	23,620	11,810	10,209	1,601	86.4
Total Finance: Collections	1,171,613	585,809	450,527	135,282	76.9	871,533	435,768	371,384	64,384	85.2
Personnel Services	445,245	222,624	152,210	70,414	68.3	409,344	204,673	120,352	84,321	58.8
Supplies	36,420	18,210	11,014	7,196	60.4	37,478	18,739	1,888	16,851	10.0
Other Services and Charges	3,173,312	1,586,657	24,146	1,562,511	1.5	2,550,435	1,275,218	61,101	1,214,117	4.7
Risk Management	23,248	11,624	7,999	3,625	68.8	21,412	10,706	5,936	4,770	55.4
Capital Outlay	0	0	0	0	0.0	11,822	5,911	0	5,911	0.0
Total Finance: Water Administration	3,678,225	1,839,115	195,369	1,643,746	10.6	3,030,491	1,515,247	189,277	1,325,970	12.4

City of Columbia: Monthly Budget Report Through 12/31/2011

551 - Water and Sewer Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Finance Administration	4,849,838	2,424,924	645,896	1,779,028	26.6	3,902,024	1,951,015	560,661	1,390,354	28.7
Community & Economic Dev.										
Personnel Services	264,093	132,048	129,520	2,528	98.0	263,235	131,619	89,425	42,194	67.9
Other Services and Charges	0	0	0	0	0.0	35,000	17,500	0	17,500	0.0
Risk Management	14,190	7,095	7,000	95	98.6	14,452	7,226	4,872	2,354	67.4
Total Office of Business Opportunity	278,283	139,143	136,520	2,623	98.1	312,687	156,345	94,297	62,048	60.3
Other Services and Charges	297,341	148,671	148,671	0	100.0	309,525	154,763	154,763	0	100.0
Total Columbia Development Corp	297,341	148,671	148,671	0	100.0	309,525	154,763	154,763	0	100.0
Other Services and Charges	212,387	106,194	106,194	0	100.0	155,942	77,971	77,971	0	100.0
Total Eau Claire Dev Corp	212,387	106,194	106,194	0	100.0	155,942	77,971	77,971	0	100.0
Other Services and Charges	184,623	92,312	92,312	0	100.0	185,933	92,967	92,967	0	100.0
Total Columbia Housing Dev Corp	184,623	92,312	92,312	0	100.0	185,933	92,967	92,967	0	100.0
Other Services and Charges	446,132	223,066	223,174	(108)	100.0	448,252	224,126	224,194	(68)	100.0
Total TN Dev Corp	446,132	223,066	223,174	(108)	100.0	448,252	224,126	224,194	(68)	100.0
Community & Economic Dev.	1,418,766	709,386	706,871	2,515	99.6	1,412,339	706,172	644,192	61,980	91.2
Economic Development										
Personnel Services	292,161	146,082	145,268	814	99.4	354,347	177,174	169,071	8,103	95.4
Supplies	4,000	2,000	1,179	821	58.9	7,300	3,650	1,177	2,473	32.2
Other Services and Charges	464,296	232,148	248,247	(16,099)	106.9	864,908	432,454	474,812	(42,358)	109.7
Risk Management	16,161	8,081	8,081	0	100.0	19,386	9,693	9,020	673	93.0
Total Econ Development	776,618	388,311	402,775	(14,464)	103.7	1,245,941	622,971	654,080	(31,109)	104.9
Economic Development	776,618	388,311	402,775	(14,464)	103.7	1,245,941	622,971	654,080	(31,109)	104.9
Police Department										
Personnel Services	712,898	356,451	321,646	34,805	90.2	711,000	355,502	300,963	54,539	84.6
Supplies	8,148	4,074	54	4,020	1.3	8,148	4,074	0	4,074	0.0
Other Services and Charges	1,500	750	0	750	0.0	3,000	1,500	0	1,500	0.0
Risk Management	34,419	17,210	16,110	1,100	93.6	34,588	17,294	14,050	3,244	81.2

City of Columbia: Monthly Budget Report Through 12/31/2011

551 - Water and Sewer Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Total Community Safety Officers	756,965	378,485	337,810	40,675	89.2	756,736	378,370	315,013	63,357	83.2
Police Department	756,965	378,485	337,810	40,675	89.2	756,736	378,370	315,013	63,357	83.2
Homeland Security/CSO										
Fire Department										
Personnel Services	451,703	225,853	144,109	81,744	63.8	456,376	228,189	192,038	36,151	84.1
Risk Management	22,110	11,055	7,135	3,920	64.5	22,250	11,125	9,026	2,099	81.1
Total Fire Hydrant Maintenance	473,813	236,908	151,244	85,664	63.8	478,626	239,314	201,064	38,250	84.0
Fire Department	473,813	236,908	151,244	85,664	63.8	478,626	239,314	201,064	38,250	84.0
Public Works										
Personnel Services	531,299	265,650	229,369	36,281	86.3	534,066	267,034	227,743	39,291	85.2
Supplies	377,989	188,996	154,856	34,140	81.9	427,579	213,790	154,827	58,963	72.4
Other Services and Charges	190,682	95,341	102,951	(7,610)	107.9	223,992	111,996	121,696	(9,700)	108.6
Risk Management	25,097	12,549	11,017	1,532	87.7	25,098	12,549	10,188	2,361	81.1
Capital Outlay	30,000	15,000	0	15,000	0.0	163	82	0	82	0.0
Total Street:Water & Sewer Repairs	1,155,067	577,536	498,193	79,343	86.2	1,210,898	605,451	514,454	90,997	84.9
Public Works	1,155,067	577,536	498,193	79,343	86.2	1,210,898	605,451	514,454	90,997	84.9
General Services										
Personnel Services	381,506	190,754	134,245	56,509	70.3	424,853	212,427	149,985	62,442	70.6
Supplies	23,000	11,500	2,022	9,478	17.5	23,000	11,500	1,812	9,688	15.7
Other Services and Charges	1,246,910	623,456	334,866	288,590	53.7	1,218,110	609,056	351,381	257,675	57.6
Risk Management	19,835	9,918	6,879	3,039	69.3	21,911	10,956	7,319	3,637	66.8
Capital Outlay	40,000	20,000	0	20,000	0.0	117,653	58,827	0	58,827	0.0
Total Support Services Public Buildg	1,711,251	855,628	478,012	377,616	55.8	1,805,527	902,766	510,497	392,269	56.5
General Services	1,711,251	855,628	478,012	377,616	55.8	1,805,527	902,766	510,497	392,269	56.5
Information Technology										
Personnel Services	247,073	123,537	108,884	14,653	88.1	323,984	161,994	79,448	82,546	49.0
Supplies	42,104	21,053	2,690	18,363	12.7	17,547	8,774	2,286	6,488	26.0
Other Services and Charges	368,882	184,443	13,147	171,296	7.1	353,679	176,840	44,412	132,428	25.1

City of Columbia: Monthly Budget Report Through 12/31/2011

551 - Water and Sewer Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Risk Management	13,045	6,523	5,843	680	89.5	17,158	8,579	3,967	4,612	46.2
Capital Outlay	41,000	20,500	0	20,500	0.0	14,500	7,250	0	7,250	0.0
Total Geographic Information System	712,104	356,056	130,564	225,492	36.6	726,868	363,437	130,113	233,324	35.8
Information Technology	712,104	356,056	130,564	225,492	36.6	726,868	363,437	130,113	233,324	35.8
Utilities & Engineering										
Personnel Services	718,674	359,338	289,779	69,559	80.6	732,320	366,161	325,270	40,891	88.8
Supplies	14,843	7,422	6,171	1,251	83.1	20,996	10,498	7,857	2,641	74.8
Other Services and Charges	968,059	484,031	368,161	115,870	76.0	966,893	483,448	806,013	(322,565)	166.7
Risk Management	34,564	17,282	14,428	2,854	83.4	35,152	17,576	15,006	2,570	85.3
Total Customer Service	1,736,140	868,073	678,539	189,534	78.1	1,755,361	877,683	1,154,146	(276,463)	131.4
Personnel Services	1,189,286	594,645	538,487	56,158	90.5	1,101,725	550,864	523,407	27,457	95.0
Supplies	56,068	28,037	18,243	9,794	65.0	55,322	27,663	26,371	1,292	95.3
Other Services and Charges	60,708	30,355	18,681	11,674	61.5	62,255	31,129	19,780	11,349	63.5
Risk Management	61,975	30,988	28,021	2,967	90.4	57,013	28,507	25,992	2,515	91.1
Capital Outlay	0	0	0	0	0.0	30,873	15,437	0	15,437	0.0
Total Engineering:Administration	1,368,037	684,025	603,432	80,593	88.2	1,307,188	653,600	595,550	58,050	91.1
Personnel Services	338,600	169,302	151,250	18,052	89.3	253,847	126,926	173,573	(46,647)	136.7
Supplies	23,106	11,554	6,228	5,326	53.9	44,668	22,334	9,782	12,552	43.7
Other Services and Charges	57,942	28,972	23,562	5,410	81.3	89,335	44,671	28,045	16,626	62.7
Risk Management	18,149	9,075	8,107	968	89.3	13,533	6,767	9,000	(2,233)	133.0
Total Engineereing:General Services	437,797	218,903	189,147	29,756	86.4	401,383	200,698	220,400	(19,702)	109.8
Personnel Services	2,708,046	1,354,024	1,269,869	84,155	93.7	2,711,348	1,355,675	1,278,261	77,414	94.2
Supplies	89,000	44,500	36,038	8,462	80.9	123,938	61,969	42,162	19,807	68.0
Other Services and Charges	52,900	26,450	25,595	855	96.7	53,900	26,950	12,371	14,579	45.9
Risk Management	134,026	67,013	63,100	3,913	94.1	133,449	66,725	59,931	6,794	89.8
Capital Outlay	48,600	24,300	0	24,300	0.0	76,000	38,000	0	38,000	0.0
Total Utilities Water Cust Srvc	3,032,572	1,516,287	1,394,602	121,685	91.9	3,098,635	1,549,319	1,392,725	156,594	89.8
Personnel Services	6,165,507	3,082,755	2,804,143	278,612	90.9	6,231,294	3,115,648	2,953,114	162,534	94.7
Supplies	2,390,970	1,195,486	1,058,779	136,707	88.5	2,546,650	1,273,325	1,149,246	124,079	90.2
Other Services and Charges	542,700	271,350	279,713	(8,363)	103.0	523,500	261,750	334,922	(73,172)	127.9
Risk Management	309,013	154,507	140,409	14,098	90.8	310,754	155,377	140,479	14,898	90.4

City of Columbia: Monthly Budget Report Through 12/31/2011

551 - Water and Sewer Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Capital Outlay	289,780	144,891	90,327	54,564	62.3	784,200	392,100	0	392,100	0.0
Total Utilities Water Dist & Maint	9,697,970	4,848,989	4,373,371	475,618	90.1	10,396,398	5,198,200	4,577,761	620,439	88.0
Personnel Services	4,582,344	2,291,173	2,177,889	113,284	95.0	4,561,078	2,280,539	2,308,756	(28,217)	101.2
Supplies	959,034	479,518	413,884	65,634	86.3	1,524,209	762,105	549,136	212,969	72.0
Other Services and Charges	843,899	421,951	362,834	59,117	85.9	812,938	406,471	617,919	(211,448)	152.0
Risk Management	224,344	112,172	105,653	6,519	94.1	222,212	111,106	106,687	4,419	96.0
Capital Outlay	2,391,748	1,195,874	7,165	1,188,709	0.5	886,764	443,382	0	443,382	0.0
Total Utilities - Wastewater Maint	9,001,369	4,500,688	3,067,425	1,433,263	68.1	8,007,201	4,003,603	3,582,498	421,105	89.4
Personnel Services	1,686,010	843,006	774,715	68,291	91.8	1,652,929	826,466	733,339	93,127	88.7
Supplies	1,851,390	925,697	667,843	257,854	72.1	1,904,509	952,255	704,925	247,330	74.0
Other Services and Charges	2,266,475	1,133,239	1,292,458	(159,219)	114.0	2,400,171	1,200,087	1,412,574	(212,487)	117.7
Risk Management	86,869	43,435	40,334	3,101	92.8	84,612	42,306	36,748	5,558	86.8
Capital Outlay	16,696	8,349	0	8,349	0.0	98,000	49,000	0	49,000	0.0
Total Utilities Columbia Canal WTP	5,907,440	2,953,726	2,775,350	178,376	93.9	6,140,221	3,070,114	2,887,586	182,528	94.0
Personnel Services	1,560,334	780,168	742,704	37,464	95.1	1,626,508	813,255	721,568	91,687	88.7
Supplies	1,725,309	862,655	600,099	262,556	69.5	1,819,756	909,879	570,370	339,509	62.6
Other Services and Charges	2,204,252	1,102,127	1,058,950	43,177	96.0	2,297,170	1,148,587	1,091,195	57,392	95.0
Risk Management	79,255	39,628	38,150	1,478	96.2	82,643	41,322	35,402	5,920	85.6
Capital Outlay	89,380	44,690	0	44,690	0.0	175,384	87,692	0	87,692	0.0
Total Utilities Lake Murray WTP	5,658,530	2,829,268	2,439,903	389,365	86.2	6,001,461	3,000,735	2,418,535	582,200	80.5
Personnel Services	3,365,774	1,682,888	1,391,228	291,660	82.6	3,345,624	1,672,813	1,286,940	385,873	76.9
Supplies	830,512	415,256	332,676	82,580	80.1	3,104,031	1,552,016	553,619	998,397	35.6
Other Services and Charges	3,691,604	1,845,802	1,972,548	(126,746)	106.8	5,675,196	2,837,598	1,925,123	912,475	67.8
Risk Management	173,487	86,744	72,258	14,486	83.3	171,483	85,742	64,022	21,720	74.6
Capital Outlay	0	0	0	0	0.0	1,632,679	816,340	0	816,340	0.0
Total Utilities Metro WWTP	8,061,377	4,030,690	3,768,710	261,980	93.5	13,929,013	6,964,509	3,829,704	3,134,805	54.9
Supplies	40,209	20,105	0	20,105	0.0	0	0	0	0	0.0
Other Services and Charges	8,468,028	4,234,015	89,247	4,144,768	2.1	0	0	2,217,442	(2,217,442)	0.0
Capital Outlay	3,180	1,590	0	1,590	0.0	0	0	0	0	0.0
Total Water Maintenance Projects	8,511,417	4,255,710	89,247	4,166,463	2.0	0	0	2,217,442	(2,217,442)	0.0
Supplies	867,216	433,609	11,646	421,963	2.6	0	0	38,569	(38,569)	0.0

City of Columbia: Monthly Budget Report Through 12/31/2011

551 - Water and Sewer Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Other Services and Charges	13,272,703	6,636,353	46,988	6,589,365	0.7	0	0	4,352,674	(4,352,674)	0.0
Capital Outlay	3,027,781	1,513,891	83,480	1,430,411	5.5	0	0	7,331	(7,331)	0.0
Capital Improvements	94,620	47,310	61,318	(14,008)	129.6	0	0	0	0	0.0
Total Sewer Maintenance Projects	17,262,320	8,631,163	203,432	8,427,731	2.3	0	0	4,398,574	(4,398,574)	0.0
Personnel Services	1,612,755	806,380	777,890	28,490	96.4	1,740,081	870,042	790,807	79,235	90.8
Supplies	77,858	38,931	25,138	13,793	64.5	99,968	49,985	39,751	10,234	79.5
Other Services and Charges	21,825	10,913	5,997	4,916	54.9	30,663	15,333	19,302	(3,969)	125.8
Risk Management	83,701	41,851	40,577	1,274	96.9	90,622	45,311	39,611	5,700	87.4
Capital Outlay	54,867	27,434	20,648	6,786	75.2	33,877	16,939	10,539	6,400	62.2
Total Engineering - Water Sys Impr	1,851,006	925,509	870,250	55,259	94.0	1,995,211	997,610	900,010	97,600	90.2
Personnel Services	1,534,948	767,475	718,633	48,842	93.6	1,607,882	803,943	746,760	57,183	92.8
Supplies	66,936	33,471	19,424	14,047	58.0	64,493	32,248	30,901	1,347	95.8
Other Services and Charges	37,715	18,859	12,761	6,098	67.6	86,006	43,003	22,673	20,330	52.7
Risk Management	80,191	40,096	37,490	2,606	93.5	84,244	42,122	37,391	4,731	88.7
Capital Outlay	19,692	9,846	0	9,846	0.0	33,877	16,939	(10,539)	27,478	(62.2)
Total Engineering-Wastewater Sys Imp	1,739,482	869,747	788,308	81,439	90.6	1,876,502	938,255	827,186	111,069	88.1
Personnel Services	191,843	95,923	88,333	7,590	92.0	177,758	88,881	77,428	11,453	87.1
Supplies	4,368	2,185	380	1,805	17.3	5,055	2,528	1,466	1,062	57.9
Other Services and Charges	10,899	5,450	2,087	3,363	38.2	8,025	4,013	2,597	1,416	64.7
Risk Management	10,000	5,000	4,700	300	94.0	8,893	4,447	3,943	504	88.6
Total Eng-Real Estate Water	217,110	108,558	95,500	13,058	87.9	199,731	99,869	85,434	14,435	85.5
Personnel Services	191,844	95,924	87,165	8,759	90.8	177,759	88,880	75,935	12,945	85.4
Supplies	2,050	1,025	153	872	14.9	3,056	1,528	1,012	516	66.2
Other Services and Charges	3,539	1,771	1,382	389	78.0	5,835	2,919	1,330	1,589	45.5
Risk Management	10,001	5,001	4,625	376	92.4	8,893	4,447	3,851	596	86.5
Total Eng- Real Estate Waste	207,434	103,721	93,325	10,396	89.9	195,543	97,774	82,128	15,646	84.0
Utilities & Engineering	74,690,001	37,345,057	21,430,541	15,914,516	57.3	55,303,848	27,651,969	29,169,679	(1,517,710)	105.4
Water and Sewer Operating Total:	103,708,323	51,854,242	75,115,501	(23,261,259)	144.8	110,527,169	55,263,646	77,658,741	(22,395,095)	140.5

City of Columbia: Monthly Budget Report Through 12/31/2011

01/17/2012

553 - Storm Water Operating: Revenue

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Collected	Variance	% Collected	Working Budget	Thru Dec Budget	Thru Dec Collected	Variance	% Collected
Charges for Services	4,801,396	2,400,698	2,356,755	(43,943)	98.1	4,853,280	2,426,640	2,440,933	14,293	100.5
Fines and Forfeitures	0	0	0	0	0.0	0	0	7,500	7,500	0.0
Interest Revenues	300,000	150,000	0	(150,000)	0.0	250,000	125,000	0	(125,000)	0.0
Sale of Property	0	0	0	0	0.0	0	0	6,321	6,321	0.0
Transfers From Other Funds	1,745,404	872,702	500,000	(372,702)	57.2	1,000,000	500,000	500,000	0	100.0
Storm Water Operating Total:	6,846,800	3,423,400	2,856,755	(566,645)	83.4	6,103,280	3,051,640	2,954,754	(96,886)	96.8

553 - Storm Water Operating: Expenditure

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Non-Departmental										
Personnel Services	0	0	4,303	(4,303)	0.0	0	0	0	0	0.0
Risk Management	0	0	222	(222)	0.0	0	0	0	0	0.0
Total Storm Water CIP	0	0	4,525	(4,525)	0.0	0	0	0	0	0.0
Other Services and Charges	0	0	0	0	0.0	50,000	25,000	0	25,000	0.0
Total Employee Pay Raises	0	0	0	0	0.0	50,000	25,000	0	25,000	0.0
Non-Departmental	0	0	4,525	(4,525)	0.0	50,000	25,000	0	25,000	0.0
Interfund Transfer										
Transfers	1,662,023	831,012	1,144,056	(313,044)	137.6	2,143,835	1,071,918	1,071,918	0	100.0
Total Transfers	1,662,023	831,012	1,144,056	(313,044)	137.6	2,143,835	1,071,918	1,071,918	0	100.0
Interfund Transfer	1,662,023	831,012	1,144,056	(313,044)	137.6	2,143,835	1,071,918	1,071,918	0	100.0
Public Works										
Personnel Services	1,458,327	729,165	550,389	178,776	75.4	1,465,437	732,721	615,238	117,483	83.9
Supplies	173,485	86,746	45,019	41,727	51.8	173,953	86,979	49,932	37,047	57.4
Other Services and Charges	218,345	109,174	93,720	15,454	85.8	231,949	115,976	123,896	(7,920)	106.8
Risk Management	68,549	34,275	25,771	8,504	75.1	68,522	34,261	27,066	7,195	79.0
Total Streets:Strm Drn Maint	1,918,706	959,360	714,899	244,461	74.5	1,939,861	969,937	816,132	153,805	84.1

City of Columbia: Monthly Budget Report Through 12/31/2011

553 - Storm Water Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent	Working Budget	Thru Dec Budget	Thru Dec Expended	Variance	% Budg Spent
Personnel Services	517,592	258,797	238,988	19,809	92.3	521,820	260,911	224,703	36,208	86.1
Supplies	90,318	45,160	28,632	16,528	63.4	98,256	49,129	31,488	17,641	64.0
Other Services and Charges	209,053	104,527	50,191	54,336	48.0	209,503	104,752	28,709	76,043	27.4
Risk Management	23,699	11,850	11,031	819	93.0	23,782	11,891	9,796	2,095	82.3
Capital Outlay	745,404	372,702	0	372,702	0.0	0	0	0	0	0.0
Total Solid Waste Street Sweeping	1,586,066	793,036	328,842	464,194	41.4	853,361	426,683	294,696	131,987	69.0
Public Works	3,504,772	1,752,396	1,043,741	708,655	59.5	2,793,222	1,396,620	1,110,828	285,792	79.5
Utilities & Engineering										
Personnel Services	818,297	409,150	312,080	97,070	76.2	855,523	427,763	364,531	63,232	85.2
Supplies	40,440	20,221	6,811	13,410	33.6	79,092	39,547	11,330	28,217	28.6
Other Services and Charges	64,238	32,120	5,266	26,854	16.3	59,549	29,776	18,096	11,680	60.7
Risk Management	42,756	21,378	16,057	5,321	75.1	45,021	22,511	18,311	4,200	81.3
Total Storm Water:Engineering	965,731	482,869	340,214	142,655	70.4	1,039,185	519,597	412,268	107,329	79.3
Personnel Services	81,196	40,599	37,826	2,773	93.1	70,628	35,316	32,424	2,892	91.8
Supplies	1,038	520	75	445	14.4	1,078	540	281	259	52.0
Other Services and Charges	1,403	702	315	387	44.8	1,727	864	235	629	27.1
Risk Management	4,239	2,120	2,005	115	94.5	3,605	1,803	1,648	155	91.4
Total Engineer:real estate storm wtr	87,876	43,941	40,221	3,720	91.5	77,038	38,523	34,588	3,935	89.7
Other Services and Charges	612,948	306,475	33,239	273,236	10.8	0	0	247,682	(247,682)	0.0
Capital Outlay	13,140	6,570	0	6,570	0.0	0	0	0	0	0.0
Total Storm Drain Maintenance Proj.	626,088	313,045	33,239	279,806	10.6	0	0	247,682	(247,682)	0.0
Utilities & Engineering	1,679,695	839,855	413,674	426,181	49.2	1,116,223	558,120	694,538	(136,418)	124.4
Storm Water Operating Total:	6,846,490	3,423,263	2,605,996	817,267	76.1	6,103,280	3,051,658	2,877,284	174,374	94.2