



**CITY OF COLUMBIA FINANCE
DEPARTMENT INTEROFFICE
MEMORANDUM**

**TO: The Honorable Mayor Benjamin and Columbia City Council
Steve Gantt, City Manager**

FROM: Bill Ellis, CPA - Finance Director

SUBJECT: Preliminary FY 2011/2012 Revenue & Expenditures Monthly Report – Nov. 2011

DATE: December 15, 2011

We are pleased to provide you with Preliminary FY 2011/2012 Revenue & Expenditure Reports through September 2011 for the following funds:

101 General Fund	531 Parking Fund
203 Accommodations Tax	551 Water & Sewer Operating
208 County Services	553 Storm Water Operating
212 Hospitality Tax	

Notes for Review

Please note that GASB 45 has been applied to all departments – Budget and Expenditures.

Late Notification

In an effort to provide City Council with timely and accurate financial information, we will be closing out the months by the 15th of the following month. All information received after that date will be processed in the following month. This can\will result in possible over\under statements of monthly revenues and expenses. We will keep you apprised of those that are received late.

Notes

Finance received no departmental feedback regarding inquiries as to revenue and expenditures.

City of Columbia: Monthly Budget Report Through 11/30/2011

101 - General Fund: Revenue

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Collected	Variance	% Collected	Working Budget	Thru Nov Budget	Thru Nov Collected	Variance	% Collected
Taxes	49,273,135	20,530,473	5,993,572	(14,536,901)	29.1	49,655,083	20,689,619	6,369,148	(14,320,471)	30.7
Licenses and Permits	27,470,800	11,446,166	1,835,397	(9,610,769)	16.0	27,107,600	11,294,833	1,676,822	(9,618,011)	14.8
Intergovernmental Revenues	11,087,058	4,619,607	987,943	(3,631,664)	21.3	11,221,481	4,675,616	638,985	(4,036,631)	13.6
Charges for Services	9,032,605	3,763,587	2,886,996	(876,591)	76.7	9,045,837	3,769,099	2,843,459	(925,640)	75.4
Fines and Forfeitures	913,611	380,672	527,221	146,549	138.4	995,700	414,874	458,830	43,956	110.5
Columbia Action Council	0	0	1,525	1,525	0.0	0	0	2,580	2,580	0.0
Miscellaneous Revenues	45,908	19,129	24,946	5,817	130.4	25,000	10,417	27,006	16,589	259.2
Donated Funds	0	0	0	0	0.0	0	0	9,000	9,000	0.0
Interest Revenues	50,000	20,833	0	(20,833)	0.0	75,000	31,250	0	(31,250)	0.0
Sale of Property	100,000	41,667	23,406	(18,261)	56.1	100,000	41,667	33,151	(8,516)	79.5
Rent and Royalties	79,050	32,938	46,262	13,324	140.4	79,050	32,938	23,244	(9,694)	70.5
Transfers From Other Funds	13,500,238	5,625,100	3,260,417	(2,364,683)	57.9	9,563,430	3,984,764	3,741,417	(243,347)	93.8
Unappropriated Surplus	223,976	93,323	0	(93,323)	0.0	2,126,479	886,033	0	(886,033)	0.0
Proceeds From Issuance of Bond	0	0	0	0	0.0	5,333,073	2,222,114	0	(2,222,114)	0.0
General Fund Total:	111,776,381	46,573,495	15,587,685	(30,985,810)	33.4	115,327,733	48,053,224	15,823,642	(32,229,582)	32.9

101 - General Fund: Expenditure

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Central Administration										
Personnel Services	319,494	133,122	159,673	(26,551)	119.9	352,167	146,736	156,059	(9,323)	106.3
Supplies	22,587	9,411	9,009	402	95.7	21,936	9,140	3,915	5,225	42.8
Other Services and Charges	204,111	85,043	33,531	51,512	39.4	185,384	77,241	42,701	34,540	55.2
Risk Management	15,321	6,384	8,245	(1,861)	129.1	16,709	6,962	5,849	1,113	84.0
Total Legislative	561,513	233,960	210,458	23,502	89.9	576,196	240,079	208,524	31,555	86.8
Personnel Services	465,032	193,764	117,018	76,746	60.3	623,505	259,794	281,027	(21,233)	108.1
Supplies	16,700	6,958	701	6,257	10.0	32,450	13,521	3,167	10,354	23.4
Other Services and Charges	61,500	25,625	4,368	21,257	17.0	114,016	47,507	14,140	33,367	29.7
Risk Management	25,616	10,673	10,628	45	99.5	37,040	15,433	12,767	2,666	82.7
Total City Manager	568,848	237,020	132,715	104,305	55.9	807,011	336,255	311,101	25,154	92.5
Personnel Services	209,807	87,420	88,203	(783)	100.8	210,421	87,675	104,194	(16,519)	118.8
Supplies	14,254	5,939	1,282	4,657	21.5	16,900	7,040	2,937	4,103	41.7

City of Columbia: Monthly Budget Report Through 11/30/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Other Services and Charges	185,808	77,420	60,567	16,853	78.2	191,162	79,650	56,722	22,928	71.2
Risk Management	11,668	4,862	4,936	(74)	101.5	11,668	4,862	4,671	191	96.0
Total Governmental Affairs	421,537	175,641	154,988	20,653	88.2	430,151	179,227	168,524	10,703	94.0
Personnel Services	0	0	0	0	0.0	91,762	38,234	0	38,234	0.0
Supplies	0	0	0	0	0.0	6,700	2,792	0	2,792	0.0
Other Services and Charges	0	0	0	0	0.0	5,800	2,417	0	2,417	0.0
Risk Management	0	0	0	0	0.0	7,700	3,208	0	3,208	0.0
Total Administration Operations	0	0	0	0	0.0	111,962	46,651	0	46,651	0.0
Personnel Services	368,898	153,707	153,688	19	99.9	0	0	0	0	0.0
Supplies	4,750	1,980	840	1,140	42.4	0	0	0	0	0.0
Other Services and Charges	26,390	10,997	7,509	3,488	68.2	0	0	0	0	0.0
Risk Management	20,612	8,588	8,572	16	99.8	0	0	0	0	0.0
Total Administrative Services	420,650	175,272	170,609	4,663	97.3	0	0	0	0	0.0
Personnel Services	381,902	159,126	108,844	50,282	68.4	226,315	94,297	109,857	(15,560)	116.5
Supplies	2,355	981	161	820	16.4	6,655	2,773	689	2,084	24.8
Other Services and Charges	27,756	11,565	8,518	3,047	73.6	15,659	6,525	6,091	434	93.3
Risk Management	21,097	8,790	5,991	2,799	68.1	12,611	5,255	5,106	149	97.1
Total Admin-Sr. Assistant City Mngr	433,110	180,462	123,514	56,948	68.4	261,240	108,850	121,743	(12,893)	111.8
Personnel Services	688,967	287,070	278,632	8,438	97.0	687,842	286,602	281,128	5,474	98.0
Supplies	36,437	15,183	13,756	1,427	90.6	38,437	16,017	16,616	(599)	103.7
Other Services and Charges	31,153	12,982	9,714	3,268	74.8	35,903	14,960	12,664	2,296	84.6
Risk Management	36,927	15,386	15,210	176	98.8	36,707	15,295	11,792	3,503	77.0
Total Human Resources	793,484	330,621	317,312	13,309	95.9	798,889	332,874	322,200	10,674	96.7
Personnel Services	198,757	82,816	68,200	14,616	82.3	0	0	0	0	0.0
Supplies	9,200	3,834	827	3,007	21.5	0	0	0	0	0.0
Other Services and Charges	9,800	4,083	473	3,610	11.5	0	0	0	0	0.0
Risk Management	10,710	4,463	3,806	657	85.2	0	0	0	0	0.0
Total Admin-Public Safety	228,467	95,196	73,306	21,890	77.0	0	0	0	0	0.0
Personnel Services	357,179	148,825	150,896	(2,071)	101.3	361,239	150,517	155,671	(5,154)	103.4
Supplies	24,603	10,252	7,403	2,849	72.2	53,103	22,127	15,198	6,929	68.6
Other Services and Charges	66,869	27,862	10,887	16,975	39.0	40,869	17,028	9,098	7,930	53.4

City of Columbia: Monthly Budget Report Through 11/30/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Risk Management	18,738	7,808	8,061	(253)	103.2	19,053	7,939	6,543	1,396	82.4
Total Public Information	467,389	194,747	177,247	17,500	91.0	474,264	197,611	186,510	11,101	94.3
Personnel Services	272,332	113,472	135,603	(22,131)	119.5	394,788	164,495	141,147	23,348	85.8
Supplies	16,530	6,888	6,597	291	95.7	15,780	6,575	3,831	2,744	58.2
Other Services and Charges	6,815	2,839	4,470	(1,631)	157.4	18,236	7,598	1,318	6,280	17.3
Risk Management	14,580	6,075	7,540	(1,465)	124.1	21,675	9,031	5,982	3,049	66.2
Total Citizens Support Services	310,257	129,274	154,210	(24,936)	119.2	450,479	187,699	152,278	35,421	81.1
Personnel Services	882,392	367,664	367,430	234	99.9	883,398	368,082	378,270	(10,188)	102.7
Supplies	57,412	23,921	15,093	8,828	63.0	60,412	25,171	11,713	13,458	46.5
Other Services and Charges	1,063,740	443,225	326,689	116,536	73.7	958,440	399,351	271,707	127,644	68.0
Risk Management	48,363	20,151	20,443	(292)	101.4	48,321	20,134	16,726	3,408	83.0
Capital Outlay	3,000	1,250	0	1,250	0.0	0	0	0	0	0.0
Total Legal	2,054,907	856,211	729,655	126,556	85.2	1,950,571	812,738	678,416	134,322	83.4
Central Administration	6,260,162	2,608,404	2,244,014	364,390	86.0	5,860,763	2,441,984	2,149,296	292,688	88.0
Non-Departmental										
Other Services and Charges	0	0	0	0	0.0	(25,000)	(10,417)	0	(10,417)	0.0
Community Promotions	175,000	72,917	53,607	19,310	73.5	185,000	77,085	82,350	(5,265)	106.8
Total Community Promotions	175,000	72,917	53,607	19,310	73.5	160,000	66,668	82,350	(15,682)	123.5
Other Services and Charges	0	0	0	0	0.0	0	0	(10,000)	10,000	0.0
Total Contingency - City Manager	0	0	0	0	0.0	0	0	(10,000)	10,000	0.0
Other Services and Charges	70,000	29,167	17,500	11,667	60.0	70,000	29,167	0	29,167	0.0
Total Solicitor's Office	70,000	29,167	17,500	11,667	60.0	70,000	29,167	0	29,167	0.0
Other Services and Charges	40,000	16,667	3,035	13,632	18.2	40,000	16,667	12,873	3,794	77.2
Community Promotions	40,000	16,667	22,222	(5,555)	133.3	0	0	0	0	0.0
Total Tuition Reimbursement	80,000	33,334	25,257	8,077	75.7	40,000	16,667	12,873	3,794	77.2
Supplies	0	0	1,391	(1,391)	0.0	0	0	1,006	(1,006)	0.0
Other Services and Charges	917,000	382,083	245,381	136,702	64.2	1,000,000	416,667	255,725	160,942	61.3
Total Homeless Services	917,000	382,083	246,772	135,311	64.5	1,000,000	416,667	256,731	159,936	61.6

City of Columbia: Monthly Budget Report Through 11/30/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Other Services and Charges	0	0	0	0	0.0	100,000	41,667	0	41,667	0.0
Total Electricity Reserves	0	0	0	0	0.0	100,000	41,667	0	41,667	0.0
Other Services and Charges	350,000	145,833	152,000	(6,167)	104.2	375,000	156,250	96,600	59,650	61.8
Community Promotions	53,000	22,084	28,000	(5,916)	126.7	0	0	0	0	0.0
Total Special Projects	403,000	167,917	180,000	(12,083)	107.1	375,000	156,250	96,600	59,650	61.8
Other Services and Charges	948,929	395,387	0	395,387	0.0	1,000,000	416,667	0	416,667	0.0
Total Reserve	948,929	395,387	0	395,387	0.0	1,000,000	416,667	0	416,667	0.0
Other Services and Charges	505,000	210,417	172,024	38,393	81.7	505,000	210,417	175,326	35,091	83.3
Total Non-Departmental Administrativ	505,000	210,417	172,024	38,393	81.7	505,000	210,417	175,326	35,091	83.3
Other Services and Charges	0	0	(1,465)	1,465	0.0	0	0	(854)	854	0.0
Total Non-departmental Bank Charges	0	0	(1,465)	1,465	0.0	0	0	(854)	854	0.0
Non-Departmental	3,098,929	1,291,222	693,695	597,527	53.7	3,250,000	1,354,170	613,026	741,144	45.2
Interfund Transfer										
Transfers	5,421,114	2,258,798	2,258,798	0	100.0	5,419,343	2,258,060	2,258,060	0	100.0
Total Debt Service Transfer	5,421,114	2,258,798	2,258,798	0	100.0	5,419,343	2,258,060	2,258,060	0	100.0
Transfers	2,452,719	1,021,965	1,157,046	(135,081)	113.2	8,232,225	3,430,093	3,537,048	(106,955)	103.1
Total Transfers	2,452,719	1,021,965	1,157,046	(135,081)	113.2	8,232,225	3,430,093	3,537,048	(106,955)	103.1
Interfund Transfer	7,873,833	3,280,763	3,415,844	(135,081)	104.1	13,651,568	5,688,153	5,795,108	(106,955)	101.8
Municipal Court										
Personnel Services	337,932	140,805	139,832	973	99.3	337,046	140,436	144,051	(3,615)	102.5
Supplies	2,845	1,186	608	578	51.2	8,922	3,718	556	3,162	14.9
Other Services and Charges	244,640	101,933	23,191	78,742	22.7	218,540	91,058	21,661	69,397	23.7
Risk Management	18,304	7,627	7,744	(117)	101.5	18,304	7,627	6,336	1,291	83.0
Capital Outlay	2,000	833	0	833	0.0	0	0	0	0	0.0
Total Municipal Court:Administration	605,721	252,384	171,375	81,009	67.9	582,812	242,839	172,604	70,235	71.0
Personnel Services	460,216	191,758	199,000	(7,242)	103.7	484,013	201,672	209,016	(7,344)	103.6
Supplies	23,155	9,649	9,621	28	99.7	25,800	10,750	6,452	4,298	60.0

City of Columbia: Monthly Budget Report Through 11/30/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Other Services and Charges	17,210	7,170	6,875	295	95.8	16,660	6,941	7,014	(73)	101.0
Risk Management	22,838	9,516	9,977	(461)	104.8	23,615	9,840	7,983	1,857	81.1
Total Municipal Court:Violations	523,419	218,093	225,473	(7,380)	103.3	550,088	229,203	230,465	(1,262)	100.5
Personnel Services	913,678	380,699	350,658	30,041	92.1	918,324	382,637	365,765	16,872	95.5
Supplies	41,484	17,287	9,407	7,880	54.4	39,184	16,328	9,438	6,890	57.8
Other Services and Charges	13,475	5,615	3,901	1,714	69.4	13,475	5,615	4,348	1,267	77.4
Risk Management	45,798	19,083	17,625	1,458	92.3	45,655	19,023	14,492	4,531	76.1
Total Municipal Court:Judicial	1,014,435	422,684	381,591	41,093	90.2	1,016,638	423,603	394,043	29,560	93.0
Personnel Services	349,269	145,530	141,813	3,717	97.4	351,327	146,386	123,833	22,553	84.5
Supplies	875	365	0	365	0.0	0	0	0	0	0.0
Other Services and Charges	3,400	1,416	0	1,416	0.0	3,200	1,333	0	1,333	0.0
Risk Management	18,805	7,835	7,660	175	97.7	16,005	6,669	5,283	1,386	79.2
Total Municipal Court:Judges	372,349	155,146	149,473	5,673	96.3	370,532	154,388	129,116	25,272	83.6
Municipal Court	2,515,924	1,048,307	927,912	120,395	88.5	2,520,070	1,050,033	926,228	123,805	88.2
Finance Administration										
Personnel Services	781,453	325,605	269,955	55,650	82.9	725,279	302,200	291,122	11,078	96.3
Supplies	25,092	10,454	7,222	3,232	69.0	25,092	10,454	4,431	6,023	42.3
Other Services and Charges	115,533	48,138	20,267	27,871	42.1	115,533	48,138	52,348	(4,210)	108.7
Risk Management	36,310	15,129	14,282	847	94.4	36,117	15,049	12,137	2,912	80.6
Total Accounting	958,388	399,326	311,726	87,600	78.0	902,021	375,841	360,038	15,803	95.7
Personnel Services	130,405	54,334	54,802	(468)	100.8	130,744	54,477	55,830	(1,353)	102.4
Supplies	10,000	4,166	5,752	(1,586)	138.0	5,000	2,083	979	1,104	47.0
Other Services and Charges	70,816	29,506	787	28,719	2.6	75,816	31,589	0	31,589	0.0
Risk Management	7,350	3,063	3,110	(47)	101.5	7,350	3,063	2,544	519	83.0
Total Finance Administration	218,571	91,069	64,451	26,618	70.7	218,910	91,212	59,353	31,859	65.0
Personnel Services	600,104	250,044	266,910	(16,866)	106.7	556,844	232,018	223,819	8,199	96.4
Supplies	23,750	9,895	9,776	119	98.7	25,900	10,792	6,870	3,922	63.6
Other Services and Charges	29,790	12,413	7,425	4,988	59.8	74,935	31,223	10,569	20,654	33.8
Risk Management	30,593	12,747	13,817	(1,070)	108.3	28,281	11,784	8,931	2,853	75.7
Total Business License	684,237	285,099	297,928	(12,829)	104.4	685,960	285,817	250,189	35,628	87.5

City of Columbia: Monthly Budget Report Through 11/30/2011

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101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Personnel Services	145,868	60,779	61,022	(243)	100.3	158,194	65,914	67,888	(1,974)	102.9
Supplies	3,353	1,398	1,330	68	95.1	3,353	1,398	0	1,398	0.0
Other Services and Charges	79,628	33,178	24,806	8,372	74.7	79,628	33,178	21,346	11,832	64.3
Risk Management	7,866	3,278	3,326	(48)	101.4	8,566	3,569	2,723	846	76.2
Total Treasury	236,715	98,633	90,484	8,149	91.7	249,741	104,059	91,957	12,102	88.3
Finance Administration	2,097,911	874,127	764,589	109,538	87.4	2,056,632	856,929	761,537	95,392	88.8
Community & Economic Dev.										
Personnel Services	361,107	150,463	142,227	8,236	94.5	453,099	188,791	189,722	(931)	100.4
Supplies	19,550	8,146	4,908	3,238	60.2	10,550	4,396	6,677	(2,281)	151.8
Other Services and Charges	62,420	26,009	13,158	12,851	50.5	55,881	23,281	25,875	(2,594)	111.1
Risk Management	19,434	8,098	7,738	360	95.5	24,556	10,232	8,276	1,956	80.8
Total Office of Business Op.	462,511	192,716	168,031	24,685	87.1	544,086	226,700	230,550	(3,850)	101.6
Community & Economic Dev.	462,511	192,716	168,031	24,685	87.1	544,086	226,700	230,550	(3,850)	101.6
Development Services										
Personnel Services	3,451,182	1,437,993	1,245,921	192,072	86.6	3,481,676	1,450,698	1,348,245	102,453	92.9
Supplies	167,751	69,897	50,611	19,286	72.4	192,545	80,228	49,624	30,604	61.8
Other Services and Charges	210,400	87,667	78,383	9,284	89.4	226,052	94,188	65,788	28,400	69.8
Risk Management	177,085	73,785	65,059	8,726	88.1	177,444	73,935	55,387	18,548	74.9
Capital Outlay	724	302	0	302	0.0	47,746	19,894	0	19,894	0.0
Total Development Services	4,007,142	1,669,644	1,439,974	229,670	86.2	4,125,463	1,718,943	1,519,044	199,899	88.3
Development Services	4,007,142	1,669,644	1,439,974	229,670	86.2	4,125,463	1,718,943	1,519,044	199,899	88.3
Police Department										
Personnel Services	947,657	394,857	344,771	50,086	87.3	834,761	347,818	376,871	(29,053)	108.3
Supplies	17,080	7,117	6,410	707	90.0	19,980	8,325	10,412	(2,087)	125.0
Other Services and Charges	456,124	190,053	185,305	4,748	97.5	677,244	282,185	178,328	103,857	63.1
Risk Management	49,569	20,654	18,372	2,282	88.9	43,493	18,122	15,828	2,294	87.3
Total Police:Office Of The Chief	1,470,430	612,681	554,858	57,823	90.5	1,575,478	656,450	581,439	75,011	88.5
Personnel Services	1,467,075	611,281	520,121	91,160	85.0	1,567,476	653,115	735,683	(82,568)	112.6
Supplies	430,541	179,393	91,376	88,017	50.9	586,822	244,510	218,584	25,926	89.3

City of Columbia: Monthly Budget Report Through 11/30/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Other Services and Charges	323,160	134,650	115,641	19,009	85.8	342,992	142,913	124,010	18,903	86.7
Risk Management	75,604	31,502	26,745	4,757	84.8	80,070	33,363	29,315	4,048	87.8
Total Police:Administrative Service	2,296,380	956,826	753,883	202,943	78.7	2,577,360	1,073,901	1,107,592	(33,691)	103.1
Personnel Services	13,869,392	5,778,914	5,644,675	134,239	97.6	13,833,519	5,763,966	5,029,418	734,548	87.2
Supplies	792,628	330,262	272,275	57,987	82.4	679,782	283,243	364,972	(81,729)	128.8
Other Services and Charges	536,775	223,657	283,843	(60,186)	126.9	525,176	218,823	282,516	(63,693)	129.1
Risk Management	686,986	286,244	285,508	736	99.7	686,732	286,138	199,013	87,125	69.5
Capital Outlay	1,041,092	433,788	0	433,788	0.0	0	0	0	0	0.0
Total Police:Operations	16,926,873	7,052,865	6,486,301	566,564	91.9	15,725,209	6,552,170	5,875,919	676,251	89.6
Personnel Services	1,171,162	487,985	500,768	(12,783)	102.6	1,213,435	505,598	1,155,102	(649,504)	228.4
Supplies	30,800	12,834	29,787	(16,953)	232.0	30,800	12,834	15,894	(3,060)	123.8
Other Services and Charges	45,660	19,025	19,255	(230)	101.2	24,660	10,275	8,856	1,419	86.1
Risk Management	58,873	24,530	25,563	(1,033)	104.2	60,349	25,145	46,850	(21,705)	186.3
Total Police:Public Safety Officer	1,306,495	544,374	575,373	(30,999)	105.6	1,329,244	553,852	1,226,702	(672,850)	221.4
Personnel Services	1,084,389	451,829	346,289	105,540	76.6	1,115,869	464,946	174,401	290,545	37.5
Supplies	24,300	10,126	6,848	3,278	67.6	26,240	10,934	8,078	2,856	73.8
Other Services and Charges	213,230	88,846	46,250	42,596	52.0	265,985	110,827	182,744	(71,917)	164.8
Risk Management	55,391	23,080	17,806	5,274	77.1	56,535	23,556	6,668	16,888	28.3
Capital Outlay	0	0	0	0	0.0	17,750	7,396	0	7,396	0.0
Total Police:Support Service	1,377,310	573,881	417,193	156,688	72.6	1,482,379	617,659	371,891	245,768	60.2
Personnel Services	3,935,178	1,639,658	1,557,246	82,412	94.9	4,086,046	1,702,520	1,597,932	104,588	93.8
Supplies	104,718	43,633	33,994	9,639	77.9	94,070	39,196	66,284	(27,088)	169.1
Other Services and Charges	95,990	39,997	38,418	1,579	96.0	142,540	59,392	25,279	34,113	42.5
Risk Management	201,805	84,085	80,335	3,750	95.5	206,833	86,180	64,593	21,587	74.9
Capital Outlay	228,605	95,252	0	95,252	0.0	53,250	22,188	52,755	(30,567)	237.7
Total Police:Investigations	4,566,296	1,902,625	1,709,993	192,632	89.8	4,582,739	1,909,476	1,806,843	102,633	94.6
Personnel Services	1,808,153	753,398	615,518	137,880	81.6	1,579,712	658,213	1,012,949	(354,736)	153.8
Supplies	55,800	23,250	21,852	1,398	93.9	64,760	26,983	28,455	(1,472)	105.4
Other Services and Charges	40,000	16,667	23,377	(6,710)	140.2	47,000	19,583	41,328	(21,745)	211.0
Risk Management	92,584	38,577	31,491	7,086	81.6	79,210	33,004	39,487	(6,483)	119.6
Total Police:Special Operations	1,996,537	831,892	692,238	139,654	83.2	1,770,682	737,783	1,122,219	(384,436)	152.1

City of Columbia: Monthly Budget Report Through 11/30/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Police Department	29,940,321	12,475,144	11,189,839	1,285,305	89.6	29,043,091	12,101,291	12,092,605	8,686	99.9
Homeland Security/CSO										
Emergency Communications										
Personnel Services	2,051,715	854,881	824,791	30,090	96.4	2,043,496	851,457	786,102	65,355	92.3
Supplies	34,725	14,470	7,046	7,424	48.6	44,800	18,668	8,790	9,878	47.0
Other Services and Charges	107,641	44,851	26,793	18,058	59.7	196,874	82,031	141,112	(59,081)	172.0
Risk Management	98,205	40,919	42,381	(1,462)	103.5	104,775	43,656	31,895	11,761	73.0
Capital Outlay	6,075	2,531	0	2,531	0.0	0	0	0	0	0.0
Total Emergency Comm. Center	2,298,361	957,652	901,011	56,641	94.0	2,389,945	995,812	967,899	27,913	97.1
Emergency Communications	2,298,361	957,652	901,011	56,641	94.0	2,389,945	995,812	967,899	27,913	97.1
Fire Department										
Personnel Services	517,012	215,421	237,282	(21,861)	110.1	581,627	242,345	267,118	(24,773)	110.2
Supplies	22,334	9,305	2,247	7,058	24.1	23,878	9,950	4,660	5,290	46.8
Other Services and Charges	23,800	9,917	9,517	400	95.9	19,400	8,083	6,034	2,049	74.6
Risk Management	26,951	11,230	12,344	(1,114)	109.9	30,165	12,569	11,065	1,504	88.0
Capital Outlay	16,200	6,750	0	6,750	0.0	0	0	19,896	(19,896)	0.0
Total Fire: Administration	606,297	252,623	261,390	(8,767)	103.4	655,070	272,947	308,773	(35,826)	113.1
Personnel Services	1,151,762	479,902	403,937	75,965	84.1	1,155,064	481,277	459,153	22,124	95.4
Supplies	36,430	15,180	9,918	5,262	65.3	52,204	21,752	9,870	11,882	45.3
Other Services and Charges	37,520	15,634	13,225	2,409	84.5	46,315	19,297	16,101	3,196	83.4
Risk Management	58,257	24,274	20,538	3,736	84.6	57,939	24,141	18,410	5,731	76.2
Total Fire: Prevention	1,283,969	534,990	447,618	87,372	83.6	1,311,522	546,467	503,534	42,933	92.1
Personnel Services	14,474,760	6,031,151	5,907,652	123,499	97.9	14,640,895	6,100,374	5,939,247	161,127	97.3
Supplies	593,072	247,113	135,736	111,377	54.9	860,816	358,675	181,034	177,641	50.4
Other Services and Charges	1,026,860	427,858	448,271	(20,413)	104.7	1,002,210	417,586	530,502	(112,916)	127.0
Risk Management	725,489	302,287	297,168	5,119	98.3	727,312	303,047	234,747	68,300	77.4
Capital Outlay	958,663	399,444	13,147	386,297	3.2	19,000	7,917	82,938	(75,021)	1,047.5
Total Fire: Suppression	17,778,844	7,407,853	6,801,974	605,879	91.8	17,250,233	7,187,599	6,968,468	219,131	96.9
Personnel Services	275,601	114,834	122,988	(8,154)	107.1	399,035	166,265	126,862	39,403	76.3
Supplies	60,900	25,376	13,388	11,988	52.7	88,700	36,958	18,283	18,675	49.4

City of Columbia: Monthly Budget Report Through 11/30/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Other Services and Charges	98,897	41,206	12,742	28,464	30.9	142,172	59,238	22,143	37,095	37.3
Risk Management	14,013	5,839	6,311	(472)	108.0	20,380	8,492	4,973	3,519	58.5
Total Fire: Training	449,411	187,255	155,429	31,826	83.0	650,287	270,953	172,261	98,692	63.5
Personnel Services	289,835	120,766	122,859	(2,093)	101.7	175,715	73,216	58,684	14,532	80.1
Supplies	91,790	38,245	15,803	22,442	41.3	98,480	41,033	17,488	23,545	42.6
Other Services and Charges	80,775	33,657	33,247	410	98.7	52,765	21,986	11,448	10,538	52.0
Risk Management	14,702	6,126	6,299	(173)	102.8	8,819	3,675	2,461	1,214	66.9
Capital Outlay	2,000	833	0	833	0.0	30,000	12,500	0	12,500	0.0
Total Fire: Shop Maintenance	479,102	199,627	178,208	21,419	89.2	365,779	152,410	90,081	62,329	59.1
Fire Department	20,597,623	8,582,348	7,844,619	737,729	91.4	20,232,891	8,430,376	8,043,117	387,259	95.4
Parks & Recreation										
Personnel Services	428,564	178,569	228,797	(50,228)	128.1	633,867	264,113	221,124	42,989	83.7
Supplies	34,295	14,290	13,364	926	93.5	27,588	11,496	17,289	(5,793)	150.3
Other Services and Charges	771,300	321,375	265,450	55,925	82.5	712,308	296,793	215,499	81,294	72.6
Risk Management	29,893	12,455	12,479	(24)	100.1	31,128	12,970	9,285	3,685	71.5
Total Parks & Recreation Admin	1,264,052	526,689	520,090	6,599	98.7	1,404,891	585,372	463,197	122,175	79.1
Personnel Services	502,121	209,219	172,546	36,673	82.4	457,933	190,807	196,684	(5,877)	103.0
Supplies	47,440	19,767	19,124	643	96.7	32,000	13,334	17,330	(3,996)	129.9
Other Services and Charges	92,481	38,533	36,135	2,398	93.7	61,050	25,436	44,008	(18,572)	173.0
Risk Management	26,772	11,155	8,576	2,579	76.8	24,944	10,393	7,705	2,688	74.1
Total Parks Maintenance	668,814	278,674	236,381	42,293	84.8	575,927	239,970	265,727	(25,757)	110.7
Personnel Services	871,817	363,257	376,197	(12,940)	103.5	876,101	365,044	354,177	10,867	97.0
Supplies	36,432	15,181	16,986	(1,805)	111.8	36,432	15,181	21,235	(6,054)	139.8
Other Services and Charges	40,000	16,667	31,863	(15,196)	191.1	40,000	16,667	31,216	(14,549)	187.2
Risk Management	42,068	17,528	18,493	(965)	105.5	42,023	17,510	13,242	4,268	75.6
Total Park Facilities	990,317	412,633	443,539	(30,906)	107.4	994,556	414,402	419,870	(5,468)	101.3
Personnel Services	976,026	406,678	381,675	25,003	93.8	1,013,463	422,277	387,070	35,207	91.6
Supplies	68,815	28,674	25,270	3,404	88.1	68,815	28,673	21,891	6,782	76.3
Other Services and Charges	21,386	8,911	11,846	(2,935)	132.9	21,386	8,911	8,303	608	93.1
Risk Management	49,156	20,482	18,885	1,597	92.2	49,280	20,533	14,636	5,897	71.2
Capital Outlay	0	0	0	0	0.0	0	0	39,704	(39,704)	0.0

City of Columbia: Monthly Budget Report Through 11/30/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Total Parks - Building & Grounds	1,115,383	464,745	437,676	27,069	94.1	1,152,944	480,394	471,604	8,790	98.1
Personnel Services	235,093	97,956	75,061	22,895	76.6	238,722	99,466	111,555	(12,089)	112.1
Supplies	2,046	852	282	570	33.0	2,046	852	807	45	94.7
Other Services and Charges	51,036	21,266	31,015	(9,749)	145.8	41,036	17,099	22,418	(5,319)	131.1
Risk Management	12,325	5,135	3,997	1,138	77.8	12,178	5,074	4,446	628	87.6
Total Recreation Athletics	300,500	125,209	110,355	14,854	88.1	293,982	122,491	139,226	(16,735)	113.6
Personnel Services	1,837,783	765,745	727,681	38,064	95.0	1,831,290	763,039	801,441	(38,402)	105.0
Supplies	13,045	5,436	3,559	1,877	65.4	17,078	7,116	4,572	2,544	64.2
Other Services and Charges	12,212	5,088	5,234	(146)	102.8	12,212	5,088	4,096	992	80.5
Risk Management	93,605	39,002	37,695	1,307	96.6	92,387	38,495	32,388	6,107	84.1
Total Recreation Programs	1,956,645	815,271	774,169	41,102	94.9	1,952,967	813,738	842,497	(28,759)	103.5
Other Services and Charges	0	0	935	(935)	0.0	0	0	0	0	0.0
Special Events	0	0	0	0	0.0	0	0	4,198	(4,198)	0.0
Total Park&Rec Spec Event	0	0	935	(935)	0.0	0	0	4,198	(4,198)	0.0
Personnel Services	119,381	49,743	94,738	(44,995)	190.4	119,897	49,958	125,009	(75,051)	250.2
Supplies	2,337	975	500	475	51.2	2,087	870	689	181	79.1
Other Services and Charges	350	146	0	146	0.0	600	250	25	225	10.0
Risk Management	6,731	2,805	5,465	(2,660)	194.8	6,731	2,805	7,430	(4,625)	264.8
Total Recreation Swimming Pools	128,799	53,669	100,703	(47,034)	187.6	129,315	53,883	133,153	(79,270)	247.1
Personnel Services	172,955	72,064	71,896	168	99.7	173,706	72,378	51,670	20,708	71.3
Supplies	1,000	416	97	319	23.3	1,000	416	200	216	48.0
Other Services and Charges	0	0	840	(840)	0.0	0	0	0	0	0.0
Risk Management	8,746	3,644	3,700	(56)	101.5	8,746	3,644	2,104	1,540	57.7
Total Recreation Tennis Courts	182,701	76,124	76,533	(409)	100.5	183,452	76,438	53,974	22,464	70.6
Personnel Services	404,165	168,403	147,928	20,475	87.8	410,227	170,928	158,777	12,151	92.8
Supplies	21,963	9,152	7,669	1,483	83.7	21,963	9,152	9,779	(627)	106.8
Other Services and Charges	38,020	15,842	7,727	8,115	48.7	63,000	26,250	24,067	2,183	91.6
Risk Management	19,408	8,087	7,220	867	89.2	19,626	8,178	6,091	2,087	74.4
Total Finlay Park Management	483,556	201,484	170,544	30,940	84.6	514,816	214,508	198,714	15,794	92.6
Personnel Services	109,830	45,763	47,264	(1,501)	103.2	110,638	46,099	47,619	(1,520)	103.2

City of Columbia: Monthly Budget Report Through 11/30/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Supplies	2,700	1,125	0	1,125	0.0	700	292	0	292	0.0
Other Services and Charges	3,000	1,250	0	1,250	0.0	5,000	2,083	2,925	(842)	140.4
Risk Management	5,554	2,314	2,428	(114)	104.9	5,554	2,314	1,905	409	82.3
Total Golf Center	121,084	50,452	49,692	760	98.4	121,892	50,788	52,449	(1,661)	103.2
Personnel Services	752,423	313,510	290,430	23,080	92.6	796,299	331,791	271,944	59,847	81.9
Supplies	30,217	12,590	12,587	3	99.9	23,750	9,895	6,700	3,195	67.7
Other Services and Charges	242,943	101,226	83,930	17,296	82.9	155,950	64,979	87,848	(22,869)	135.1
Risk Management	41,366	17,236	15,336	1,900	88.9	41,366	17,236	11,605	5,631	67.3
Total Drew Wellness Center	1,066,949	444,562	402,283	42,279	90.4	1,017,365	423,901	378,097	45,804	89.1
Personnel Services	883,690	368,205	323,341	44,864	87.8	894,091	372,537	349,166	23,371	93.7
Supplies	23,385	9,744	11,467	(1,723)	117.6	23,385	9,744	15,008	(5,264)	154.0
Other Services and Charges	19,200	8,000	11,852	(3,852)	148.1	19,200	8,000	16,350	(8,350)	204.3
Risk Management	42,489	17,704	15,833	1,871	89.4	42,785	17,827	13,269	4,558	74.4
Transfers	0	0	0	0	0.0	0	0	1,500	(1,500)	0.0
Total Park Rangers	968,764	403,653	362,493	41,160	89.8	979,461	408,108	395,293	12,815	96.8
Supplies	0	0	0	0	0.0	0	0	567	(567)	0.0
Total Community Gardens	0	0	0	0	0.0	0	0	567	(567)	0.0
Parks & Recreation	9,247,564	3,853,165	3,685,393	167,772	95.6	9,321,568	3,883,993	3,818,566	65,427	98.3
Public Works										
Personnel Services	309,866	129,112	132,204	(3,092)	102.3	324,900	135,376	141,788	(6,412)	104.7
Supplies	32,430	13,513	3,751	9,762	27.7	27,650	11,521	3,021	8,500	26.2
Other Services and Charges	101,470	42,279	40,740	1,539	96.3	109,610	45,670	45,914	(244)	100.5
Risk Management	16,811	7,005	7,378	(373)	105.3	17,721	7,384	6,177	1,207	83.6
Total Public Works Administration	460,577	191,909	184,073	7,836	95.9	479,881	199,951	196,900	3,051	98.4
Personnel Services	545,021	227,093	141,124	85,969	62.1	548,664	228,610	167,943	60,667	73.4
Supplies	50,574	21,073	8,229	12,844	39.0	58,488	24,371	10,181	14,190	41.7
Other Services and Charges	110,508	46,046	24,139	21,907	52.4	140,954	58,732	66,961	(8,229)	114.0
Risk Management	25,562	10,651	6,708	3,943	62.9	25,219	10,508	7,314	3,194	69.6
Capital Outlay	39,500	16,458	0	16,458	0.0	0	0	0	0	0.0
Total Forestry Hazard Elimination	771,165	321,321	180,200	141,121	56.0	773,325	322,221	252,399	69,822	78.3

City of Columbia: Monthly Budget Report Through 11/30/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Personnel Services	469,763	195,736	129,571	66,165	66.1	457,078	190,449	165,134	25,315	86.7
Supplies	90,652	37,772	8,152	29,620	21.5	108,875	45,365	23,921	21,444	52.7
Other Services and Charges	41,900	17,458	17,234	224	98.7	48,900	20,375	26,287	(5,912)	129.0
Risk Management	24,787	10,328	6,292	4,036	60.9	24,455	10,190	6,370	3,820	62.5
Capital Outlay	16,000	6,667	0	6,667	0.0	8,500	3,542	0	3,542	0.0
Total Forestry Right Of Way Maint	643,102	267,961	161,249	106,712	60.1	647,808	269,921	221,712	48,209	82.1
Personnel Services	645,460	268,944	253,805	15,139	94.3	645,799	269,084	236,973	32,111	88.0
Supplies	72,943	30,394	18,324	12,070	60.2	72,419	30,176	27,541	2,635	91.2
Other Services and Charges	74,417	31,007	18,778	12,229	60.5	61,571	25,655	20,121	5,534	78.4
Risk Management	27,111	11,296	12,687	(1,391)	112.3	26,747	11,145	9,051	2,094	81.2
Total Horticulture	819,931	341,641	303,594	38,047	88.8	806,536	336,060	293,686	42,374	87.3
Personnel Services	508,368	211,822	194,253	17,569	91.7	508,758	211,985	220,036	(8,051)	103.7
Supplies	73,731	30,722	7,994	22,728	26.0	89,476	37,284	19,506	17,778	52.3
Other Services and Charges	99,743	41,560	28,266	13,294	68.0	97,791	40,746	16,678	24,068	40.9
Risk Management	20,885	8,702	9,460	(758)	108.7	24,335	10,140	8,290	1,850	81.7
Capital Outlay	99,784	41,577	2,584	38,993	6.2	0	0	0	0	0.0
Total Animal Services: Holding	802,511	334,383	242,557	91,826	72.5	720,360	300,155	264,510	35,645	88.1
Personnel Services	283,712	118,213	104,236	13,977	88.1	293,830	122,430	111,920	10,510	91.4
Supplies	56,868	23,695	4,056	19,639	17.1	63,603	26,503	11,188	15,315	42.2
Other Services and Charges	23,511	9,797	2,139	7,658	21.8	20,732	8,638	5,430	3,208	62.8
Risk Management	16,599	6,916	5,286	1,630	76.4	14,515	6,048	4,430	1,618	73.2
Capital Outlay	0	0	16,030	(16,030)	0.0	0	0	0	0	0.0
Total Animal Services: Adoption	380,690	158,621	131,747	26,874	83.0	392,680	163,619	132,968	30,651	81.2
Personnel Services	163,031	67,932	68,290	(358)	100.5	164,886	68,703	77,308	(8,605)	112.5
Supplies	17,596	7,332	4,983	2,349	67.9	19,866	8,278	7,479	799	90.3
Other Services and Charges	14,819	6,175	3,309	2,866	53.5	15,567	6,486	4,790	1,696	73.8
Risk Management	7,773	3,239	3,335	(96)	102.9	8,144	3,393	3,053	340	89.9
Capital Outlay	16,443	6,851	0	6,851	0.0	17,332	7,222	0	7,222	0.0
Total Animal Services: Animal Control	219,662	91,529	79,917	11,612	87.3	225,795	94,082	92,630	1,452	98.4
Personnel Services	940,888	392,039	432,575	(40,536)	110.3	957,461	398,944	347,024	51,920	86.9
Supplies	214,706	89,462	68,169	21,293	76.1	244,810	102,005	99,852	2,153	97.8
Other Services and Charges	119,150	49,646	26,593	23,053	53.5	111,308	46,379	38,652	7,727	83.3

City of Columbia: Monthly Budget Report Through 11/30/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Risk Management	45,048	18,770	20,836	(2,066)	111.0	45,048	18,770	12,895	5,875	68.7
Capital Outlay	353,662	147,359	0	147,359	0.0	30,000	12,500	126,037	(113,537)	1,008.2
Total Street:Streets & Side Walks	1,673,454	697,276	548,173	149,103	78.6	1,388,627	578,598	624,460	(45,862)	107.9
Personnel Services	243,014	101,256	95,191	6,065	94.0	244,334	101,807	105,469	(3,662)	103.5
Supplies	6,798	2,832	461	2,371	16.2	8,140	3,392	1,519	1,873	44.7
Other Services and Charges	9,138	3,809	656	3,153	17.2	8,788	3,663	1,361	2,302	37.1
Risk Management	13,406	5,586	5,276	310	94.4	13,047	5,436	4,512	924	83.0
Total Traffic:Engineering	272,356	113,483	101,584	11,899	89.5	274,309	114,298	112,861	1,437	98.7
Personnel Services	962,976	401,241	367,701	33,540	91.6	972,575	405,241	405,584	(343)	100.0
Supplies	179,026	74,594	33,908	40,686	45.4	185,045	77,102	30,627	46,475	39.7
Other Services and Charges	39,444	16,433	13,061	3,372	79.4	49,519	20,632	14,687	5,945	71.1
Risk Management	48,291	20,121	18,492	1,629	91.9	48,609	20,254	16,020	4,234	79.0
Capital Outlay	36,928	15,387	604	14,783	3.9	13,600	5,667	(16)	5,683	(0.2)
Total Traffic:Operations	1,266,665	527,776	433,766	94,010	82.1	1,269,348	528,896	466,902	61,994	88.2
Personnel Services	21,833	9,098	9,125	(27)	100.2	21,912	9,130	9,181	(51)	100.5
Supplies	3,304	1,377	0	1,377	0.0	5,088	2,120	1,670	450	78.7
Other Services and Charges	1,950,044	812,518	765,560	46,958	94.2	1,875,044	781,268	789,230	(7,962)	101.0
Risk Management	1,156	482	468	14	97.0	1,156	482	383	99	79.4
Capital Outlay	0	0	(3,343)	3,343	0.0	0	0	0	0	0.0
Total Traffic:Street Lighting	1,976,337	823,475	771,810	51,665	93.7	1,903,200	793,000	800,464	(7,464)	100.9
Personnel Services	1,332,835	555,348	498,508	56,840	89.7	1,335,997	556,666	537,022	19,644	96.4
Supplies	488,761	203,653	91,408	112,245	44.8	530,763	221,154	126,131	95,023	57.0
Other Services and Charges	754,991	314,579	323,005	(8,426)	102.6	634,413	264,339	357,460	(93,121)	135.2
Risk Management	62,984	26,243	23,143	3,100	88.1	62,781	26,159	19,318	6,841	73.8
Capital Outlay	0	0	0	0	0.0	0	0	621,334	(621,334)	0.0
Total Solid Waste:Rollcarts	2,639,571	1,099,823	936,064	163,759	85.1	2,563,954	1,068,318	1,661,265	(592,947)	155.5
Personnel Services	2,307,094	961,289	835,041	126,248	86.8	2,380,120	991,716	885,340	106,376	89.2
Supplies	509,063	212,109	131,053	81,056	61.7	565,096	235,457	156,432	79,025	66.4
Other Services and Charges	1,018,138	424,223	320,812	103,411	75.6	1,365,665	569,027	331,998	237,029	58.3
Risk Management	100,087	41,703	38,422	3,281	92.1	103,429	43,095	31,278	11,817	72.5
Capital Outlay	974,511	406,046	0	406,046	0.0	0	0	357,006	(357,006)	0.0

City of Columbia: Monthly Budget Report Through 11/30/2011

12/15/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Total Solid Waste:Trash Collection	4,908,893	2,045,370	1,325,328	720,042	64.7	4,414,310	1,839,295	1,762,054	77,241	95.8
Personnel Services	310,637	129,432	116,179	13,253	89.7	309,418	128,924	135,132	(6,208)	104.8
Supplies	56,699	23,625	3,559	20,066	15.0	50,321	20,967	4,008	16,959	19.1
Other Services and Charges	16,017	6,673	1,703	4,970	25.5	29,095	12,122	7,666	4,456	63.2
Risk Management	16,074	6,698	6,265	433	93.5	15,925	6,635	5,682	953	85.6
Capital Outlay	15,000	6,250	0	6,250	0.0	15,000	6,250	0	6,250	0.0
Total Solid Waste:Administration	414,427	172,678	127,706	44,972	73.9	419,759	174,898	152,488	22,410	87.1
Supplies	0	0	1,390	(1,390)	0.0	0	0	273	(273)	0.0
Other Services and Charges	0	0	638	(638)	0.0	0	0	1,031	(1,031)	0.0
Total Solid Waste:Commercial	0	0	2,028	(2,028)	0.0	0	0	1,304	(1,304)	0.0
Personnel Services	23,822	9,926	21,644	(11,718)	218.0	0	0	0	0	0.0
Supplies	10,821	4,509	3,899	610	86.4	0	0	533	(533)	0.0
Other Services and Charges	0	0	79,753	(79,753)	0.0	0	0	56	(56)	0.0
Risk Management	840	350	1,042	(692)	297.7	0	0	0	0	0.0
Total Solid Waste:Landfill	35,483	14,785	106,338	(91,553)	719.2	0	0	589	(589)	0.0
Personnel Services	70,343	29,308	29,621	(313)	101.0	64,936	27,057	29,313	(2,256)	108.3
Supplies	20,433	8,514	0	8,514	0.0	22,878	9,533	2,621	6,912	27.4
Other Services and Charges	180,815	75,340	121	75,219	0.1	141,640	59,017	19,182	39,835	32.5
Risk Management	3,024	1,260	1,456	(196)	115.5	3,164	1,318	1,164	154	88.3
Total Solid Waste:Compost	274,615	114,422	31,198	83,224	27.2	232,618	96,925	52,280	44,645	53.9
Personnel Services	685,065	285,444	222,572	62,872	77.9	646,357	269,316	235,276	34,040	87.3
Supplies	121,745	50,729	40,039	10,690	78.9	138,972	57,907	49,398	8,509	85.3
Other Services and Charges	182,700	76,125	67,039	9,086	88.0	172,700	71,958	52,936	19,022	73.5
Risk Management	31,710	13,213	10,521	2,692	79.6	29,202	12,168	8,665	3,503	71.2
Capital Outlay	434,008	180,837	0	180,837	0.0	0	0	0	0	0.0
Total Solid Waste Recycling	1,455,228	606,348	340,171	266,177	56.1	987,231	411,349	346,275	65,074	84.1
Personnel Services	95,585	39,827	25,307	14,520	63.5	96,043	40,017	23,964	16,053	59.8
Supplies	21,353	8,898	948	7,950	10.6	23,798	9,917	2,046	7,871	20.6
Other Services and Charges	19,820	8,258	5,709	2,549	69.1	9,820	4,092	1,034	3,058	25.2
Risk Management	4,069	1,695	1,232	463	72.6	4,069	1,695	899	796	53.0

City of Columbia: Monthly Budget Report Through 11/30/2011

101 - General Fund: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Total Solid Waste Six Night	140,827	58,678	33,196	25,482	56.5	133,730	55,721	27,943	27,778	50.1
Public Works	19,155,494	7,981,479	6,040,699	1,940,780	75.6	17,633,471	7,347,307	7,463,690	(116,383)	101.5
General Services										
Personnel Services	335,622	139,843	118,687	21,156	84.8	443,666	184,860	181,203	3,657	98.0
Supplies	55,750	23,229	5,781	17,448	24.8	59,715	24,881	11,929	12,952	47.9
Other Services and Charges	996,728	415,303	302,071	113,232	72.7	1,081,405	450,586	334,443	116,143	74.2
Risk Management	16,466	6,861	6,344	517	92.4	22,951	9,563	7,303	2,260	76.3
Capital Outlay	50,000	20,833	0	20,833	0.0	50,000	20,833	0	20,833	0.0
Total Support Services	1,454,566	606,069	432,883	173,186	71.4	1,657,737	690,723	534,878	155,845	77.4
General Services	1,454,566	606,069	432,883	173,186	71.4	1,657,737	690,723	534,878	155,845	77.4
Information Technology										
Personnel Services	1,538,952	641,230	627,247	13,983	97.8	1,601,594	667,331	665,001	2,330	99.6
Supplies	105,157	43,813	10,482	33,331	23.9	133,920	55,800	5,184	50,616	9.2
Other Services and Charges	942,977	392,907	515,449	(122,542)	131.1	1,051,573	438,156	253,484	184,672	57.8
Risk Management	80,727	33,636	35,094	(1,458)	104.3	87,198	36,333	29,007	7,326	79.8
Capital Outlay	98,228	40,928	0	40,928	0.0	67,874	28,281	8,152	20,129	28.8
Total Information Technology	2,766,041	1,152,514	1,188,272	(35,758)	103.1	2,942,159	1,225,901	960,828	265,073	78.3
Information Technology	2,766,041	1,152,514	1,188,272	(35,758)	103.1	2,942,159	1,225,901	960,828	265,073	78.3
General Fund Total:	111,776,382	46,573,554	40,936,775	5,636,779	87.8	115,229,444	48,012,315	45,876,372	2,135,943	95.5

City of Columbia: Monthly Budget Report Through 11/30/2011

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203 - Accommodations Tax: Revenue

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Collected	Variance	% Collected	Working Budget	Thru Nov Budget	Thru Nov Collected	Variance	% Collected
Intergovernmental Revenues	1,200,000	500,000	350,062	(149,938)	70.0	1,200,000	500,000	409,632	(90,368)	81.9
Unappropriated Surplus	42,580	17,742	0	(17,742)	0.0	30,000	12,500	0	(12,500)	0.0
Accommodations Tax Total:	1,242,580	517,742	350,062	(167,680)	67.6	1,230,000	512,500	409,632	(102,868)	79.9

203 - Accommodations Tax: Expenditure

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Non-Departmental										
Other Services and Charges	0	0	0	0	0.0	(25,000)	(10,417)	0	(10,417)	0.0
Community Promotions	1,150,000	479,167	485,000	(5,833)	101.2	1,175,000	489,584	523,624	(34,040)	106.9
Total Accommodation Tax Request	1,150,000	479,167	485,000	(5,833)	101.2	1,150,000	479,167	523,624	(44,457)	109.2
Other Services and Charges	51,580	21,492	40,459	(18,967)	188.2	25,000	10,417	159	10,258	1.5
Community Promotions	11,000	4,583	0	4,583	0.0	0	0	0	0	0.0
Transfers	5,000	2,083	0	2,083	0.0	0	0	0	0	0.0
Total Accommodations Tax 5% Gen Fund	67,580	28,158	40,459	(12,301)	143.6	25,000	10,417	159	10,258	1.5
Non-Departmental	1,217,580	507,325	525,459	(18,134)	103.5	1,175,000	489,584	523,783	(34,199)	106.9
Interfund Transfer										
Community Promotions	0	0	0	0	0.0	25,000	10,417	0	10,417	0.0
Transfers	25,000	10,417	10,417	0	100.0	30,000	12,500	5,000	7,500	40.0
Total Transfers	25,000	10,417	10,417	0	100.0	55,000	22,917	5,000	17,917	21.8
Interfund Transfer	25,000	10,417	10,417	0	100.0	55,000	22,917	5,000	17,917	21.8
Accommodations Tax Total:	1,242,580	517,742	535,876	(18,134)	103.5	1,230,000	512,501	528,783	(16,282)	103.1

City of Columbia: Monthly Budget Report Through 11/30/2011

208 - County Services: Revenue

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Collected	Variance	% Collected	Working Budget	Thru Nov Budget	Thru Nov Collected	Variance	% Collected
Intergovernmental Revenues	19,620,239	8,175,100	8,874,054	698,954	108.5	19,340,536	8,058,556	6,297,693	(1,760,863)	78.1
Unappropriated Surplus	338,991	141,246	0	(141,246)	0.0	0	0	0	0	0.0
County Services Total:	19,959,230	8,316,346	8,874,054	557,708	106.7	19,340,536	8,058,556	6,297,693	(1,760,863)	78.1

208 - County Services: Expenditure

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Interfund Transfer										
Emergency Communications										
Personnel Services	1,953,422	813,926	789,267	24,659	96.9	1,944,872	810,363	743,060	67,303	91.6
Supplies	34,725	14,470	7,047	7,423	48.7	44,800	18,668	7,686	10,982	41.1
Other Services and Charges	446,804	186,169	28,407	157,762	15.2	190,874	79,531	140,809	(61,278)	177.0
Risk Management	93,174	38,823	40,535	(1,712)	104.4	99,745	41,560	30,157	11,403	72.5
Capital Outlay	6,075	2,531	0	2,531	0.0	0	0	0	0	0.0
Total County Emergency Center	2,534,200	1,055,919	865,256	190,663	81.9	2,280,291	950,122	921,712	28,410	97.0
Emergency Communications	2,534,200	1,055,919	865,256	190,663	81.9	2,280,291	950,122	921,712	28,410	97.0
Fire Department										
Personnel Services	6,063,040	2,526,267	1,782,228	744,039	70.5	5,959,159	2,482,983	1,458,472	1,024,511	58.7
Supplies	536,280	223,450	111,869	111,581	50.0	709,600	295,669	133,537	162,132	45.1
Other Services and Charges	354,461	147,694	113,907	33,787	77.1	471,700	196,543	125,340	71,203	63.7
Risk Management	306,136	127,557	90,455	37,102	70.9	221,442	92,268	57,296	34,972	62.0
Capital Outlay	25,235	10,515	0	10,515	0.0	0	0	3,198	(3,198)	0.0
Total County Fire: Administration	7,285,152	3,035,483	2,098,459	937,024	69.1	7,361,901	3,067,463	1,777,843	1,289,620	57.9
Personnel Services	1,402,674	584,448	587,474	(3,026)	100.5	1,370,945	571,228	598,075	(26,847)	104.6
Supplies	28,000	11,667	7,094	4,573	60.8	34,160	14,233	11,152	3,081	78.3
Other Services and Charges	69,300	28,875	22,549	6,326	78.0	76,500	31,875	22,027	9,848	69.1
Risk Management	69,289	28,870	29,307	(437)	101.5	66,882	27,868	23,416	4,452	84.0
Total Dentsville Station 14	1,569,263	653,860	646,424	7,436	98.8	1,548,487	645,204	654,670	(9,466)	101.4
Supplies	1,120	467	285	182	61.0	1,366	569	318	251	55.8

City of Columbia: Monthly Budget Report Through 11/30/2011

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208 - County Services: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Other Services and Charges	5,002	2,084	324	1,760	15.5	5,002	2,084	594	1,490	28.5
Total Cedar Creek Station 15	6,122	2,551	609	1,942	23.8	6,368	2,653	912	1,741	34.3
Personnel Services	389,712	162,380	196,568	(34,188)	121.0	366,819	152,841	195,922	(43,081)	128.1
Supplies	10,200	4,250	2,829	1,421	66.5	13,664	5,693	3,835	1,858	67.3
Other Services and Charges	24,266	10,109	5,499	4,610	54.3	24,766	10,318	13,448	(3,130)	130.3
Risk Management	19,523	8,135	9,997	(1,862)	122.8	18,003	7,501	7,976	(475)	106.3
Total Upper Richland Station 17	443,701	184,874	214,893	(30,019)	116.2	423,252	176,353	221,181	(44,828)	125.4
Personnel Services	387,986	161,661	93,123	68,538	57.6	357,955	149,148	127,407	21,741	85.4
Supplies	6,000	2,500	1,257	1,243	50.2	7,320	3,050	3,151	(101)	103.3
Other Services and Charges	27,287	11,370	8,220	3,150	72.2	28,100	11,709	10,884	825	92.9
Risk Management	19,426	8,094	4,818	3,276	59.5	17,583	7,326	4,997	2,329	68.2
Total Crane Creek Station 18	440,699	183,625	107,418	76,207	58.4	410,958	171,233	146,439	24,794	85.5
Personnel Services	362,945	151,228	138,767	12,461	91.7	343,709	143,213	139,134	4,079	97.1
Supplies	1,250	521	46	475	8.8	2,700	1,125	202	923	17.9
Other Services and Charges	24,550	10,229	8,118	2,111	79.3	20,300	8,458	11,849	(3,391)	140.0
Risk Management	18,025	7,510	6,902	608	91.9	16,791	6,996	5,928	1,068	84.7
Total Gadsden Station 19	406,770	169,488	153,833	15,655	90.7	383,500	159,792	157,113	2,679	98.3
Personnel Services	190,000	79,166	74,226	4,940	93.7	175,065	72,945	69,508	3,437	95.2
Supplies	4,500	1,875	614	1,261	32.7	5,500	2,292	1,384	908	60.3
Other Services and Charges	33,840	14,099	6,712	7,387	47.6	33,800	14,084	11,606	2,478	82.4
Risk Management	9,488	3,953	3,686	267	93.2	8,574	3,573	2,907	666	81.3
Total Ballentine Station 20	237,828	99,093	85,238	13,855	86.0	222,939	92,894	85,405	7,489	91.9
Supplies	5,000	2,083	0	2,083	0.0	5,000	2,083	39	2,044	1.8
Other Services and Charges	8,274	3,447	3,877	(430)	112.4	9,800	4,083	799	3,284	19.5
Total White Rock Station 21	13,274	5,530	3,877	1,653	70.1	14,800	6,166	838	5,328	13.5
Personnel Services	222,135	92,556	107,586	(15,030)	116.2	200,423	83,511	72,023	11,488	86.2
Supplies	9,200	3,833	2,421	1,412	63.1	9,200	3,833	3,668	165	95.6
Other Services and Charges	26,016	10,839	9,541	1,298	88.0	26,750	11,146	10,492	654	94.1
Risk Management	11,270	4,696	5,635	(939)	120.0	9,968	4,153	2,866	1,287	69.0
Total Lower Richland Station 22	268,621	111,924	125,183	(13,259)	111.8	246,341	102,643	89,049	13,594	86.7

City of Columbia: Monthly Budget Report Through 11/30/2011

208 - County Services: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Personnel Services	216,320	90,134	114,611	(24,477)	127.1	218,474	91,032	121,990	(30,958)	134.0
Supplies	4,500	1,875	367	1,508	19.5	4,500	1,875	541	1,334	28.8
Other Services and Charges	26,310	10,963	4,634	6,329	42.2	29,670	12,363	10,887	1,476	88.0
Risk Management	10,962	4,568	5,898	(1,330)	129.1	10,962	4,568	5,299	(731)	116.0
Total Hopkins Station 23	258,092	107,540	125,510	(17,970)	116.7	263,606	109,838	138,717	(28,879)	126.2
Personnel Services	763,676	318,198	287,168	31,030	90.2	742,991	309,580	348,753	(39,173)	112.6
Supplies	10,000	4,167	2,824	1,343	67.7	10,000	4,167	4,226	(59)	101.4
Other Services and Charges	25,600	10,667	9,176	1,491	86.0	27,900	11,625	6,054	5,571	52.0
Risk Management	38,151	15,896	14,522	1,374	91.3	36,653	15,272	13,872	1,400	90.8
Total Sandhill Station 24	837,427	348,928	313,690	35,238	89.9	817,544	340,644	372,905	(32,261)	109.4
Personnel Services	365,981	152,492	146,565	5,927	96.1	337,220	140,509	159,571	(19,062)	113.5
Supplies	1,500	625	67	558	10.7	1,830	763	430	333	56.3
Other Services and Charges	22,503	9,376	5,477	3,899	58.4	23,200	9,666	5,130	4,536	53.0
Risk Management	18,195	7,581	7,394	187	97.5	16,430	6,846	6,396	450	93.4
Total Bear Creek Crossing Stn 25	408,179	170,074	159,503	10,571	93.7	378,680	157,784	171,527	(13,743)	108.7
Personnel Services	384,594	160,248	172,126	(11,878)	107.4	366,624	152,760	151,176	1,584	98.9
Supplies	1,000	417	0	417	0.0	1,300	542	0	542	0.0
Other Services and Charges	30,227	12,595	8,068	4,527	64.0	33,127	13,803	10,174	3,629	73.7
Risk Management	19,230	8,013	8,646	(633)	107.8	18,052	7,522	6,031	1,491	80.1
Total Blythewood Station 26	435,051	181,273	188,840	(7,567)	104.1	419,103	174,627	167,381	7,246	95.8
Personnel Services	191,706	79,878	82,761	(2,883)	103.6	170,355	70,982	97,511	(26,529)	137.3
Supplies	8,500	3,542	111	3,431	3.1	8,500	3,542	166	3,376	4.6
Other Services and Charges	32,925	13,718	9,135	4,583	66.5	33,425	13,927	18,504	(4,577)	132.8
Risk Management	9,585	3,994	4,231	(237)	105.9	8,312	3,463	3,608	(145)	104.1
Total Killian Station 27	242,716	101,132	96,238	4,894	95.1	220,592	91,914	119,789	(27,875)	130.3
Personnel Services	380,206	158,419	153,629	4,790	96.9	374,758	156,149	170,355	(14,206)	109.0
Supplies	6,800	2,833	1,926	907	67.9	6,800	2,833	2,109	724	74.4
Other Services and Charges	24,630	10,263	5,061	5,202	49.3	31,420	13,092	12,525	567	95.6
Risk Management	18,978	7,908	7,825	83	98.9	18,505	7,710	6,741	969	87.4
Total Eastover Station 28	430,614	179,423	168,441	10,982	93.8	431,483	179,784	191,730	(11,946)	106.6
Personnel Services	212,702	88,627	46,910	41,717	52.9	176,265	73,446	36,487	36,959	49.6

City of Columbia: Monthly Budget Report Through 11/30/2011

208 - County Services: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Supplies	6,000	2,500	1,805	695	72.2	7,320	3,050	1,951	1,099	63.9
Other Services and Charges	23,910	9,963	7,758	2,205	77.8	27,600	11,500	12,123	(623)	105.4
Risk Management	10,750	4,479	2,353	2,126	52.5	8,631	3,596	1,152	2,444	32.0
Total Millwood/Congaree Station 29	253,362	105,569	58,826	46,743	55.7	219,816	91,592	51,713	39,879	56.4
Personnel Services	190,717	79,466	84,521	(5,055)	106.3	180,264	75,110	89,568	(14,458)	119.2
Supplies	7,000	2,917	102	2,815	3.4	7,000	2,917	242	2,675	8.2
Other Services and Charges	23,305	9,710	4,287	5,423	44.1	23,805	9,918	4,384	5,534	44.2
Risk Management	9,530	3,971	4,239	(268)	106.7	8,850	3,688	3,557	131	96.4
Total Capital View Station 30	230,552	96,064	93,149	2,915	96.9	219,919	91,633	97,751	(6,118)	106.6
Personnel Services	788,661	328,609	322,195	6,414	98.0	742,413	309,339	307,211	2,128	99.3
Supplies	10,500	4,375	3,103	1,272	70.9	9,760	4,067	4,351	(284)	106.9
Other Services and Charges	30,000	12,501	12,495	6	99.9	54,980	22,908	38,472	(15,564)	167.9
Risk Management	39,562	16,484	16,235	249	98.4	36,621	15,259	11,717	3,542	76.7
Total Leesburg Station 31	868,723	361,969	354,028	7,941	97.8	843,774	351,573	361,751	(10,178)	102.8
Personnel Services	905,522	377,302	354,145	23,157	93.8	856,190	356,746	342,751	13,995	96.0
Supplies	11,000	4,583	2,093	2,490	45.6	11,000	4,583	4,068	515	88.7
Other Services and Charges	30,598	12,749	12,472	277	97.8	29,540	12,308	10,153	2,155	82.4
Risk Management	44,941	18,725	17,823	902	95.1	41,786	17,411	13,503	3,908	77.5
Total Spring Valley Station 32	992,061	413,359	386,533	26,826	93.5	938,516	391,048	370,475	20,573	94.7
Personnel Services	742,805	309,502	294,633	14,869	95.1	689,784	287,410	294,343	(6,933)	102.4
Supplies	230	96	0	96	0.0	8,500	3,542	2,386	1,156	67.3
Other Services and Charges	34,458	14,358	8,080	6,278	56.2	34,058	14,191	12,052	2,139	84.9
Risk Management	36,917	15,382	14,837	545	96.4	33,634	14,014	12,045	1,969	85.9
Total Gill's Creek Station 33	814,410	339,338	317,550	21,788	93.5	765,976	319,157	320,826	(1,669)	100.5
Personnel Services	905,522	377,302	323,943	53,359	85.8	839,827	349,928	358,995	(9,067)	102.5
Supplies	0	0	0	0	0.0	7,000	2,917	633	2,284	21.7
Other Services and Charges	31,950	13,314	9,789	3,525	73.5	35,000	14,583	12,500	2,083	85.7
Risk Management	44,941	18,725	16,194	2,531	86.4	40,863	17,026	14,416	2,610	84.6
Total Elders Pond Station 34	982,413	409,341	349,926	59,415	85.4	922,690	384,454	386,544	(2,090)	100.5
Fire Department	17,425,030	7,260,438	6,048,168	1,212,270	83.3	17,060,245	7,108,449	5,884,559	1,223,890	82.7

City of Columbia: Monthly Budget Report Through 11/30/2011

12/15/2011

County Services Total:	19,959,230	8,316,357	6,913,424	1,402,933	83.1	19,340,536	8,058,571	6,806,271	1,252,300	84.4
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City of Columbia: Monthly Budget Report Through 11/30/2011

12/15/2011

212 - Hospitality Tax: Revenue

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Collected	Variance	% Collected	Working Budget	Thru Nov Budget	Thru Nov Collected	Variance	% Collected
Taxes	7,515,000	3,131,250	3,420,959	289,709	109.2	7,714,000	3,214,166	3,517,650	303,484	109.4
Unappropriated Surplus	1,390,782	579,493	0	(579,493)	0.0	982,768	409,487	0	(409,487)	0.0
Hospitality Tax Total:	8,905,782	3,710,743	3,420,959	(289,784)	92.1	8,696,768	3,623,653	3,517,650	(106,003)	97.0

212 - Hospitality Tax: Expenditure

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Non-Departmental										
Supplies	0	0	0	0	0.0	637,320	265,550	0	265,550	0.0
Other Services and Charges	25,882	10,784	0	10,784	0.0	65,700	27,375	115,000	(87,625)	420.0
Community Promotions	4,971,320	2,071,385	1,595,621	475,764	77.0	4,673,289	1,947,199	1,509,062	438,137	77.4
Total Hospitality Tax	4,997,202	2,082,169	1,595,621	486,548	76.6	5,376,309	2,240,124	1,624,062	616,062	72.4
Supplies	0	0	0	0	0.0	291,365	121,402	0	121,402	0.0
Total Special Projects	0	0	0	0	0.0	291,365	121,402	0	121,402	0.0
Other Services and Charges	0	0	0	0	0.0	241,866	100,778	0	100,778	0.0
Total Reserve	0	0	0	0	0.0	241,866	100,778	0	100,778	0.0
Non-Departmental	4,997,202	2,082,169	1,595,621	486,548	76.6	5,909,540	2,462,304	1,624,062	838,242	65.9
Interfund Transfer										
Transfers	3,858,580	1,607,741	1,607,741	0	100.0	2,560,080	1,066,700	1,160,534	(93,834)	108.7
Total Transfers	3,858,580	1,607,741	1,607,741	0	100.0	2,560,080	1,066,700	1,160,534	(93,834)	108.7
Interfund Transfer	3,858,580	1,607,741	1,607,741	0	100.0	2,560,080	1,066,700	1,160,534	(93,834)	108.7
Police Department										
Personnel Services	0	0	0	0	0.0	112,598	46,915	23,704	23,211	50.5
Supplies	0	0	0	0	0.0	13,816	5,757	0	5,757	0.0
Risk Management	0	0	0	0	0.0	4,984	2,077	644	1,433	31.0
Capital Outlay	0	0	0	0	0.0	45,750	19,063	0	19,063	0.0

City of Columbia: Monthly Budget Report Through 11/30/2011

212 - Hospitality Tax: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Total Hospitality Dist. Team-Police	0	0	0	0	0.0	177,148	73,812	24,348	49,464	32.9
Police Department	0	0	0	0	0.0	177,148	73,812	24,348	49,464	32.9
Fire Department										
Personnel Services	14,000	5,833	0	5,833	0.0	25,000	10,417	0	10,417	0.0
Supplies	8,000	3,333	1,003	2,330	30.0	0	0	0	0	0.0
Other Services and Charges	28,000	11,666	4,838	6,828	41.4	25,000	10,417	6,265	4,152	60.1
Total Fire: Suppression	50,000	20,832	5,841	14,991	28.0	50,000	20,834	6,265	14,569	30.0
Fire Department	50,000	20,832	5,841	14,991	28.0	50,000	20,834	6,265	14,569	30.0
Hospitality Tax Total:	8,905,782	3,710,742	3,209,203	501,539	86.4	8,696,768	3,623,650	2,815,209	808,441	77.6

City of Columbia: Monthly Budget Report Through 11/30/2011

531 - Parking Operating: Revenue

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Collected	Variance	% Collected	Working Budget	Thru Nov Budget	Thru Nov Collected	Variance	% Collected
Charges for Services	4,466,900	1,861,209	1,648,876	(212,333)	88.5	4,679,600	1,949,833	1,772,673	(177,160)	90.9
Fines and Forfeitures	1,900,000	791,667	1,024,414	232,747	129.3	2,100,000	875,000	822,974	(52,026)	94.0
Interest Revenues	280,000	116,667	8,285	(108,382)	7.1	200,000	83,333	20,678	(62,655)	24.8
Rent and Royalties	88,400	36,833	27,969	(8,864)	75.9	95,850	39,938	43,688	3,750	109.3
Unappropriated Surplus	676,096	281,707	0	(281,707)	0.0	326,482	136,034	0	(136,034)	0.0
Parking Operating Total:	7,411,396	3,088,083	2,709,544	(378,539)	87.7	7,401,932	3,084,138	2,660,013	(424,125)	86.2

531 - Parking Operating: Expenditure

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Non-Departmental										
Debt Service	3,168,061	1,320,025	82,872	1,237,153	6.2	3,168,061	1,320,025	68,366	1,251,659	5.1
Total Parking Interest	3,168,061	1,320,025	82,872	1,237,153	6.2	3,168,061	1,320,025	68,366	1,251,659	5.1
Other Services and Charges	0	0	364	(364)	0.0	0	0	514	(514)	0.0
Debt Service	0	0	924,590	(924,590)	0.0	0	0	918,272	(918,272)	0.0
Total Debt Service Parking 05 AB	0	0	924,954	(924,954)	0.0	0	0	918,786	(918,786)	0.0
Other Services and Charges	5,000	2,083	0	2,083	0.0	5,000	2,083	0	2,083	0.0
Total Tuition Reimbursement	5,000	2,083	0	2,083	0.0	5,000	2,083	0	2,083	0.0
Other Services and Charges	45,448	18,937	0	18,937	0.0	14,910	6,213	0	6,213	0.0
Total Reserve	45,448	18,937	0	18,937	0.0	14,910	6,213	0	6,213	0.0
Non-Departmental	3,218,509	1,341,045	1,007,826	333,219	75.1	3,187,971	1,328,321	987,152	341,169	74.3
Interfund Transfer										
Transfers	1,160,000	483,334	888,435	(405,101)	183.8	1,160,000	483,334	4,659,224	(4,175,890)	963.9
Total Transfers	1,160,000	483,334	888,435	(405,101)	183.8	1,160,000	483,334	4,659,224	(4,175,890)	963.9
Interfund Transfer	1,160,000	483,334	888,435	(405,101)	183.8	1,160,000	483,334	4,659,224	(4,175,890)	963.9

Finance Administration

City of Columbia: Monthly Budget Report Through 11/30/2011

531 - Parking Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Personnel Services	44,854	18,688	18,695	(7)	100.0	45,095	18,790	18,123	667	96.4
Supplies	9,650	4,021	811	3,210	20.1	650	271	0	271	0.0
Other Services and Charges	63,280	26,367	31,485	(5,118)	119.4	28,300	11,792	8,368	3,424	70.9
Risk Management	2,264	943	958	(15)	101.5	2,264	943	705	238	74.7
Total Parking Tickets	120,048	50,019	51,949	(1,930)	103.8	76,309	31,796	27,196	4,600	85.5
Finance Administration	120,048	50,019	51,949	(1,930)	103.8	76,309	31,796	27,196	4,600	85.5
Public Works										
Personnel Services	67,518	28,132	23,349	4,783	83.0	68,086	28,368	21,712	6,656	76.5
Supplies	24,264	10,111	7,514	2,597	74.3	24,264	10,111	1,864	8,247	18.4
Other Services and Charges	1,888	787	586	201	74.4	1,888	787	235	552	29.8
Risk Management	3,240	1,350	1,061	289	78.5	3,253	1,355	809	546	59.7
Total Traffic:Operations	96,910	40,380	32,510	7,870	80.5	97,491	40,621	24,620	16,001	60.6
Public Works	96,910	40,380	32,510	7,870	80.5	97,491	40,621	24,620	16,001	60.6
Parking Operations										
Personnel Services	734,453	306,022	293,879	12,143	96.0	738,480	307,699	252,383	55,316	82.0
Supplies	53,253	22,189	10,901	11,288	49.1	68,685	28,619	12,288	16,331	42.9
Other Services and Charges	11,950	4,980	4,293	687	86.2	54,000	22,501	9,297	13,204	41.3
Risk Management	35,952	14,980	14,662	318	97.8	35,939	14,975	9,442	5,533	63.0
Total Parking Enforcement	835,608	348,171	323,735	24,436	92.9	897,104	373,794	283,410	90,384	75.8
Personnel Services	361,293	150,539	151,501	(962)	100.6	363,203	151,334	124,902	26,432	82.5
Supplies	82,641	34,435	24,416	10,019	70.9	76,850	32,023	22,814	9,209	71.2
Other Services and Charges	39,626	16,512	12,686	3,826	76.8	33,200	13,833	7,757	6,076	56.0
Risk Management	17,752	7,397	7,511	(114)	101.5	17,752	7,397	4,786	2,611	64.7
Total Parking Meters	501,312	208,883	196,114	12,769	93.8	491,005	204,587	160,259	44,328	78.3
Personnel Services	402,353	167,648	168,601	(953)	100.5	403,982	168,326	160,840	7,486	95.5
Supplies	8,600	3,584	2,693	891	75.1	8,650	3,605	1,974	1,631	54.7
Other Services and Charges	43,749	18,230	18,706	(476)	102.6	46,500	19,377	23,404	(4,027)	120.7
Risk Management	21,504	8,960	9,120	(160)	101.7	21,504	8,960	6,715	2,245	74.9
Total Parking:Administration	476,206	198,422	199,120	(698)	100.3	480,636	200,268	192,933	7,335	96.3

City of Columbia: Monthly Budget Report Through 11/30/2011

531 - Parking Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Supplies	500	208	0	208	0.0	500	208	0	208	0.0
Other Services and Charges	34,921	14,551	16,354	(1,803)	112.3	30,900	12,875	14,104	(1,229)	109.5
Total Parking: Arsenal Hill	35,421	14,759	16,354	(1,595)	110.8	31,400	13,083	14,104	(1,021)	107.8
Personnel Services	84,164	35,069	34,951	118	99.6	84,636	35,265	34,118	1,147	96.7
Supplies	1,130	471	445	26	94.4	1,150	479	297	182	62.0
Other Services and Charges	50,044	20,851	18,749	2,102	89.9	49,200	20,499	19,540	959	95.3
Risk Management	4,198	1,749	1,776	(27)	101.5	4,198	1,749	1,308	441	74.7
Total Parking: Lady Street	139,536	58,140	55,921	2,219	96.1	139,184	57,992	55,263	2,729	95.2
Supplies	664	277	0	277	0.0	1,100	458	0	458	0.0
Other Services and Charges	21,615	9,006	7,698	1,308	85.4	21,600	9,000	7,322	1,678	81.3
Total Parking: Riverfront	22,279	9,283	7,698	1,585	82.9	22,700	9,458	7,322	2,136	77.4
Personnel Services	77,580	32,325	32,396	(71)	100.2	78,044	32,518	32,010	508	98.4
Supplies	2,910	1,213	1,058	155	87.2	1,450	604	678	(74)	112.2
Other Services and Charges	87,521	36,467	34,057	2,410	93.3	87,450	36,437	32,744	3,693	89.8
Risk Management	3,807	1,586	1,624	(38)	102.3	3,807	1,586	1,213	373	76.4
Total Parking: Sumter	171,818	71,591	69,135	2,456	96.5	170,751	71,145	66,645	4,500	93.6
Personnel Services	217,364	90,569	73,826	16,743	81.5	215,891	89,954	71,306	18,648	79.2
Supplies	34,000	14,167	7,254	6,913	51.2	34,250	14,271	12,295	1,976	86.1
Other Services and Charges	66,590	27,746	22,059	5,687	79.5	63,100	26,292	18,012	8,280	68.5
Risk Management	10,550	4,396	3,623	773	82.4	10,388	4,328	2,659	1,669	61.4
Total Parking: Taylor	328,504	136,878	106,762	30,116	78.0	323,629	134,845	104,272	30,573	77.3
Personnel Services	89,706	37,378	37,272	106	99.7	90,186	37,578	36,251	1,327	96.4
Supplies	0	0	0	0	0.0	1,100	458	0	458	0.0
Other Services and Charges	34,940	14,558	15,727	(1,169)	108.0	32,600	13,584	9,735	3,849	71.6
Risk Management	4,527	1,886	1,915	(29)	101.5	4,527	1,886	1,410	476	74.7
Total Parking: Washington	129,173	53,822	54,914	(1,092)	102.0	128,413	53,506	47,396	6,110	88.5
Supplies	3,500	1,458	1,450	8	99.4	3,500	1,458	0	1,458	0.0
Other Services and Charges	64,169	26,738	19,070	7,668	71.3	69,350	28,896	20,572	8,324	71.1
Total Parking: Pendleton	67,669	28,196	20,520	7,676	72.7	72,850	30,354	20,572	9,782	67.7
Personnel Services	42,622	17,758	15,844	1,914	89.2	42,858	17,858	15,529	2,329	86.9

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531 - Parking Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Supplies	2,150	896	0	896	0.0	1,750	729	234	495	32.0
Other Services and Charges	61,500	25,625	23,119	2,506	90.2	64,750	26,980	26,119	861	96.8
Risk Management	2,131	888	755	133	85.0	2,131	888	556	332	62.6
Total Parking:Lincoln St. Garage	108,403	45,167	39,718	5,449	87.9	111,489	46,455	42,438	4,017	91.3
Supplies	0	0	0	0	0.0	2,000	833	0	833	0.0
Other Services and Charges	0	0	0	0	0.0	9,000	3,750	0	3,750	0.0
Total Parking-City Center Garage	0	0	0	0	0.0	11,000	4,583	0	4,583	0.0
Parking Operations	2,815,929	1,173,312	1,089,991	83,321	92.8	2,880,161	1,200,070	994,614	205,456	82.8
Parking Operating Total:	7,411,396	3,088,090	3,070,711	17,379	99.4	7,401,932	3,084,142	6,692,806	(3,608,664)	217.0

City of Columbia: Monthly Budget Report Through 11/30/2011

551 - Water and Sewer Operating: Revenue

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Collected	Variance	% Collected	Working Budget	Thru Nov Budget	Thru Nov Collected	Variance	% Collected
Charges for Services	101,853,324	42,438,885	48,516,488	6,077,603	114.3	108,483,999	45,201,666	50,366,695	5,165,029	111.4
Fines and Forfeitures	250,000	104,167	124,131	19,964	119.1	200,000	83,333	129,436	46,103	155.3
Miscellaneous Revenues	20,000	8,333	168,696	160,363	2,024.4	10,000	4,167	4,173	6	100.1
Interest Revenues	1,500,000	625,000	421,916	(203,084)	67.5	1,606,500	669,375	300,005	(369,370)	44.8
Sale of Property	0	0	33,052	33,052	0.0	15,000	6,250	21,728	15,478	347.6
Rent and Royalties	85,000	35,417	28,238	(7,179)	79.7	85,000	35,417	27,496	(7,921)	77.6
Unappropriated Surplus	0	0	0	0	0.0	126,668	52,778	0	(52,778)	0.0
Water and Sewer Operating Total:	103,708,324	43,211,802	49,292,521	6,080,719	114.0	110,527,167	46,052,986	50,849,533	4,796,547	110.4

551 - Water and Sewer Operating: Expenditure

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Central Administration										
Supplies	3,600	1,500	0	1,500	0.0	3,600	1,500	0	1,500	0.0
Other Services and Charges	43,542	18,142	5,164	12,978	28.4	43,542	18,142	0	18,142	0.0
Total Public Inform Indust Promotion	47,142	19,642	5,164	14,478	26.2	47,142	19,642	0	19,642	0.0
Central Administration	47,142	19,642	5,164	14,478	26.2	47,142	19,642	0	19,642	0.0
Non-Departmental										
Debt Service	27,440,562	11,433,568	1,952,933	9,480,635	17.0	31,715,082	13,214,618	2,200,976	11,013,642	16.6
Total Debt Service	27,440,562	11,433,568	1,952,933	9,480,635	17.0	31,715,082	13,214,618	2,200,976	11,013,642	16.6
Other Services and Charges	0	0	201,137	(201,137)	0.0	0	0	225,968	(225,968)	0.0
Debt Service	0	0	1,216,299	(1,216,299)	0.0	0	0	1,507,564	(1,507,564)	0.0
Total Debt Service W&S 09	0	0	1,417,436	(1,417,436)	0.0	0	0	1,733,532	(1,733,532)	0.0
Debt Service	0	0	1,659,235	(1,659,235)	0.0	0	0	2,030,057	(2,030,057)	0.0
Total Debt Service W&S 10	0	0	1,659,235	(1,659,235)	0.0	0	0	2,030,057	(2,030,057)	0.0
Other Services and Charges	35,000	14,583	0	14,583	0.0	35,000	14,583	543	14,040	3.7
Community Promotions	50,000	20,833	27,778	(6,945)	133.3	50,000	20,833	0	20,833	0.0

City of Columbia: Monthly Budget Report Through 11/30/2011

551 - Water and Sewer Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Total Tuition Reimbursement	85,000	35,416	27,778	7,638	78.4	85,000	35,416	543	34,873	1.5
Capital Outlay	0	0	0	0	0.0	1,500,000	625,000	0	625,000	0.0
Total Technology Contingency	0	0	0	0	0.0	1,500,000	625,000	0	625,000	0.0
Other Services and Charges	610,000	254,167	347,760	(93,593)	136.8	610,000	254,167	50,421	203,746	19.8
Total Economic Dev Special Prj	610,000	254,167	347,760	(93,593)	136.8	610,000	254,167	50,421	203,746	19.8
Other Services and Charges	0	0	0	0	0.0	2,539,612	1,058,172	0	1,058,172	0.0
Total Reserve	0	0	0	0	0.0	2,539,612	1,058,172	0	1,058,172	0.0
Supplies	0	0	(24,675)	24,675	0.0	0	0	1,031,768	(1,031,768)	0.0
Total Non-Departmental Bad Debt Exp	0	0	(24,675)	24,675	0.0	0	0	1,031,768	(1,031,768)	0.0
Non-Departmental	28,135,562	11,723,151	5,380,467	6,342,684	45.8	36,449,694	15,187,373	7,047,297	8,140,076	46.4
Interfund Transfer										
Transfers	(11,018,804)	(4,591,169)	39,120,002	(43,711,171)	(852.0)	7,480,026	3,116,677	31,179,512	(28,062,835)	1,000.4
Total Transfers	(11,018,804)	(4,591,169)	39,120,002	(43,711,171)	(852.0)	7,480,026	3,116,677	31,179,512	(28,062,835)	1,000.4
Interfund Transfer	(11,018,804)	(4,591,169)	39,120,002	(43,711,171)	(852.0)	7,480,026	3,116,677	31,179,512	(28,062,835)	1,000.4
Finance Administration										
Personnel Services	490,554	204,398	192,537	11,861	94.1	467,432	194,763	174,000	20,763	89.3
Supplies	12,158	5,066	6,205	(1,139)	122.4	12,103	5,044	5,260	(216)	104.2
Other Services and Charges	643,762	268,234	175,979	92,255	65.6	368,378	153,491	80,673	72,818	52.5
Risk Management	25,139	10,475	9,934	541	94.8	23,620	9,842	6,888	2,954	69.9
Total Finance: Collections	1,171,613	488,173	384,655	103,518	78.7	871,533	363,140	266,821	96,319	73.4
Personnel Services	445,245	185,519	130,569	54,950	70.3	409,344	170,561	101,092	69,469	59.2
Supplies	36,420	15,175	11,014	4,161	72.5	37,478	15,617	1,209	14,408	7.7
Other Services and Charges	3,173,312	1,322,212	23,281	1,298,931	1.7	2,550,435	1,062,681	6,385	1,056,296	0.6
Risk Management	23,248	9,687	6,936	2,751	71.6	21,412	8,922	4,220	4,702	47.2
Capital Outlay	0	0	0	0	0.0	11,822	4,926	0	4,926	0.0
Total Finance: Water Administration	3,678,225	1,532,593	171,800	1,360,793	11.2	3,030,491	1,262,707	112,906	1,149,801	8.9

City of Columbia: Monthly Budget Report Through 11/30/2011

551 - Water and Sewer Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Finance Administration	4,849,838	2,020,766	556,455	1,464,311	27.5	3,902,024	1,625,847	379,727	1,246,120	23.3
Community & Economic Dev.										
Personnel Services	264,093	110,039	110,570	(531)	100.4	263,235	109,682	66,427	43,255	60.5
Risk Management	14,190	5,913	6,007	(94)	101.5	14,452	6,022	2,978	3,044	49.4
Total Office of Business Opportunity	278,283	115,952	116,577	(625)	100.5	277,687	115,704	69,405	46,299	59.9
Other Services and Charges	297,341	123,892	123,892	0	100.0	309,525	128,969	128,969	0	100.0
Total Columbia Development Corp	297,341	123,892	123,892	0	100.0	309,525	128,969	128,969	0	100.0
Other Services and Charges	212,387	88,495	88,495	0	100.0	155,942	64,976	64,976	0	100.0
Total Eau Claire Dev Corp	212,387	88,495	88,495	0	100.0	155,942	64,976	64,976	0	100.0
Other Services and Charges	184,623	76,926	76,926	0	100.0	185,933	77,472	77,472	0	100.0
Total Columbia Housing Dev Corp	184,623	76,926	76,926	0	100.0	185,933	77,472	77,472	0	100.0
Other Services and Charges	446,132	185,888	185,977	(89)	100.0	448,252	186,772	186,840	(68)	100.0
Total TN Dev Corp	446,132	185,888	185,977	(89)	100.0	448,252	186,772	186,840	(68)	100.0
Community & Economic Dev.	1,418,766	591,153	591,867	(714)	100.1	1,377,339	573,893	527,662	46,231	91.9
Economic Development										
Personnel Services	292,161	121,735	122,580	(845)	100.6	354,347	147,644	139,805	7,839	94.6
Supplies	4,000	1,667	1,114	553	66.8	7,300	3,042	877	2,165	28.8
Other Services and Charges	464,296	193,456	190,332	3,124	98.3	607,408	253,086	412,921	(159,835)	163.1
Risk Management	16,161	6,734	6,837	(103)	101.5	19,386	8,078	6,027	2,051	74.6
Total Econ Development	776,618	323,592	320,863	2,729	99.1	988,441	411,850	559,630	(147,780)	135.8
Economic Development	776,618	323,592	320,863	2,729	99.1	988,441	411,850	559,630	(147,780)	135.8
Police Department										
Personnel Services	712,898	297,041	243,469	53,572	81.9	711,000	296,252	227,773	68,479	76.8
Supplies	8,148	3,395	54	3,341	1.5	8,148	3,395	0	3,395	0.0
Other Services and Charges	1,500	625	0	625	0.0	3,000	1,250	0	1,250	0.0
Risk Management	34,419	14,341	12,284	2,057	85.6	34,588	14,412	8,609	5,803	59.7
Total Community Safety Officers	756,965	315,402	255,807	59,595	81.1	756,736	315,309	236,382	78,927	74.9

City of Columbia: Monthly Budget Report Through 11/30/2011

12/15/2011

551 - Water and Sewer Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Police Department	756,965	315,402	255,807	59,595	81.1	756,736	315,309	236,382	78,927	74.9
Homeland Security/CSO										
Fire Department										
Personnel Services	451,703	188,210	109,448	78,762	58.1	456,376	190,157	130,871	59,286	68.8
Risk Management	22,110	9,213	5,469	3,744	59.3	22,250	9,271	4,811	4,460	51.8
Total Fire Hydrant Maintenance	473,813	197,423	114,917	82,506	58.2	478,626	199,428	135,682	63,746	68.0
Fire Department	473,813	197,423	114,917	82,506	58.2	478,626	199,428	135,682	63,746	68.0
Public Works										
Personnel Services	531,299	221,374	190,416	30,958	86.0	534,066	222,527	187,876	34,651	84.4
Supplies	377,989	157,496	132,190	25,306	83.9	427,579	178,158	134,285	43,873	75.3
Other Services and Charges	190,682	79,450	95,592	(16,142)	120.3	223,992	93,330	85,671	7,659	91.7
Risk Management	25,097	10,457	9,242	1,215	88.3	25,098	10,458	7,001	3,457	66.9
Capital Outlay	30,000	12,500	0	12,500	0.0	163	68	0	68	0.0
Total Street:Water & Sewer Repairs	1,155,067	481,277	427,440	53,837	88.8	1,210,898	504,541	414,833	89,708	82.2
Public Works	1,155,067	481,277	427,440	53,837	88.8	1,210,898	504,541	414,833	89,708	82.2
General Services										
Personnel Services	381,506	158,961	115,600	43,361	72.7	424,853	177,022	122,445	54,577	69.1
Supplies	23,000	9,584	359	9,225	3.7	23,000	9,584	1,504	8,080	15.6
Other Services and Charges	1,246,910	519,546	262,821	256,725	50.5	1,218,110	507,546	299,766	207,780	59.0
Risk Management	19,835	8,265	5,980	2,285	72.3	21,911	9,130	4,801	4,329	52.5
Capital Outlay	40,000	16,667	0	16,667	0.0	117,653	49,022	0	49,022	0.0
Total Support Services Public Buildg	1,711,251	713,023	384,760	328,263	53.9	1,805,527	752,304	428,516	323,788	56.9
General Services	1,711,251	713,023	384,760	328,263	53.9	1,805,527	752,304	428,516	323,788	56.9
Information Technology										
Personnel Services	247,073	102,947	94,898	8,049	92.1	323,984	134,994	65,131	69,863	48.2
Supplies	42,104	17,543	1,422	16,121	8.1	17,547	7,312	2,250	5,062	30.7
Other Services and Charges	368,882	153,701	11,017	142,684	7.1	353,679	147,366	10,524	136,842	7.1
Risk Management	13,045	5,435	5,148	287	94.7	17,158	7,149	2,623	4,526	36.6
Capital Outlay	41,000	17,083	0	17,083	0.0	14,500	6,042	0	6,042	0.0

City of Columbia: Monthly Budget Report Through 11/30/2011

551 - Water and Sewer Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Total Geographic Information System	712,104	296,709	112,485	184,224	37.9	726,868	302,863	80,528	222,335	26.5
Information Technology	712,104	296,709	112,485	184,224	37.9	726,868	302,863	80,528	222,335	26.5
Utilities & Engineering										
Personnel Services	718,674	299,448	240,467	58,981	80.3	732,320	305,135	263,738	41,397	86.4
Supplies	14,843	6,185	5,637	548	91.1	20,996	8,749	7,028	1,721	80.3
Other Services and Charges	968,059	403,359	251,118	152,241	62.2	966,893	402,871	337,226	65,645	83.7
Risk Management	34,564	14,402	12,135	2,267	84.2	35,152	14,647	9,935	4,712	67.8
Total Customer Service	1,736,140	723,394	509,357	214,037	70.4	1,755,361	731,402	617,927	113,475	84.4
Personnel Services	1,189,286	495,537	445,831	49,706	89.9	1,101,725	459,053	428,321	30,732	93.3
Supplies	56,068	23,362	15,967	7,395	68.3	56,947	23,729	16,549	7,180	69.7
Other Services and Charges	60,708	25,298	17,737	7,561	70.1	60,630	25,264	18,290	6,974	72.3
Risk Management	61,975	25,823	23,412	2,411	90.6	57,013	23,755	17,321	6,434	72.9
Capital Outlay	0	0	0	0	0.0	30,873	12,864	0	12,864	0.0
Total Engineering:Administration	1,368,037	570,020	502,947	67,073	88.2	1,307,188	544,665	480,481	64,184	88.2
Personnel Services	338,600	141,083	134,819	6,264	95.5	253,847	105,770	138,997	(33,227)	131.4
Supplies	23,106	9,628	5,234	4,394	54.3	44,668	18,612	8,985	9,627	48.2
Other Services and Charges	57,942	24,143	21,552	2,591	89.2	89,335	37,223	23,286	13,937	62.5
Risk Management	18,149	7,562	7,277	285	96.2	13,533	5,639	5,902	(263)	104.6
Total Engineereing:General Services	437,797	182,416	168,882	13,534	92.5	401,383	167,244	177,170	(9,926)	105.9
Personnel Services	2,708,046	1,128,353	1,059,471	68,882	93.8	2,711,348	1,129,730	1,042,404	87,326	92.2
Supplies	89,000	37,083	30,730	6,353	82.8	123,938	51,641	37,408	14,233	72.4
Other Services and Charges	52,900	22,042	18,645	3,397	84.5	53,900	22,459	9,071	13,388	40.3
Risk Management	134,026	55,844	53,201	2,643	95.2	133,449	55,604	39,954	15,650	71.8
Capital Outlay	48,600	20,250	0	20,250	0.0	76,000	31,667	0	31,667	0.0
Total Utilities Water Cust Srvc	3,032,572	1,263,572	1,162,047	101,525	91.9	3,098,635	1,291,101	1,128,837	162,264	87.4
Personnel Services	6,165,507	2,568,962	2,314,773	254,189	90.1	6,231,294	2,596,373	2,403,243	193,130	92.5
Supplies	2,390,970	996,238	939,895	56,343	94.3	2,546,650	1,061,106	958,117	102,989	90.2
Other Services and Charges	542,700	226,125	242,781	(16,656)	107.3	523,500	218,124	283,943	(65,819)	130.1
Risk Management	309,013	128,755	116,907	11,848	90.7	310,754	129,481	93,349	36,132	72.0
Capital Outlay	289,780	120,741	46,586	74,155	38.5	784,200	326,750	0	326,750	0.0

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551 - Water and Sewer Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Total Utilities Water Dist & Maint	9,697,970	4,040,821	3,660,942	379,879	90.5	10,396,398	4,331,834	3,738,652	593,182	86.3
Personnel Services	4,582,344	1,909,309	1,832,736	76,573	95.9	4,561,078	1,900,449	1,905,402	(4,953)	100.2
Supplies	959,034	399,598	369,307	30,291	92.4	1,524,209	635,087	477,526	157,561	75.1
Other Services and Charges	843,899	351,624	339,359	12,265	96.5	812,938	338,725	509,747	(171,022)	150.4
Risk Management	224,344	93,477	89,855	3,622	96.1	222,212	92,588	72,253	20,335	78.0
Capital Outlay	2,391,748	996,562	7,155	989,407	0.7	886,764	369,485	0	369,485	0.0
Total Utilities - Wastewater Maint	9,001,369	3,750,570	2,638,412	1,112,158	70.3	8,007,201	3,336,334	2,964,928	371,406	88.8
Personnel Services	1,686,010	702,505	649,524	52,981	92.4	1,652,929	688,721	601,797	86,924	87.3
Supplies	1,851,390	771,412	587,056	184,356	76.1	1,904,509	793,546	585,662	207,884	73.8
Other Services and Charges	2,266,475	944,367	1,116,898	(172,531)	118.2	2,400,171	1,000,073	1,229,180	(229,107)	122.9
Risk Management	86,869	36,195	34,009	2,186	93.9	84,612	35,255	24,606	10,649	69.7
Capital Outlay	16,696	6,957	0	6,957	0.0	98,000	40,833	0	40,833	0.0
Total Utilities Columbia Canal WTP	5,907,440	2,461,436	2,387,487	73,949	97.0	6,140,221	2,558,428	2,441,245	117,183	95.4
Personnel Services	1,560,334	650,141	619,193	30,948	95.2	1,626,508	677,711	593,178	84,533	87.5
Supplies	1,725,309	718,877	474,585	244,292	66.0	1,844,471	768,528	448,314	320,214	58.3
Other Services and Charges	2,204,252	918,440	872,929	45,511	95.0	2,297,170	957,154	897,870	59,284	93.8
Risk Management	79,255	33,023	32,043	980	97.0	82,643	34,435	23,980	10,455	69.6
Capital Outlay	89,380	37,242	0	37,242	0.0	150,669	62,778	0	62,778	0.0
Total Utilities Lake Murray WTP	5,658,530	2,357,723	1,998,750	358,973	84.7	6,001,461	2,500,606	1,963,342	537,264	78.5
Personnel Services	3,365,774	1,402,408	1,166,293	236,115	83.1	3,345,624	1,394,010	1,053,217	340,793	75.5
Supplies	830,512	346,047	298,589	47,458	86.2	3,104,031	1,293,347	452,726	840,621	35.0
Other Services and Charges	3,691,604	1,538,168	1,676,412	(138,244)	108.9	5,675,196	2,364,665	1,532,066	832,599	64.7
Risk Management	173,487	72,286	60,999	11,287	84.3	171,483	71,451	42,983	28,468	60.1
Capital Outlay	0	0	0	0	0.0	1,632,679	680,283	0	680,283	0.0
Total Utilities Metro WWTP	8,061,377	3,358,909	3,202,293	156,616	95.3	13,929,013	5,803,756	3,080,992	2,722,764	53.0
Supplies	40,209	16,754	0	16,754	0.0	0	0	0	0	0.0
Other Services and Charges	8,468,028	3,528,344	89,247	3,439,097	2.5	0	0	1,362,922	(1,362,922)	0.0
Capital Outlay	3,180	1,325	0	1,325	0.0	0	0	0	0	0.0
Total Water Maintenance Projects	8,511,417	3,546,423	89,247	3,457,176	2.5	0	0	1,362,922	(1,362,922)	0.0
Supplies	867,216	361,340	5,700	355,640	1.5	0	0	0	0	0.0
Other Services and Charges	13,272,703	5,530,294	32,410	5,497,884	0.5	0	0	3,232,525	(3,232,525)	0.0

City of Columbia: Monthly Budget Report Through 11/30/2011

12/15/2011

551 - Water and Sewer Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Capital Outlay	3,027,781	1,261,575	0	1,261,575	0.0	0	0	0	0	0.0
Capital Improvements	94,620	39,425	34,451	4,974	87.3	0	0	0	0	0.0
Total Sewer Maintenance Projects	17,262,320	7,192,634	72,561	7,120,073	1.0	0	0	3,232,525	(3,232,525)	0.0
Personnel Services	1,612,755	671,981	651,062	20,919	96.8	1,740,081	725,034	647,324	77,710	89.2
Supplies	77,858	32,442	21,121	11,321	65.1	99,968	41,654	34,712	6,942	83.3
Other Services and Charges	21,825	9,094	5,793	3,301	63.7	30,663	12,777	15,792	(3,015)	123.5
Risk Management	83,701	34,875	34,205	670	98.0	90,622	37,759	26,703	11,056	70.7
Capital Outlay	54,867	22,862	12,091	10,771	52.8	33,877	14,116	10,539	3,577	74.6
Total Engineering - Water Sys Impr	1,851,006	771,254	724,272	46,982	93.9	1,995,211	831,340	735,070	96,270	88.4
Personnel Services	1,534,948	639,563	603,223	36,340	94.3	1,607,882	669,951	616,697	53,254	92.0
Supplies	66,936	27,890	16,503	11,387	59.1	64,493	26,872	26,674	198	99.2
Other Services and Charges	37,715	15,714	8,321	7,393	52.9	86,006	35,836	17,869	17,967	49.8
Risk Management	80,191	33,413	31,699	1,714	94.8	84,244	35,102	25,297	9,805	72.0
Capital Outlay	19,692	8,205	0	8,205	0.0	33,877	14,116	(10,539)	24,655	(74.6)
Total Engineering-Wastewater Sys Imp	1,739,482	724,785	659,746	65,039	91.0	1,876,502	781,877	675,998	105,879	86.4
Personnel Services	191,843	79,935	73,306	6,629	91.7	177,758	74,067	63,333	10,734	85.5
Supplies	4,368	1,821	380	1,441	20.8	5,055	2,107	1,338	769	63.5
Other Services and Charges	10,899	4,541	1,135	3,406	24.9	8,025	3,345	1,883	1,462	56.2
Risk Management	10,000	4,167	3,926	241	94.2	8,893	3,705	2,657	1,048	71.7
Total Eng-Real Estate Water	217,110	90,464	78,747	11,717	87.0	199,731	83,224	69,211	14,013	83.1
Personnel Services	191,844	79,935	73,281	6,654	91.6	177,759	74,066	62,875	11,191	84.8
Supplies	2,050	855	153	702	17.8	3,056	1,274	991	283	77.7
Other Services and Charges	3,539	1,475	511	964	34.6	5,835	2,431	656	1,775	26.9
Risk Management	10,001	4,167	3,924	243	94.1	8,893	3,705	2,631	1,074	71.0
Total Eng- Real Estate Waste	207,434	86,432	77,869	8,563	90.0	195,543	81,476	67,153	14,323	82.4
Utilities & Engineering	74,690,001	31,120,853	17,933,559	13,187,294	57.6	55,303,848	23,043,287	22,736,453	306,834	98.6
Water and Sewer Operating Total:	103,708,323	43,211,822	65,203,786	(21,991,964)	150.8	110,527,169	46,053,014	63,726,222	(17,673,208)	138.3

City of Columbia: Monthly Budget Report Through 11/30/2011

553 - Storm Water Operating: Revenue

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Collected	Variance	% Collected	Working Budget	Thru Nov Budget	Thru Nov Collected	Variance	% Collected
Charges for Services	4,801,396	2,000,582	1,993,754	(6,828)	99.6	4,853,280	2,022,200	2,031,570	9,370	100.4
Fines and Forfeitures	0	0	0	0	0.0	0	0	7,500	7,500	0.0
Interest Revenues	300,000	125,000	0	(125,000)	0.0	250,000	104,167	0	(104,167)	0.0
Transfers From Other Funds	1,745,404	727,251	416,666	(310,585)	57.2	1,000,000	416,667	416,667	0	100.0
Storm Water Operating Total:	6,846,800	2,852,833	2,410,420	(442,413)	84.4	6,103,280	2,543,034	2,455,737	(87,297)	96.5

553 - Storm Water Operating: Expenditure

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Non-Departmental										
Other Services and Charges	0	0	0	0	0.0	50,000	20,833	0	20,833	0.0
Total Employee Pay Raises	0	0	0	0	0.0	50,000	20,833	0	20,833	0.0
Non-Departmental	0	0	0	0	0.0	50,000	20,833	0	20,833	0.0
Interfund Transfer										
Transfers	1,662,023	692,510	953,380	(260,870)	137.6	2,143,835	893,265	893,265	0	100.0
Total Transfers	1,662,023	692,510	953,380	(260,870)	137.6	2,143,835	893,265	893,265	0	100.0
Interfund Transfer	1,662,023	692,510	953,380	(260,870)	137.6	2,143,835	893,265	893,265	0	100.0
Public Works										
Personnel Services	1,458,327	607,636	458,482	149,154	75.4	1,465,437	610,600	498,268	112,332	81.6
Supplies	173,485	72,285	39,154	33,131	54.1	173,953	72,481	38,359	34,122	52.9
Other Services and Charges	218,345	90,979	86,287	4,692	94.8	231,949	96,646	94,909	1,737	98.2
Risk Management	68,549	28,562	21,717	6,845	76.0	68,522	28,551	18,079	10,472	63.3
Total Streets:Strm Drn Maint	1,918,706	799,462	605,640	193,822	75.7	1,939,861	808,278	649,615	158,663	80.3
Personnel Services	517,592	215,663	197,962	17,701	91.7	521,820	217,426	179,894	37,532	82.7
Supplies	90,318	37,632	20,453	17,179	54.3	98,256	40,940	26,832	14,108	65.5
Other Services and Charges	209,053	87,106	41,564	45,542	47.7	209,503	87,294	25,636	61,658	29.3
Risk Management	23,699	9,875	9,238	637	93.5	23,782	9,909	6,410	3,499	64.6
Capital Outlay	745,404	310,585	0	310,585	0.0	0	0	0	0	0.0

City of Columbia: Monthly Budget Report Through 11/30/2011

553 - Storm Water Operating: Expense (cont'd)

	FY 2010-2011					FY 2011-2012				
	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent	Working Budget	Thru Nov Budget	Thru Nov Expended	Variance	% Budg Spent
Total Solid Waste Street Sweeping	1,586,066	660,861	269,217	391,644	40.7	853,361	355,569	238,772	116,797	67.1
Public Works	3,504,772	1,460,323	874,857	585,466	59.9	2,793,222	1,163,847	888,387	275,460	76.3
Utilities & Engineering										
Personnel Services	818,297	340,957	266,265	74,692	78.0	855,523	356,469	301,925	54,544	84.6
Supplies	40,440	16,851	6,316	10,535	37.4	79,092	32,955	10,212	22,743	30.9
Other Services and Charges	64,238	26,767	1,349	25,418	5.0	59,549	24,812	17,870	6,942	72.0
Risk Management	42,756	17,815	13,784	4,031	77.3	45,021	18,759	12,445	6,314	66.3
Total Storm Water:Engineering	965,731	402,390	287,714	114,676	71.5	1,039,185	432,995	342,452	90,543	79.0
Personnel Services	81,196	33,832	31,913	1,919	94.3	70,628	29,428	26,565	2,863	90.2
Supplies	1,038	432	75	357	17.3	1,078	449	271	178	60.3
Other Services and Charges	1,403	585	0	585	0.0	1,727	720	0	720	0.0
Risk Management	4,239	1,766	1,705	61	96.5	3,605	1,502	1,107	395	73.7
Total Engineer:real estate storm wtr	87,876	36,615	33,693	2,922	92.0	77,038	32,099	27,943	4,156	87.0
Other Services and Charges	612,948	255,395	19,549	235,846	7.6	0	0	207,916	(207,916)	0.0
Capital Outlay	13,140	5,475	0	5,475	0.0	0	0	0	0	0.0
Total Storm Drain Maintenance Proj.	626,088	260,870	19,549	241,321	7.4	0	0	207,916	(207,916)	0.0
Utilities & Engineering	1,679,695	699,875	340,956	358,919	48.7	1,116,223	465,094	578,311	(113,217)	124.3
Storm Water Operating Total:	6,846,490	2,852,708	2,169,193	683,515	76.0	6,103,280	2,543,039	2,359,963	183,076	92.8