



**CITY OF COLUMBIA  
FINANCE DEPARTMENT  
INTEROFFICE MEMORANDUM**

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**TO: The Honorable Mayor Benjamin and Columbia City Council  
Steve Gantt, City Manager**

**FROM: Bill Ellis, CPA - Finance Director**

**SUBJECT: Preliminary FY 2011/2012 Revenue & Expenditures Monthly Report – Sept. 2011**

**DATE: October 20, 2011**

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We are pleased to provide you with Preliminary FY 2011/2012 Revenue & Expenditure Reports through September 2011 for the following funds:

|                        |                             |
|------------------------|-----------------------------|
| 101 General Fund       | 531 Parking Fund            |
| 203 Accommodations Tax | 551 Water & Sewer Operating |
| 208 County Services    | 553 Storm Water Operating   |
| 212 Hospitality Tax    |                             |

**Notes for Review**

Please note that GASB 45 has been applied to all departments – Budget and Expenditures.

**Late Notification**

In an effort to provide City Council with timely and accurate financial information, we will be closing out the months by the 15th of the following month. All information received after that date will be processed in the following month. This can\will result in possible over\under statements of monthly revenues and expenses. We will keep you apprised of those that are received late.

## Notes for Each Fund

### **101 GENERAL FUND**

#### Revenues

- Revenue collections are below target

#### Expenditures:

- Overall General Fund expenditures through September 2011 are below target.

### **203 ACCOMMODATIONS TAX**

#### Revenues

- Revenue collections through September 2011 are below target.

#### Expenditures:

- Overall Accommodation expenditures through September 2011 are below target.

### **208 COUNTY SERVICES**

#### Revenues

- Revenue collections are below target.

#### Expenditures:

- Overall County services expenditures through September 2011 are below target.

### **212 HOSPITALITY TAX**

#### Revenues

- Revenue collections are above target.

#### Expenditures:

- Overall Hospitality Tax expenditures through September 2011 are below target.

### **531 PARKING FUND**

#### Revenues:

- Revenue collections for Parking through September 2011 are slightly below target.

#### Expenses:

- Overall Parking Operating expenditures through September 2011 are above target due to a pending issue with the Inter fund transfers that is being addressed.

### **551 WATER & SEWER OPERATING**

#### Revenues:

- Revenue collections through September 2011 for Water & Sewer are above target.

#### Expenditures:

- Overall Water & Sewer Operating expenditures through September 2011 are below target.

### **553 STORM WATER OPERATING**

#### Revenues

- Revenue collections through September 2011 are slightly below target.

#### Expenditures

- Overall Storm Water Operating expenditures through September 2011 are below target.

### **Notes Regarding Format and Presentation**

- We will prepare the reports each month for and post them on the City website by the 15<sup>th</sup> of each month.
- Please note that these reports are produced directly from the City's financial system. This is a major step forward in regards to reducing the reliance on spreadsheets and individual files.
- *The information provided is un-audited and therefore subject to change.*

City of Columbia: Monthly Budget Report Through 9/30/2011

**101 - General Fund: Revenue**

|                                | FY 2010-2011       |                   |                     |                     |             | FY 2011-2012       |                   |                     |                     |             |
|--------------------------------|--------------------|-------------------|---------------------|---------------------|-------------|--------------------|-------------------|---------------------|---------------------|-------------|
|                                | Working Budget     | Thru Sept Budget  | Thru Sept Collected | Variance            | % Collected | Working Budget     | Thru Sept Budget  | Thru Sept Collected | Variance            | % Collected |
| Taxes                          | 49,273,135         | 12,318,284        | 2,880,223           | (9,438,061)         | 23.3        | 49,655,083         | 12,413,771        | 2,150,191           | (10,263,580)        | 17.3        |
| Licenses and Permits           | 27,470,800         | 6,867,700         | 1,154,500           | (5,713,200)         | 16.8        | 27,107,600         | 6,776,900         | 1,059,857           | (5,717,043)         | 15.6        |
| Intergovernmental Revenues     | 11,087,058         | 2,771,765         | 132,262             | (2,639,503)         | 4.7         | 11,221,481         | 2,805,370         | 3,924               | (2,801,446)         | 0.1         |
| Charges for Services           | 9,032,605          | 2,258,153         | 1,752,595           | (505,558)           | 77.6        | 9,045,837          | 2,261,461         | 1,759,212           | (502,249)           | 77.7        |
| Fines and Forfeitures          | 913,611            | 228,403           | 329,211             | 100,808             | 144.1       | 995,700            | 248,925           | 292,893             | 43,968              | 117.6       |
| Columbia Action Council        | 0                  | 0                 | 1,025               | 1,025               | 0.0         | 0                  | 0                 | 1,080               | 1,080               | 0.0         |
| Miscellaneous Revenues         | 45,908             | 11,478            | 4,673               | (6,805)             | 40.7        | 25,000             | 6,251             | 12,231              | 5,980               | 195.6       |
| Donated Funds                  | 0                  | 0                 | 193                 | 193                 | 0.0         | 0                  | 0                 | 0                   | 0                   | 0.0         |
| Interest Revenues              | 50,000             | 12,500            | 0                   | (12,500)            | 0.0         | 75,000             | 18,750            | 0                   | (18,750)            | 0.0         |
| Sale of Property               | 100,000            | 25,000            | 17,421              | (7,579)             | 69.6        | 100,000            | 25,000            | 31,327              | 6,327               | 125.3       |
| Rent and Royalties             | 79,050             | 19,763            | 15,224              | (4,539)             | 77.0        | 79,050             | 19,763            | 17,167              | (2,596)             | 86.8        |
| Transfers From Other Funds     | 13,500,238         | 3,375,060         | 1,956,250           | (1,418,810)         | 57.9        | 9,563,430          | 2,390,858         | 1,033,083           | (1,357,775)         | 43.2        |
| Unappropriated Surplus         | 223,976            | 55,994            | 0                   | (55,994)            | 0.0         | 2,126,479          | 531,620           | 0                   | (531,620)           | 0.0         |
| Proceeds From Issuance of Bond | 0                  | 0                 | 0                   | 0                   | 0.0         | 5,333,073          | 1,333,268         | 0                   | (1,333,268)         | 0.0         |
| <b>General Fund Total:</b>     | <b>111,776,381</b> | <b>27,944,100</b> | <b>8,243,577</b>    | <b>(19,700,523)</b> | <b>29.5</b> | <b>115,327,733</b> | <b>28,831,937</b> | <b>6,360,965</b>    | <b>(22,470,972)</b> | <b>22.0</b> |

**101 - General Fund: Expenditure**

|                               | FY 2010-2011   |                  |                    |          |              | FY 2011-2012   |                  |                    |          |              |
|-------------------------------|----------------|------------------|--------------------|----------|--------------|----------------|------------------|--------------------|----------|--------------|
|                               | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance | % Budg Spent | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance | % Budg Spent |
| <b>Central Administration</b> |                |                  |                    |          |              |                |                  |                    |          |              |
| Personnel Services            | 319,494        | 79,874           | 82,872             | (2,998)  | 103.7        | 352,167        | 88,043           | 93,192             | (5,149)  | 105.8        |
| Supplies                      | 22,587         | 5,647            | 3,698              | 1,949    | 65.4         | 21,936         | 5,485            | 1,510              | 3,975    | 27.5         |
| Other Services and Charges    | 204,111        | 51,028           | 25,583             | 25,445   | 50.1         | 195,816        | 48,954           | 23,176             | 25,778   | 47.3         |
| Risk Management               | 15,321         | 3,830            | 4,249              | (419)    | 110.9        | 16,709         | 4,177            | 4,507              | (330)    | 107.9        |
| Total Legislative             | 561,513        | 140,379          | 116,402            | 23,977   | 82.9         | 586,628        | 146,659          | 122,385            | 24,274   | 83.4         |
| Personnel Services            | 465,032        | 116,260          | 107,820            | 8,440    | 92.7         | 623,505        | 155,877          | 181,187            | (25,310) | 116.2        |
| Supplies                      | 16,700         | 4,175            | 354                | 3,821    | 8.4          | 32,450         | 8,114            | 1,674              | 6,440    | 20.6         |
| Other Services and Charges    | 61,500         | 15,375           | 2,456              | 12,919   | 15.9         | 264,016        | 66,004           | 12,775             | 53,229   | 19.3         |
| Risk Management               | 25,616         | 6,404            | 6,259              | 145      | 97.7         | 37,040         | 9,260            | 10,126             | (866)    | 109.3        |
| Total City Manager            | 568,848        | 142,214          | 116,889            | 25,325   | 82.1         | 957,011        | 239,255          | 205,762            | 33,493   | 86.0         |
| Personnel Services            | 209,807        | 52,453           | 48,114             | 4,339    | 91.7         | 210,421        | 52,606           | 63,807             | (11,201) | 121.2        |
| Supplies                      | 14,254         | 3,564            | 425                | 3,139    | 11.9         | 16,900         | 4,225            | 886                | 3,339    | 20.9         |

City of Columbia: Monthly Budget Report Through 9/30/2011

101 - General Fund: Expense (cont'd)

|                                     | FY 2010-2011   |                  |                    |          |              | FY 2011-2012   |                  |                    |          |              |
|-------------------------------------|----------------|------------------|--------------------|----------|--------------|----------------|------------------|--------------------|----------|--------------|
|                                     | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance | % Budg Spent | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance | % Budg Spent |
| Other Services and Charges          | 185,808        | 46,453           | 38,350             | 8,103    | 82.5         | 191,162        | 47,791           | 36,559             | 11,232   | 76.4         |
| Risk Management                     | 11,668         | 2,917            | 2,693              | 224      | 92.3         | 11,668         | 2,917            | 3,573              | (656)    | 122.4        |
| Total Governmental Affairs          | 421,537        | 105,387          | 89,582             | 15,805   | 85.0         | 430,151        | 107,539          | 104,825            | 2,714    | 97.4         |
|                                     |                |                  |                    |          |              |                |                  |                    |          |              |
| Personnel Services                  | 0              | 0                | 0                  | 0        | 0.0          | 91,762         | 22,941           | 0                  | 22,941   | 0.0          |
| Supplies                            | 0              | 0                | 0                  | 0        | 0.0          | 6,700          | 1,675            | 0                  | 1,675    | 0.0          |
| Other Services and Charges          | 0              | 0                | 0                  | 0        | 0.0          | 5,800          | 1,450            | 0                  | 1,450    | 0.0          |
| Risk Management                     | 0              | 0                | 0                  | 0        | 0.0          | 7,700          | 1,925            | 0                  | 1,925    | 0.0          |
| Total Administration Operations     | 0              | 0                | 0                  | 0        | 0.0          | 111,962        | 27,991           | 0                  | 27,991   | 0.0          |
|                                     |                |                  |                    |          |              |                |                  |                    |          |              |
| Personnel Services                  | 368,898        | 92,226           | 84,147             | 8,079    | 91.2         | 0              | 0                | 0                  | 0        | 0.0          |
| Supplies                            | 4,750          | 1,189            | 221                | 968      | 18.5         | 0              | 0                | 0                  | 0        | 0.0          |
| Other Services and Charges          | 26,390         | 6,598            | 4,250              | 2,348    | 64.4         | 0              | 0                | 0                  | 0        | 0.0          |
| Risk Management                     | 20,612         | 5,153            | 4,675              | 478      | 90.7         | 0              | 0                | 0                  | 0        | 0.0          |
| Total Administrative Services       | 420,650        | 105,166          | 93,293             | 11,873   | 88.7         | 0              | 0                | 0                  | 0        | 0.0          |
|                                     |                |                  |                    |          |              |                |                  |                    |          |              |
| Personnel Services                  | 381,902        | 95,476           | 59,593             | 35,883   | 62.4         | 226,315        | 56,579           | 74,306             | (17,727) | 131.3        |
| Supplies                            | 2,355          | 589              | 16                 | 573      | 2.7          | 6,655          | 1,664            | 0                  | 1,664    | 0.0          |
| Other Services and Charges          | 27,756         | 6,939            | 2,242              | 4,697    | 32.3         | 20,409         | 5,102            | 1,617              | 3,485    | 31.6         |
| Risk Management                     | 21,097         | 5,274            | 3,268              | 2,006    | 61.9         | 12,611         | 3,153            | 4,136              | (983)    | 131.1        |
| Total Admin-Sr. Assistant City Mngr | 433,110        | 108,278          | 65,119             | 43,159   | 60.1         | 265,990        | 66,498           | 80,059             | (13,561) | 120.3        |
|                                     |                |                  |                    |          |              |                |                  |                    |          |              |
| Personnel Services                  | 688,967        | 172,242          | 151,633            | 20,609   | 88.0         | 687,842        | 171,961          | 171,931            | 30       | 99.9         |
| Supplies                            | 36,437         | 9,111            | 5,570              | 3,541    | 61.1         | 38,437         | 9,611            | 3,767              | 5,844    | 39.1         |
| Other Services and Charges          | 31,153         | 7,789            | 6,037              | 1,752    | 77.5         | 31,153         | 7,789            | 2,846              | 4,943    | 36.5         |
| Risk Management                     | 36,927         | 9,232            | 8,271              | 961      | 89.5         | 36,707         | 9,177            | 9,056              | 121      | 98.6         |
| Total Human Resources               | 793,484        | 198,374          | 171,511            | 26,863   | 86.4         | 794,139        | 198,538          | 187,600            | 10,938   | 94.4         |
|                                     |                |                  |                    |          |              |                |                  |                    |          |              |
| Personnel Services                  | 198,757        | 49,690           | 37,894             | 11,796   | 76.2         | 0              | 0                | 0                  | 0        | 0.0          |
| Supplies                            | 9,200          | 2,300            | 314                | 1,986    | 13.6         | 0              | 0                | 0                  | 0        | 0.0          |
| Other Services and Charges          | 9,800          | 2,450            | 269                | 2,181    | 10.9         | 0              | 0                | 0                  | 0        | 0.0          |
| Risk Management                     | 10,710         | 2,678            | 2,115              | 563      | 78.9         | 0              | 0                | 0                  | 0        | 0.0          |
| Total Admin-Public Safety           | 228,467        | 57,118           | 40,592             | 16,526   | 71.0         | 0              | 0                | 0                  | 0        | 0.0          |
|                                     |                |                  |                    |          |              |                |                  |                    |          |              |
| Personnel Services                  | 357,179        | 89,296           | 82,312             | 6,984    | 92.1         | 361,239        | 90,310           | 95,834             | (5,524)  | 106.1        |
| Supplies                            | 24,603         | 6,151            | 1,105              | 5,046    | 17.9         | 50,603         | 12,651           | 8,589              | 4,062    | 67.8         |
| Other Services and Charges          | 66,869         | 16,717           | 3,025              | 13,692   | 18.0         | 40,869         | 10,217           | 5,064              | 5,153    | 49.5         |

City of Columbia: Monthly Budget Report Through 9/30/2011

101 - General Fund: Expense (cont'd)

|                                  | FY 2010-2011     |                  |                    |                |              | FY 2011-2012     |                  |                    |                |              |
|----------------------------------|------------------|------------------|--------------------|----------------|--------------|------------------|------------------|--------------------|----------------|--------------|
|                                  | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent |
| Risk Management                  | 18,738           | 4,685            | 4,397              | 288            | 93.8         | 19,053           | 4,763            | 5,082              | (319)          | 106.6        |
| Total Public Information         | 467,389          | 116,849          | 90,839             | 26,010         | 77.7         | 471,764          | 117,941          | 114,569            | 3,372          | 97.1         |
| Personnel Services               | 272,332          | 68,083           | 82,329             | (14,246)       | 120.9        | 394,788          | 98,698           | 87,151             | 11,547         | 88.3         |
| Supplies                         | 16,530           | 4,133            | 3,021              | 1,112          | 73.0         | 15,780           | 3,946            | 865                | 3,081          | 21.9         |
| Other Services and Charges       | 6,815            | 1,704            | 4,027              | (2,323)        | 236.3        | 18,236           | 4,560            | 1,021              | 3,539          | 22.3         |
| Risk Management                  | 14,580           | 3,645            | 4,647              | (1,002)        | 127.4        | 21,675           | 5,419            | 4,644              | 775            | 85.6         |
| Total Citizens Support Services  | 310,257          | 77,565           | 94,024             | (16,459)       | 121.2        | 450,479          | 112,623          | 93,681             | 18,942         | 83.1         |
| Personnel Services               | 882,392          | 220,599          | 201,356            | 19,243         | 91.2         | 883,398          | 220,850          | 237,085            | (16,235)       | 107.3        |
| Supplies                         | 57,412           | 14,353           | 10,259             | 4,094          | 71.4         | 60,412           | 15,103           | 4,725              | 10,378         | 31.2         |
| Other Services and Charges       | 1,063,740        | 265,936          | 126,478            | 139,458        | 47.5         | 958,440          | 239,611          | 144,626            | 94,985         | 60.3         |
| Risk Management                  | 48,363           | 12,091           | 11,151             | 940            | 92.2         | 48,321           | 12,080           | 13,009             | (929)          | 107.6        |
| Capital Outlay                   | 3,000            | 750              | 0                  | 750            | 0.0          | 0                | 0                | 0                  | 0              | 0.0          |
| Total Legal                      | 2,054,907        | 513,729          | 349,244            | 164,485        | 67.9         | 1,950,571        | 487,644          | 399,445            | 88,199         | 81.9         |
| <b>Central Administration</b>    | <b>6,260,162</b> | <b>1,565,059</b> | <b>1,227,495</b>   | <b>337,564</b> | <b>78.4</b>  | <b>6,018,695</b> | <b>1,504,688</b> | <b>1,308,326</b>   | <b>196,362</b> | <b>86.9</b>  |
| <b>Non-Departmental</b>          |                  |                  |                    |                |              |                  |                  |                    |                |              |
| Community Promotions             | 175,000          | 43,751           | 8,375              | 35,376         | 19.1         | 0                | 0                | 40,250             | (40,250)       | 0.0          |
| Total Community Promotions       | 175,000          | 43,751           | 8,375              | 35,376         | 19.1         | 0                | 0                | 40,250             | (40,250)       | 0.0          |
| Other Services and Charges       | 0                | 0                | 0                  | 0              | 0.0          | 0                | 0                | (10,000)           | 10,000         | 0.0          |
| Total Contingency - City Manager | 0                | 0                | 0                  | 0              | 0.0          | 0                | 0                | (10,000)           | 10,000         | 0.0          |
| Other Services and Charges       | 70,000           | 17,500           | 17,500             | 0              | 100.0        | 70,000           | 17,500           | 0                  | 17,500         | 0.0          |
| Total Solicitor's Office         | 70,000           | 17,500           | 17,500             | 0              | 100.0        | 70,000           | 17,500           | 0                  | 17,500         | 0.0          |
| Other Services and Charges       | 40,000           | 10,000           | 1,250              | 8,750          | 12.5         | 40,000           | 10,000           | 11,083             | (1,083)        | 110.8        |
| Community Promotions             | 40,000           | 10,000           | 22,222             | (12,222)       | 222.2        | 0                | 0                | 0                  | 0              | 0.0          |
| Total Tuition Reimbursement      | 80,000           | 20,000           | 23,472             | (3,472)        | 117.3        | 40,000           | 10,000           | 11,083             | (1,083)        | 110.8        |
| Supplies                         | 0                | 0                | 0                  | 0              | 0.0          | 0                | 0                | 808                | (808)          | 0.0          |
| Other Services and Charges       | 917,000          | 229,250          | 0                  | 229,250        | 0.0          | 1,000,000        | 250,000          | 0                  | 250,000        | 0.0          |
| Total Homeless Services          | 917,000          | 229,250          | 0                  | 229,250        | 0.0          | 1,000,000        | 250,000          | 808                | 249,192        | 0.3          |
| Other Services and Charges       | 0                | 0                | 0                  | 0              | 0.0          | 100,000          | 25,000           | 0                  | 25,000         | 0.0          |

City of Columbia: Monthly Budget Report Through 9/30/2011

101 - General Fund: Expense (cont'd)

|                                      | FY 2010-2011     |                  |                    |                 |              | FY 2011-2012      |                  |                    |                  |              |
|--------------------------------------|------------------|------------------|--------------------|-----------------|--------------|-------------------|------------------|--------------------|------------------|--------------|
|                                      | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance        | % Budg Spent | Working Budget    | Thru Sept Budget | Thru Sept Expended | Variance         | % Budg Spent |
| Total Electricity Reserves           | 0                | 0                | 0                  | 0               | 0.0          | 100,000           | 25,000           | 0                  | 25,000           | 0.0          |
| Other Services and Charges           | 350,000          | 87,500           | 36,925             | 50,575          | 42.2         | 375,000           | 93,750           | 62,250             | 31,500           | 66.4         |
| Community Promotions                 | 53,000           | 13,250           | 28,000             | (14,750)        | 211.3        | 0                 | 0                | 0                  | 0                | 0.0          |
| Total Special Projects               | 403,000          | 100,750          | 64,925             | 35,825          | 64.4         | 375,000           | 93,750           | 62,250             | 31,500           | 66.4         |
| Other Services and Charges           | 948,929          | 237,232          | 0                  | 237,232         | 0.0          | 1,000,000         | 250,000          | 0                  | 250,000          | 0.0          |
| Total Reserve                        | 948,929          | 237,232          | 0                  | 237,232         | 0.0          | 1,000,000         | 250,000          | 0                  | 250,000          | 0.0          |
| Other Services and Charges           | 505,000          | 126,251          | 102,588            | 23,663          | 81.2         | 505,000           | 126,251          | 140,607            | (14,356)         | 111.3        |
| Total Non-Departmental Administrativ | 505,000          | 126,251          | 102,588            | 23,663          | 81.2         | 505,000           | 126,251          | 140,607            | (14,356)         | 111.3        |
| Other Services and Charges           | 0                | 0                | (1,493)            | 1,493           | 0.0          | 0                 | 0                | (269)              | 269              | 0.0          |
| Total Non-departmental Bank Charges  | 0                | 0                | (1,493)            | 1,493           | 0.0          | 0                 | 0                | (269)              | 269              | 0.0          |
| <b>Non-Departmental</b>              | <b>3,098,929</b> | <b>774,734</b>   | <b>215,367</b>     | <b>559,367</b>  | <b>27.7</b>  | <b>3,090,000</b>  | <b>772,501</b>   | <b>244,729</b>     | <b>527,772</b>   | <b>31.6</b>  |
| <b>Interfund Transfer</b>            |                  |                  |                    |                 |              |                   |                  |                    |                  |              |
| Transfers                            | 5,421,114        | 1,355,279        | 1,355,279          | 0               | 100.0        | 5,419,343         | 1,354,836        | 0                  | 1,354,836        | 0.0          |
| Total Debt Service Transfer          | 5,421,114        | 1,355,279        | 1,355,279          | 0               | 100.0        | 5,419,343         | 1,354,836        | 0                  | 1,354,836        | 0.0          |
| Transfers                            | 2,452,719        | 613,180          | 693,671            | (80,491)        | 113.1        | 8,232,225         | 2,058,056        | 17,439             | 2,040,617        | 0.8          |
| Total Transfers                      | 2,452,719        | 613,180          | 693,671            | (80,491)        | 113.1        | 8,232,225         | 2,058,056        | 17,439             | 2,040,617        | 0.8          |
| <b>Interfund Transfer</b>            | <b>7,873,833</b> | <b>1,968,459</b> | <b>2,048,950</b>   | <b>(80,491)</b> | <b>104.0</b> | <b>13,651,568</b> | <b>3,412,892</b> | <b>17,439</b>      | <b>3,395,453</b> | <b>0.5</b>   |
| <b>Municipal Court</b>               |                  |                  |                    |                 |              |                   |                  |                    |                  |              |
| Personnel Services                   | 337,932          | 84,483           | 76,653             | 7,830           | 90.7         | 337,046           | 84,262           | 90,180             | (5,918)          | 107.0        |
| Supplies                             | 2,845            | 712              | 517                | 195             | 72.6         | 8,922             | 2,231            | 556                | 1,675            | 24.9         |
| Other Services and Charges           | 244,640          | 61,160           | 16,190             | 44,970          | 26.4         | 218,540           | 54,635           | 14,862             | 39,773           | 27.2         |
| Risk Management                      | 18,304           | 4,576            | 4,224              | 352             | 92.3         | 18,304            | 4,576            | 4,928              | (352)            | 107.6        |
| Capital Outlay                       | 2,000            | 500              | 0                  | 500             | 0.0          | 0                 | 0                | 0                  | 0                | 0.0          |
| Total Municipal Court:Administration | 605,721          | 151,431          | 97,584             | 53,847          | 64.4         | 582,812           | 145,704          | 110,526            | 35,178           | 75.8         |
| Personnel Services                   | 460,216          | 115,055          | 110,513            | 4,542           | 96.0         | 484,013           | 121,004          | 126,423            | (5,419)          | 104.4        |
| Supplies                             | 23,155           | 5,790            | 5,384              | 406             | 92.9         | 25,800            | 6,451            | 1,670              | 4,781            | 25.8         |
| Other Services and Charges           | 17,210           | 4,303            | 3,726              | 577             | 86.5         | 16,660            | 4,165            | 3,497              | 668              | 83.9         |

City of Columbia: Monthly Budget Report Through 9/30/2011

101 - General Fund: Expense (cont'd)

|                                  | FY 2010-2011     |                  |                    |                |              | FY 2011-2012     |                  |                    |               |              |
|----------------------------------|------------------|------------------|--------------------|----------------|--------------|------------------|------------------|--------------------|---------------|--------------|
|                                  | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance      | % Budg Spent |
| Risk Management                  | 22,838           | 5,710            | 5,547              | 163            | 97.1         | 23,615           | 5,904            | 6,198              | (294)         | 104.9        |
| Total Municipal Court:Violations | 523,419          | 130,858          | 125,170            | 5,688          | 95.6         | 550,088          | 137,524          | 137,788            | (264)         | 100.1        |
| Personnel Services               | 913,678          | 228,421          | 191,382            | 37,039         | 83.7         | 918,324          | 229,583          | 227,166            | 2,417         | 98.9         |
| Supplies                         | 41,484           | 10,373           | 5,245              | 5,128          | 50.5         | 39,184           | 9,798            | 4,246              | 5,552         | 43.3         |
| Other Services and Charges       | 13,475           | 3,369            | 1,959              | 1,410          | 58.1         | 13,475           | 3,369            | 1,859              | 1,510         | 55.1         |
| Risk Management                  | 45,798           | 11,450           | 9,599              | 1,851          | 83.8         | 45,655           | 11,414           | 11,354             | 60            | 99.4         |
| Total Municipal Court:Judicial   | 1,014,435        | 253,613          | 208,185            | 45,428         | 82.0         | 1,016,638        | 254,164          | 244,625            | 9,539         | 96.2         |
| Personnel Services               | 349,269          | 87,319           | 73,240             | 14,079         | 83.8         | 351,327          | 87,832           | 74,655             | 13,177        | 85.0         |
| Supplies                         | 875              | 219              | 0                  | 219            | 0.0          | 0                | 0                | 0                  | 0             | 0.0          |
| Other Services and Charges       | 3,400            | 850              | 0                  | 850            | 0.0          | 3,200            | 800              | 0                  | 800           | 0.0          |
| Risk Management                  | 18,805           | 4,701            | 3,890              | 811            | 82.7         | 16,005           | 4,001            | 4,008              | (7)           | 100.1        |
| Total Municipal Court:Judges     | 372,349          | 93,089           | 77,130             | 15,959         | 82.8         | 370,532          | 92,633           | 78,663             | 13,970        | 84.9         |
| <b>Municipal Court</b>           | <b>2,515,924</b> | <b>628,991</b>   | <b>508,069</b>     | <b>120,922</b> | <b>80.7</b>  | <b>2,520,070</b> | <b>630,025</b>   | <b>571,602</b>     | <b>58,423</b> | <b>90.7</b>  |
| <b>Finance Administration</b>    |                  |                  |                    |                |              |                  |                  |                    |               |              |
| Personnel Services               | 781,453          | 195,364          | 139,272            | 56,092         | 71.2         | 725,279          | 181,321          | 180,236            | 1,085         | 99.4         |
| Supplies                         | 25,092           | 6,274            | 5,468              | 806            | 87.1         | 25,092           | 6,274            | 2,258              | 4,016         | 35.9         |
| Other Services and Charges       | 115,533          | 28,884           | 29,957             | (1,073)        | 103.7        | 115,533          | 28,884           | 934                | 27,950        | 3.2          |
| Risk Management                  | 36,310           | 9,078            | 7,370              | 1,708          | 81.1         | 36,117           | 9,029            | 9,433              | (404)         | 104.4        |
| Total Accounting                 | 958,388          | 239,600          | 182,067            | 57,533         | 75.9         | 902,021          | 225,508          | 192,861            | 32,647        | 85.5         |
| Personnel Services               | 130,405          | 32,602           | 29,901             | 2,701          | 91.7         | 130,744          | 32,687           | 35,039             | (2,352)       | 107.1        |
| Supplies                         | 10,000           | 2,500            | 1,227              | 1,273          | 49.0         | 5,000            | 1,250            | 0                  | 1,250         | 0.0          |
| Other Services and Charges       | 70,816           | 17,704           | 787                | 16,917         | 4.4          | 75,816           | 18,954           | 0                  | 18,954        | 0.0          |
| Risk Management                  | 7,350            | 1,838            | 1,696              | 142            | 92.2         | 7,350            | 1,838            | 1,979              | (141)         | 107.6        |
| Total Finance Administration     | 218,571          | 54,644           | 33,611             | 21,033         | 61.5         | 218,910          | 54,729           | 37,018             | 17,711        | 67.6         |
| Personnel Services               | 600,104          | 150,028          | 143,320            | 6,708          | 95.5         | 556,844          | 139,213          | 134,568            | 4,645         | 96.6         |
| Supplies                         | 23,750           | 5,938            | 1,728              | 4,210          | 29.1         | 25,900           | 6,475            | 1,105              | 5,370         | 17.0         |
| Other Services and Charges       | 29,790           | 7,449            | 5,261              | 2,188          | 70.6         | 74,935           | 18,734           | 7,838              | 10,896        | 41.8         |
| Risk Management                  | 30,593           | 7,648            | 7,422              | 226            | 97.0         | 28,281           | 7,070            | 6,883              | 187           | 97.3         |
| Total Business License           | 684,237          | 171,063          | 157,731            | 13,332         | 92.2         | 685,960          | 171,492          | 150,394            | 21,098        | 87.6         |
| Personnel Services               | 145,868          | 36,468           | 33,280             | 3,188          | 91.2         | 158,194          | 39,549           | 39,306             | 243           | 99.3         |

City of Columbia: Monthly Budget Report Through 9/30/2011

101 - General Fund: Expense (cont'd)

|                               | FY 2010-2011     |                  |                    |                |              | FY 2011-2012     |                  |                    |               |              |
|-------------------------------|------------------|------------------|--------------------|----------------|--------------|------------------|------------------|--------------------|---------------|--------------|
|                               | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance      | % Budg Spent |
| Supplies                      | 3,353            | 839              | 0                  | 839            | 0.0          | 3,353            | 839              | 0                  | 839           | 0.0          |
| Other Services and Charges    | 79,628           | 19,908           | 14,034             | 5,874          | 70.4         | 79,628           | 19,908           | 12,699             | 7,209         | 63.7         |
| Risk Management               | 7,866            | 1,967            | 1,813              | 154            | 92.1         | 8,566            | 2,142            | 2,118              | 24            | 98.8         |
| Total Treasury                | 236,715          | 59,182           | 49,127             | 10,055         | 83.0         | 249,741          | 62,438           | 54,123             | 8,315         | 86.6         |
| <b>Finance Administration</b> | <b>2,097,911</b> | <b>524,489</b>   | <b>422,536</b>     | <b>101,953</b> | <b>80.5</b>  | <b>2,056,632</b> | <b>514,167</b>   | <b>434,396</b>     | <b>79,771</b> | <b>84.4</b>  |

Community & Economic Dev.

|                                      |                |                |               |               |             |                |                |                |                 |              |
|--------------------------------------|----------------|----------------|---------------|---------------|-------------|----------------|----------------|----------------|-----------------|--------------|
| Personnel Services                   | 361,107        | 90,278         | 75,810        | 14,468        | 83.9        | 453,099        | 113,275        | 127,469        | (14,194)        | 112.5        |
| Supplies                             | 19,550         | 4,888          | 1,825         | 3,063         | 37.3        | 10,550         | 2,638          | 2,413          | 225             | 91.4         |
| Other Services and Charges           | 62,420         | 15,607         | 5,533         | 10,074        | 35.4        | 55,881         | 13,970         | 20,237         | (6,267)         | 144.8        |
| Risk Management                      | 19,434         | 4,859          | 4,111         | 748           | 84.6        | 24,556         | 6,139          | 6,963          | (824)           | 113.4        |
| Total Office of Business Op.         | 462,511        | 115,632        | 87,279        | 28,353        | 75.4        | 544,086        | 136,022        | 157,082        | (21,060)        | 115.4        |
| <b>Community &amp; Economic Dev.</b> | <b>462,511</b> | <b>115,632</b> | <b>87,279</b> | <b>28,353</b> | <b>75.4</b> | <b>544,086</b> | <b>136,022</b> | <b>157,082</b> | <b>(21,060)</b> | <b>115.4</b> |

Development Services

|                             |                  |                  |                |                |             |                  |                  |                |                |             |
|-----------------------------|------------------|------------------|----------------|----------------|-------------|------------------|------------------|----------------|----------------|-------------|
| Personnel Services          | 3,451,182        | 862,796          | 677,651        | 185,145        | 78.5        | 3,481,676        | 870,420          | 834,471        | 35,949         | 95.8        |
| Supplies                    | 167,751          | 41,939           | 27,498         | 14,441         | 65.5        | 192,545          | 48,138           | 26,797         | 21,341         | 55.6        |
| Other Services and Charges  | 210,400          | 52,600           | 46,456         | 6,144          | 88.3        | 226,052          | 56,513           | 25,828         | 30,685         | 45.7        |
| Risk Management             | 177,085          | 44,271           | 35,298         | 8,973          | 79.7        | 177,444          | 44,361           | 42,922         | 1,439          | 96.7        |
| Capital Outlay              | 724              | 181              | 0              | 181            | 0.0         | 47,746           | 11,937           | 0              | 11,937         | 0.0         |
| Total Development Services  | 4,007,142        | 1,001,787        | 786,903        | 214,884        | 78.5        | 4,125,463        | 1,031,369        | 930,018        | 101,351        | 90.1        |
| <b>Development Services</b> | <b>4,007,142</b> | <b>1,001,787</b> | <b>786,903</b> | <b>214,884</b> | <b>78.5</b> | <b>4,125,463</b> | <b>1,031,369</b> | <b>930,018</b> | <b>101,351</b> | <b>90.1</b> |

Police Department

|                                  |           |         |         |         |       |           |         |         |          |       |
|----------------------------------|-----------|---------|---------|---------|-------|-----------|---------|---------|----------|-------|
| Personnel Services               | 947,657   | 236,916 | 191,399 | 45,517  | 80.7  | 834,761   | 208,690 | 238,553 | (29,863) | 114.3 |
| Supplies                         | 17,080    | 4,271   | 3,515   | 756     | 82.2  | 19,980    | 4,996   | 6,392   | (1,396)  | 127.9 |
| Other Services and Charges       | 456,124   | 114,032 | 122,631 | (8,599) | 107.5 | 677,244   | 169,312 | 91,707  | 77,605   | 54.1  |
| Risk Management                  | 49,569    | 12,392  | 9,967   | 2,425   | 80.4  | 43,493    | 10,873  | 12,442  | (1,569)  | 114.4 |
| Total Police:Office Of The Chief | 1,470,430 | 367,611 | 327,512 | 40,099  | 89.0  | 1,575,478 | 393,871 | 349,094 | 44,777   | 88.6  |
| Personnel Services               | 1,467,075 | 366,769 | 331,789 | 34,980  | 90.4  | 1,567,476 | 391,870 | 443,584 | (51,714) | 113.1 |
| Supplies                         | 430,541   | 107,636 | 49,085  | 58,551  | 45.6  | 586,822   | 146,706 | 83,798  | 62,908   | 57.1  |
| Other Services and Charges       | 323,160   | 80,790  | 66,184  | 14,606  | 81.9  | 342,992   | 85,748  | 67,864  | 17,884   | 79.1  |

City of Columbia: Monthly Budget Report Through 9/30/2011

101 - General Fund: Expense (cont'd)

|                                     | FY 2010-2011   |                  |                    |           |              | FY 2011-2012   |                  |                    |           |              |
|-------------------------------------|----------------|------------------|--------------------|-----------|--------------|----------------|------------------|--------------------|-----------|--------------|
|                                     | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance  | % Budg Spent | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance  | % Budg Spent |
| Risk Management                     | 75,604         | 18,901           | 17,065             | 1,836     | 90.2         | 80,070         | 20,018           | 22,612             | (2,594)   | 112.9        |
| Total Police:Administrative Service | 2,296,380      | 574,096          | 464,123            | 109,973   | 80.8         | 2,577,360      | 644,342          | 617,858            | 26,484    | 95.8         |
| Personnel Services                  | 13,869,392     | 3,467,349        | 3,617,624          | (150,275) | 104.3        | 13,833,519     | 3,458,380        | 3,053,323          | 405,057   | 88.2         |
| Supplies                            | 792,628        | 198,157          | 164,646            | 33,511    | 83.0         | 679,782        | 169,946          | 232,804            | (62,858)  | 136.9        |
| Other Services and Charges          | 536,775        | 134,194          | 154,364            | (20,170)  | 115.0        | 525,176        | 131,294          | 127,838            | 3,456     | 97.3         |
| Risk Management                     | 686,986        | 171,747          | 182,474            | (10,727)  | 106.2        | 686,732        | 171,683          | 152,127            | 19,556    | 88.6         |
| Capital Outlay                      | 1,041,092      | 260,272          | 0                  | 260,272   | 0.0          | 0              | 0                | 0                  | 0         | 0.0          |
| Total Police:Operations             | 16,926,873     | 4,231,719        | 4,119,108          | 112,611   | 97.3         | 15,725,209     | 3,931,303        | 3,566,092          | 365,211   | 90.7         |
| Personnel Services                  | 1,171,162      | 292,792          | 305,244            | (12,452)  | 104.2        | 1,213,435      | 303,361          | 726,835            | (423,474) | 239.5        |
| Supplies                            | 30,800         | 7,700            | 9,324              | (1,624)   | 121.0        | 30,800         | 7,700            | 9,403              | (1,703)   | 122.1        |
| Other Services and Charges          | 45,660         | 11,415           | 11,440             | (25)      | 100.2        | 24,660         | 6,165            | 5,084              | 1,081     | 82.4         |
| Risk Management                     | 58,873         | 14,718           | 15,610             | (892)     | 106.0        | 60,349         | 15,087           | 36,237             | (21,150)  | 240.1        |
| Total Police:Public Safety Officer  | 1,306,495      | 326,625          | 341,618            | (14,993)  | 104.5        | 1,329,244      | 332,313          | 777,559            | (445,246) | 233.9        |
| Personnel Services                  | 1,084,389      | 271,097          | 228,571            | 42,526    | 84.3         | 1,115,869      | 278,969          | 97,051             | 181,918   | 34.7         |
| Supplies                            | 24,300         | 6,075            | 3,845              | 2,230     | 63.2         | 26,240         | 6,560            | 4,710              | 1,850     | 71.7         |
| Other Services and Charges          | 213,230        | 53,308           | 13,961             | 39,347    | 26.1         | 265,985        | 66,496           | 157,926            | (91,430)  | 237.4        |
| Risk Management                     | 55,391         | 13,848           | 11,779             | 2,069     | 85.0         | 56,535         | 14,134           | 4,967              | 9,167     | 35.1         |
| Capital Outlay                      | 0              | 0                | 0                  | 0         | 0.0          | 17,750         | 4,438            | 0                  | 4,438     | 0.0          |
| Total Police:Support Service        | 1,377,310      | 344,328          | 258,156            | 86,172    | 74.9         | 1,482,379      | 370,597          | 264,654            | 105,943   | 71.4         |
| Personnel Services                  | 3,935,178      | 983,795          | 1,004,542          | (20,747)  | 102.1        | 4,086,046      | 1,021,512        | 986,741            | 34,771    | 96.5         |
| Supplies                            | 104,718        | 26,179           | 18,906             | 7,273     | 72.2         | 94,070         | 23,518           | 45,584             | (22,066)  | 193.8        |
| Other Services and Charges          | 95,990         | 23,998           | 19,584             | 4,414     | 81.6         | 142,540        | 35,635           | 12,423             | 23,212    | 34.8         |
| Risk Management                     | 201,805        | 50,451           | 51,681             | (1,230)   | 102.4        | 206,833        | 51,708           | 50,151             | 1,557     | 96.9         |
| Capital Outlay                      | 228,605        | 57,151           | 0                  | 57,151    | 0.0          | 53,250         | 13,313           | 0                  | 13,313    | 0.0          |
| Total Police:Investigations         | 4,566,296      | 1,141,574        | 1,094,713          | 46,861    | 95.8         | 4,582,739      | 1,145,686        | 1,094,899          | 50,787    | 95.5         |
| Personnel Services                  | 1,808,153      | 452,040          | 408,386            | 43,654    | 90.3         | 1,579,712      | 394,929          | 578,274            | (183,345) | 146.4        |
| Supplies                            | 55,800         | 13,950           | 12,321             | 1,629     | 88.3         | 64,760         | 16,190           | 14,709             | 1,481     | 90.8         |
| Other Services and Charges          | 40,000         | 10,000           | 18,274             | (8,274)   | 182.7        | 47,000         | 11,750           | 35,271             | (23,521)  | 300.1        |
| Risk Management                     | 92,584         | 23,146           | 20,799             | 2,347     | 89.8         | 79,210         | 19,803           | 29,083             | (9,280)   | 146.8        |
| Total Police:Special Operations     | 1,996,537      | 499,136          | 459,780            | 39,356    | 92.1         | 1,770,682      | 442,672          | 657,337            | (214,665) | 148.4        |

City of Columbia: Monthly Budget Report Through 9/30/2011

101 - General Fund: Expense (cont'd)

|                                 | FY 2010-2011      |                  |                    |                |              | FY 2011-2012      |                  |                    |                 |              |
|---------------------------------|-------------------|------------------|--------------------|----------------|--------------|-------------------|------------------|--------------------|-----------------|--------------|
|                                 | Working Budget    | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent | Working Budget    | Thru Sept Budget | Thru Sept Expended | Variance        | % Budg Spent |
| <b>Police Department</b>        | <b>29,940,321</b> | <b>7,485,089</b> | <b>7,065,010</b>   | <b>420,079</b> | <b>94.3</b>  | <b>29,043,091</b> | <b>7,260,784</b> | <b>7,327,493</b>   | <b>(66,709)</b> | <b>100.9</b> |
| <b>Homeland Security/CSO</b>    |                   |                  |                    |                |              |                   |                  |                    |                 |              |
| <b>Emergency Communications</b> |                   |                  |                    |                |              |                   |                  |                    |                 |              |
| Personnel Services              | 2,051,715         | 512,929          | 519,715            | (6,786)        | 101.3        | 2,043,496         | 510,875          | 483,348            | 27,527          | 94.6         |
| Supplies                        | 34,725            | 8,682            | 2,763              | 5,919          | 31.8         | 40,800            | 10,200           | 4,449              | 5,751           | 43.6         |
| Other Services and Charges      | 107,641           | 26,913           | 16,600             | 10,313         | 61.6         | 200,874           | 50,221           | 140,226            | (90,005)        | 279.2        |
| Risk Management                 | 98,205            | 24,551           | 27,077             | (2,526)        | 110.2        | 104,775           | 26,194           | 24,768             | 1,426           | 94.5         |
| Capital Outlay                  | 6,075             | 1,519            | 0                  | 1,519          | 0.0          | 0                 | 0                | 0                  | 0               | 0.0          |
| Total Emergency Comm. Center    | 2,298,361         | 574,594          | 566,155            | 8,439          | 98.5         | 2,389,945         | 597,490          | 652,791            | (55,301)        | 109.2        |
| <b>Emergency Communications</b> | <b>2,298,361</b>  | <b>574,594</b>   | <b>566,155</b>     | <b>8,439</b>   | <b>98.5</b>  | <b>2,389,945</b>  | <b>597,490</b>   | <b>652,791</b>     | <b>(55,301)</b> | <b>109.2</b> |
| <b>Fire Department</b>          |                   |                  |                    |                |              |                   |                  |                    |                 |              |
| Personnel Services              | 517,012           | 129,253          | 158,840            | (29,587)       | 122.8        | 581,627           | 145,407          | 164,253            | (18,846)        | 112.9        |
| Supplies                        | 22,334            | 5,584            | 1,132              | 4,452          | 20.2         | 23,878            | 5,971            | 902                | 5,069           | 15.1         |
| Other Services and Charges      | 23,800            | 5,950            | 2,440              | 3,510          | 41.0         | 19,400            | 4,850            | 400                | 4,450           | 8.2          |
| Risk Management                 | 26,951            | 6,738            | 8,210              | (1,472)        | 121.8        | 30,165            | 7,541            | 8,492              | (951)           | 112.6        |
| Capital Outlay                  | 16,200            | 4,050            | 0                  | 4,050          | 0.0          | 0                 | 0                | 0                  | 0               | 0.0          |
| Total Fire: Administration      | 606,297           | 151,575          | 170,622            | (19,047)       | 112.5        | 655,070           | 163,769          | 174,047            | (10,278)        | 106.2        |
| Personnel Services              | 1,151,762         | 287,941          | 259,041            | 28,900         | 89.9         | 1,155,064         | 288,766          | 286,502            | 2,264           | 99.2         |
| Supplies                        | 36,430            | 9,109            | 5,675              | 3,434          | 62.3         | 52,204            | 13,052           | 4,331              | 8,721           | 33.1         |
| Other Services and Charges      | 37,520            | 9,380            | 8,100              | 1,280          | 86.3         | 46,315            | 11,580           | 12,909             | (1,329)         | 111.4        |
| Risk Management                 | 58,257            | 14,564           | 13,129             | 1,435          | 90.1         | 57,939            | 14,485           | 14,399             | 86              | 99.4         |
| Total Fire: Prevention          | 1,283,969         | 320,994          | 285,945            | 35,049         | 89.0         | 1,311,522         | 327,883          | 318,141            | 9,742           | 97.0         |
| Personnel Services              | 14,474,760        | 3,618,691        | 3,894,664          | (275,973)      | 107.6        | 14,640,895        | 3,660,226        | 3,660,602          | (376)           | 100.0        |
| Supplies                        | 593,072           | 148,270          | 75,940             | 72,330         | 51.2         | 860,816           | 215,205          | 102,752            | 112,453         | 47.7         |
| Other Services and Charges      | 1,026,860         | 256,718          | 284,296            | (27,578)       | 110.7        | 1,002,210         | 250,553          | 333,171            | (82,618)        | 132.9        |
| Risk Management                 | 725,489           | 181,372          | 195,699            | (14,327)       | 107.8        | 727,312           | 181,828          | 181,547            | 281             | 99.8         |
| Capital Outlay                  | 958,663           | 239,667          | 11,545             | 228,122        | 4.8          | 19,000            | 4,750            | 79,740             | (74,990)        | 1,678.7      |
| Total Fire: Suppression         | 17,778,844        | 4,444,718        | 4,462,144          | (17,426)       | 100.3        | 17,250,233        | 4,312,562        | 4,357,812          | (45,250)        | 101.0        |
| Personnel Services              | 275,601           | 68,902           | 80,230             | (11,328)       | 116.4        | 399,035           | 99,761           | 74,672             | 25,089          | 74.8         |
| Supplies                        | 60,900            | 15,225           | 13,302             | 1,923          | 87.3         | 88,700            | 22,175           | 7,927              | 14,248          | 35.7         |

City of Columbia: Monthly Budget Report Through 9/30/2011

101 - General Fund: Expense (cont'd)

|                                | FY 2010-2011      |                  |                    |               |              | FY 2011-2012      |                  |                    |               |              |
|--------------------------------|-------------------|------------------|--------------------|---------------|--------------|-------------------|------------------|--------------------|---------------|--------------|
|                                | Working Budget    | Thru Sept Budget | Thru Sept Expended | Variance      | % Budg Spent | Working Budget    | Thru Sept Budget | Thru Sept Expended | Variance      | % Budg Spent |
| Other Services and Charges     | 98,897            | 24,725           | 3,590              | 21,135        | 14.5         | 142,172           | 35,543           | 13,104             | 22,439        | 36.8         |
| Risk Management                | 14,013            | 3,503            | 4,113              | (610)         | 117.4        | 20,380            | 5,095            | 3,790              | 1,305         | 74.3         |
| Total Fire: Training           | 449,411           | 112,355          | 101,235            | 11,120        | 90.1         | 650,287           | 162,574          | 99,493             | 63,081        | 61.1         |
| Personnel Services             | 289,835           | 72,461           | 77,887             | (5,426)       | 107.4        | 175,715           | 43,930           | 44,110             | (180)         | 100.4        |
| Supplies                       | 91,790            | 22,948           | 9,374              | 13,574        | 40.8         | 98,480            | 24,621           | 10,360             | 14,261        | 42.0         |
| Other Services and Charges     | 80,775            | 20,194           | 23,002             | (2,808)       | 113.9        | 52,765            | 13,192           | 7,287              | 5,905         | 55.2         |
| Risk Management                | 14,702            | 3,676            | 3,982              | (306)         | 108.3        | 8,819             | 2,205            | 2,232              | (27)          | 101.2        |
| Capital Outlay                 | 2,000             | 500              | 0                  | 500           | 0.0          | 30,000            | 7,500            | 0                  | 7,500         | 0.0          |
| Total Fire: Shop Maintenance   | 479,102           | 119,779          | 114,245            | 5,534         | 95.3         | 365,779           | 91,448           | 63,989             | 27,459        | 69.9         |
| <b>Fire Department</b>         | <b>20,597,623</b> | <b>5,149,421</b> | <b>5,134,191</b>   | <b>15,230</b> | <b>99.7</b>  | <b>20,232,891</b> | <b>5,058,236</b> | <b>5,013,482</b>   | <b>44,754</b> | <b>99.1</b>  |
| <b>Parks &amp; Recreation</b>  |                   |                  |                    |               |              |                   |                  |                    |               |              |
| Personnel Services             | 428,564           | 107,142          | 145,208            | (38,066)      | 135.5        | 633,867           | 158,469          | 129,363            | 29,106        | 81.6         |
| Supplies                       | 34,295            | 8,575            | 7,260              | 1,315         | 84.6         | 27,588            | 6,898            | 3,188              | 3,710         | 46.2         |
| Other Services and Charges     | 771,300           | 192,826          | 171,628            | 21,198        | 89.0         | 714,808           | 178,702          | 146,007            | 32,695        | 81.7         |
| Risk Management                | 29,893            | 7,473            | 7,891              | (418)         | 105.5        | 31,128            | 7,782            | 6,931              | 851           | 89.0         |
| Total Parks & Recreation Admin | 1,264,052         | 316,016          | 331,987            | (15,971)      | 105.0        | 1,407,391         | 351,851          | 285,489            | 66,362        | 81.1         |
| Personnel Services             | 502,121           | 125,532          | 110,326            | 15,206        | 87.8         | 457,933           | 114,484          | 122,246            | (7,762)       | 106.7        |
| Supplies                       | 47,440            | 11,860           | 10,756             | 1,104         | 90.6         | 32,000            | 8,000            | 9,755              | (1,755)       | 121.9        |
| Other Services and Charges     | 92,481            | 23,121           | 19,128             | 3,993         | 82.7         | 61,050            | 15,263           | 31,402             | (16,139)      | 205.7        |
| Risk Management                | 26,772            | 6,693            | 5,467              | 1,226         | 81.6         | 24,944            | 6,236            | 6,021              | 215           | 96.5         |
| Total Parks Maintenance        | 668,814           | 167,206          | 145,677            | 21,529        | 87.1         | 575,927           | 143,983          | 169,424            | (25,441)      | 117.6        |
| Personnel Services             | 871,817           | 217,956          | 238,505            | (20,549)      | 109.4        | 876,101           | 219,028          | 208,483            | 10,545        | 95.1         |
| Supplies                       | 36,432            | 9,108            | 9,650              | (542)         | 105.9        | 36,432            | 9,108            | 12,195             | (3,087)       | 133.8        |
| Other Services and Charges     | 40,000            | 10,000           | 13,578             | (3,578)       | 135.7        | 40,000            | 10,000           | 12,903             | (2,903)       | 129.0        |
| Risk Management                | 42,068            | 10,517           | 11,707             | (1,190)       | 111.3        | 42,023            | 10,506           | 10,099             | 407           | 96.1         |
| Total Park Facilities          | 990,317           | 247,581          | 273,440            | (25,859)      | 110.4        | 994,556           | 248,642          | 243,680            | 4,962         | 98.0         |
| Personnel Services             | 976,026           | 244,009          | 255,678            | (11,669)      | 104.7        | 1,013,463         | 253,368          | 235,086            | 18,282        | 92.7         |
| Supplies                       | 68,815            | 17,204           | 16,254             | 950           | 94.4         | 68,815            | 17,204           | 13,291             | 3,913         | 77.2         |
| Other Services and Charges     | 21,386            | 5,347            | 9,326              | (3,979)       | 174.4        | 21,386            | 5,347            | 6,332              | (985)         | 118.4        |
| Risk Management                | 49,156            | 12,289           | 12,671             | (382)         | 103.1        | 49,280            | 12,320           | 11,349             | 971           | 92.1         |

City of Columbia: Monthly Budget Report Through 9/30/2011

101 - General Fund: Expense (cont'd)

|                                  | FY 2010-2011   |                  |                    |          |              | FY 2011-2012   |                  |                    |          |              |
|----------------------------------|----------------|------------------|--------------------|----------|--------------|----------------|------------------|--------------------|----------|--------------|
|                                  | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance | % Budg Spent | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance | % Budg Spent |
| Total Parks - Building & Grounds | 1,115,383      | 278,849          | 293,929            | (15,080) | 105.4        | 1,152,944      | 288,239          | 266,058            | 22,181   | 92.3         |
| Personnel Services               | 235,093        | 58,773           | 59,400             | (627)    | 101.0        | 238,722        | 59,680           | 69,733             | (10,053) | 116.8        |
| Supplies                         | 2,046          | 511              | 204                | 307      | 39.9         | 2,046          | 511              | 50                 | 461      | 9.7          |
| Other Services and Charges       | 51,036         | 12,759           | 23,246             | (10,487) | 182.1        | 41,036         | 10,259           | 13,658             | (3,399)  | 133.1        |
| Risk Management                  | 12,325         | 3,081            | 3,199              | (118)    | 103.8        | 12,178         | 3,045            | 3,499              | (454)    | 114.9        |
| Total Recreation Athletics       | 300,500        | 75,124           | 86,049             | (10,925) | 114.5        | 293,982        | 73,495           | 86,940             | (13,445) | 118.2        |
| Personnel Services               | 1,837,783      | 459,448          | 476,712            | (17,264) | 103.7        | 1,831,290      | 457,824          | 496,956            | (39,132) | 108.5        |
| Supplies                         | 13,045         | 3,261            | 2,384              | 877      | 73.1         | 17,078         | 4,270            | 3,761              | 509      | 88.0         |
| Other Services and Charges       | 12,212         | 3,054            | 2,664              | 390      | 87.2         | 12,212         | 3,054            | 3,022              | 32       | 98.9         |
| Risk Management                  | 93,605         | 23,401           | 24,737             | (1,336)  | 105.7        | 92,387         | 23,097           | 25,224             | (2,127)  | 109.2        |
| Total Recreation Programs        | 1,956,645      | 489,164          | 506,497            | (17,333) | 103.5        | 1,952,967      | 488,245          | 528,963            | (40,718) | 108.3        |
| Other Services and Charges       | 0              | 0                | 935                | (935)    | 0.0          | 0              | 0                | 0                  | 0        | 0.0          |
| Special Events                   | 0              | 0                | 0                  | 0        | 0.0          | 0              | 0                | 2,700              | (2,700)  | 0.0          |
| Total Park&Rec Spec Event        | 0              | 0                | 935                | (935)    | 0.0          | 0              | 0                | 2,700              | (2,700)  | 0.0          |
| Personnel Services               | 119,381        | 29,846           | 93,729             | (63,883) | 314.0        | 119,897        | 29,975           | 123,762            | (93,787) | 412.8        |
| Supplies                         | 2,337          | 585              | 500                | 85       | 85.4         | 2,087          | 522              | 388                | 134      | 74.3         |
| Other Services and Charges       | 350            | 88               | 0                  | 88       | 0.0          | 600            | 150              | 25                 | 125      | 16.6         |
| Risk Management                  | 6,731          | 1,683            | 5,407              | (3,724)  | 321.2        | 6,731          | 1,683            | 7,357              | (5,674)  | 437.1        |
| Total Recreation Swimming Pools  | 128,799        | 32,202           | 99,636             | (67,434) | 309.4        | 129,315        | 32,330           | 131,532            | (99,202) | 406.8        |
| Personnel Services               | 172,955        | 43,239           | 45,874             | (2,635)  | 106.0        | 173,706        | 43,428           | 31,906             | 11,522   | 73.4         |
| Supplies                         | 1,000          | 250              | 0                  | 250      | 0.0          | 1,000          | 250              | 0                  | 250      | 0.0          |
| Other Services and Charges       | 0              | 0                | 840                | (840)    | 0.0          | 0              | 0                | 0                  | 0        | 0.0          |
| Risk Management                  | 8,746          | 2,187            | 2,355              | (168)    | 107.6        | 8,746          | 2,187            | 1,637              | 550      | 74.8         |
| Total Recreation Tennis Courts   | 182,701        | 45,676           | 49,069             | (3,393)  | 107.4        | 183,452        | 45,865           | 33,543             | 12,322   | 73.1         |
| Personnel Services               | 404,165        | 101,042          | 93,081             | 7,961    | 92.1         | 410,227        | 102,557          | 100,564            | 1,993    | 98.0         |
| Supplies                         | 21,963         | 5,491            | 3,476              | 2,015    | 63.3         | 21,963         | 5,491            | 5,572              | (81)     | 101.4        |
| Other Services and Charges       | 38,020         | 9,505            | 5,112              | 4,393    | 53.7         | 63,000         | 15,750           | 17,054             | (1,304)  | 108.2        |
| Risk Management                  | 19,408         | 4,852            | 4,529              | 323      | 93.3         | 19,626         | 4,907            | 4,846              | 61       | 98.7         |
| Total Finlay Park Management     | 483,556        | 120,890          | 106,198            | 14,692   | 87.8         | 514,816        | 128,705          | 128,036            | 669      | 99.4         |
| Personnel Services               | 109,830        | 27,458           | 30,659             | (3,201)  | 111.6        | 110,638        | 27,660           | 29,219             | (1,559)  | 105.6        |

City of Columbia: Monthly Budget Report Through 9/30/2011

101 - General Fund: Expense (cont'd)

|  | FY 2010-2011     |                  |                    |                 |              | FY 2011-2012     |                  |                    |                 |              |
|--|------------------|------------------|--------------------|-----------------|--------------|------------------|------------------|--------------------|-----------------|--------------|
|  | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance        | % Budg Spent | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance        | % Budg Spent |
| Supplies                                 | 2,700            | 675              | 0                  | 675             | 0.0          | 700              | 175              | 0                  | 175             | 0.0          |
| Other Services and Charges               | 3,000            | 750              | 0                  | 750             | 0.0          | 5,000            | 1,250            | 0                  | 1,250           | 0.0          |
| Risk Management                          | 5,554            | 1,389            | 1,573              | (184)           | 113.2        | 5,554            | 1,389            | 1,478              | (89)            | 106.4        |
| <b>Total Golf Center</b>                 | <b>121,084</b>   | <b>30,272</b>    | <b>32,232</b>      | <b>(1,960)</b>  | <b>106.4</b> | <b>121,892</b>   | <b>30,474</b>    | <b>30,697</b>      | <b>(223)</b>    | <b>100.7</b> |
| Personnel Services                       | 752,423          | 188,107          | 192,116            | (4,009)         | 102.1        | 796,299          | 199,077          | 172,849            | 26,228          | 86.8         |
| Supplies                                 | 30,217           | 7,555            | 5,301              | 2,254           | 70.1         | 30,217           | 7,555            | 3,265              | 4,290           | 43.2         |
| Other Services and Charges               | 242,943          | 60,736           | 45,370             | 15,366          | 74.7         | 149,483          | 37,371           | 42,954             | (5,583)         | 114.9        |
| Risk Management                          | 41,366           | 10,342           | 10,115             | 227             | 97.8         | 41,366           | 10,342           | 9,133              | 1,209           | 88.3         |
| <b>Total Drew Wellness Center</b>        | <b>1,066,949</b> | <b>266,740</b>   | <b>252,902</b>     | <b>13,838</b>   | <b>94.8</b>  | <b>1,017,365</b> | <b>254,345</b>   | <b>228,201</b>     | <b>26,144</b>   | <b>89.7</b>  |
| Personnel Services                       | 883,690          | 220,924          | 194,911            | 26,013          | 88.2         | 894,091          | 223,522          | 215,703            | 7,819           | 96.5         |
| Supplies                                 | 23,385           | 5,846            | 6,987              | (1,141)         | 119.5        | 23,385           | 5,846            | 8,679              | (2,833)         | 148.4        |
| Other Services and Charges               | 19,200           | 4,800            | 6,491              | (1,691)         | 135.2        | 19,200           | 4,800            | 11,623             | (6,823)         | 242.1        |
| Risk Management                          | 42,489           | 10,622           | 9,537              | 1,085           | 89.7         | 42,785           | 10,696           | 10,407             | 289             | 97.2         |
| Transfers                                | 0                | 0                | 0                  | 0               | 0.0          | 0                | 0                | 1,500              | (1,500)         | 0.0          |
| <b>Total Park Rangers</b>                | <b>968,764</b>   | <b>242,192</b>   | <b>217,926</b>     | <b>24,266</b>   | <b>89.9</b>  | <b>979,461</b>   | <b>244,864</b>   | <b>247,912</b>     | <b>(3,048)</b>  | <b>101.2</b> |
| Supplies                                 | 0                | 0                | 0                  | 0               | 0.0          | 0                | 0                | 567                | (567)           | 0.0          |
| <b>Total Community Gardens</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>           | <b>0</b>        | <b>0.0</b>   | <b>0</b>         | <b>0</b>         | <b>567</b>         | <b>(567)</b>    | <b>0.0</b>   |
| <b>Parks &amp; Recreation</b>            | <b>9,247,564</b> | <b>2,311,912</b> | <b>2,396,477</b>   | <b>(84,565)</b> | <b>103.6</b> | <b>9,324,068</b> | <b>2,331,038</b> | <b>2,383,742</b>   | <b>(52,704)</b> | <b>102.2</b> |
| <b>Public Works</b>                      |                  |                  |                    |                 |              |                  |                  |                    |                 |              |
| Personnel Services                       | 309,866          | 77,468           | 71,016             | 6,452           | 91.6         | 324,900          | 81,226           | 88,007             | (6,781)         | 108.3        |
| Supplies                                 | 32,430           | 8,108            | 1,644              | 6,464           | 20.2         | 27,650           | 6,913            | 688                | 6,225           | 9.9          |
| Other Services and Charges               | 101,470          | 25,369           | 26,272             | (903)           | 103.5        | 109,610          | 27,403           | 30,280             | (2,877)         | 110.4        |
| Risk Management                          | 16,811           | 4,203            | 4,006              | 197             | 95.3         | 17,721           | 4,430            | 4,801              | (371)           | 108.3        |
| <b>Total Public Works Administration</b> | <b>460,577</b>   | <b>115,148</b>   | <b>102,938</b>     | <b>12,210</b>   | <b>89.3</b>  | <b>479,881</b>   | <b>119,972</b>   | <b>123,776</b>     | <b>(3,804)</b>  | <b>103.1</b> |
| Personnel Services                       | 545,021          | 136,258          | 85,147             | 51,111          | 62.4         | 548,664          | 137,168          | 119,845            | 17,323          | 87.3         |
| Supplies                                 | 50,574           | 12,644           | 5,067              | 7,577           | 40.0         | 58,488           | 14,623           | 6,617              | 8,006           | 45.2         |
| Other Services and Charges               | 110,508          | 27,628           | 14,441             | 13,187          | 52.2         | 140,954          | 35,239           | 42,453             | (7,214)         | 120.4        |
| Risk Management                          | 25,562           | 6,391            | 4,109              | 2,282           | 64.2         | 25,219           | 6,305            | 6,248              | 57              | 99.0         |
| Capital Outlay                           | 39,500           | 9,875            | 0                  | 9,875           | 0.0          | 0                | 0                | 0                  | 0               | 0.0          |
| <b>Total Forestry Hazard Elimination</b> | <b>771,165</b>   | <b>192,796</b>   | <b>108,764</b>     | <b>84,032</b>   | <b>56.4</b>  | <b>773,325</b>   | <b>193,335</b>   | <b>175,163</b>     | <b>18,172</b>   | <b>90.6</b>  |

City of Columbia: Monthly Budget Report Through 9/30/2011

101 - General Fund: Expense (cont'd)

|                                       | FY 2010-2011   |                  |                    |          |              | FY 2011-2012   |                  |                    |          |              |
|---------------------------------------|----------------|------------------|--------------------|----------|--------------|----------------|------------------|--------------------|----------|--------------|
|                                       | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance | % Budg Spent | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance | % Budg Spent |
| Personnel Services                    | 469,763        | 117,442          | 73,137             | 44,305   | 62.2         | 457,078        | 114,271          | 105,338            | 8,933    | 92.1         |
| Supplies                              | 90,652         | 22,664           | 5,458              | 17,206   | 24.0         | 108,875        | 27,219           | 13,066             | 14,153   | 48.0         |
| Other Services and Charges            | 41,900         | 10,475           | 8,705              | 1,770    | 83.1         | 48,900         | 12,225           | 10,255             | 1,970    | 83.8         |
| Risk Management                       | 24,787         | 6,197            | 3,532              | 2,665    | 57.0         | 24,455         | 6,114            | 5,107              | 1,007    | 83.5         |
| Capital Outlay                        | 16,000         | 4,000            | 0                  | 4,000    | 0.0          | 8,500          | 2,125            | 0                  | 2,125    | 0.0          |
| Total Forestry Right Of Way Maint     | 643,102        | 160,778          | 90,832             | 69,946   | 56.4         | 647,808        | 161,954          | 133,766            | 28,188   | 82.5         |
| Personnel Services                    | 645,460        | 161,367          | 139,971            | 21,396   | 86.7         | 645,799        | 161,451          | 139,969            | 21,482   | 86.6         |
| Supplies                              | 72,943         | 18,237           | 9,595              | 8,642    | 52.6         | 72,419         | 18,106           | 14,786             | 3,320    | 81.6         |
| Other Services and Charges            | 74,417         | 18,605           | 7,681              | 10,924   | 41.2         | 61,571         | 15,393           | 13,753             | 1,640    | 89.3         |
| Risk Management                       | 27,111         | 6,778            | 6,976              | (198)    | 102.9        | 26,747         | 6,687            | 6,938              | (251)    | 103.7        |
| Total Horticulture                    | 819,931        | 204,987          | 164,223            | 40,764   | 80.1         | 806,536        | 201,637          | 175,446            | 26,191   | 87.0         |
| Personnel Services                    | 508,368        | 127,094          | 105,417            | 21,677   | 82.9         | 508,758        | 127,192          | 133,118            | (5,926)  | 104.6        |
| Supplies                              | 73,731         | 18,435           | 3,585              | 14,850   | 19.4         | 90,186         | 22,548           | 8,068              | 14,480   | 35.7         |
| Other Services and Charges            | 99,743         | 24,937           | 14,822             | 10,115   | 59.4         | 97,081         | 24,271           | 8,323              | 15,948   | 34.2         |
| Risk Management                       | 20,885         | 5,221            | 5,092              | 129      | 97.5         | 24,335         | 6,084            | 6,452              | (368)    | 106.0        |
| Capital Outlay                        | 99,784         | 24,946           | 2,584              | 22,362   | 10.3         | 0              | 0                | 0                  | 0        | 0.0          |
| Total Animal Services: Holding        | 802,511        | 200,633          | 131,500            | 69,133   | 65.5         | 720,360        | 180,095          | 155,961            | 24,134   | 86.5         |
| Personnel Services                    | 283,712        | 70,929           | 52,544             | 18,385   | 74.0         | 293,830        | 73,458           | 66,987             | 6,471    | 91.1         |
| Supplies                              | 56,868         | 14,218           | 398                | 13,820   | 2.7          | 63,603         | 15,902           | 4,594              | 11,308   | 28.8         |
| Other Services and Charges            | 23,511         | 5,881            | 1,036              | 4,845    | 17.6         | 20,732         | 5,184            | 2,344              | 2,840    | 45.2         |
| Risk Management                       | 16,599         | 4,150            | 2,661              | 1,489    | 64.1         | 14,515         | 3,629            | 3,357              | 272      | 92.5         |
| Capital Outlay                        | 0              | 0                | 16,030             | (16,030) | 0.0          | 0              | 0                | 0                  | 0        | 0.0          |
| Total Animal Services: Adoption       | 380,690        | 95,178           | 72,669             | 22,509   | 76.3         | 392,680        | 98,173           | 77,282             | 20,891   | 78.7         |
| Personnel Services                    | 163,031        | 40,759           | 36,835             | 3,924    | 90.3         | 164,886        | 41,223           | 47,565             | (6,342)  | 115.3        |
| Supplies                              | 17,596         | 4,400            | 2,977              | 1,423    | 67.6         | 20,476         | 5,121            | 4,723              | 398      | 92.2         |
| Other Services and Charges            | 14,819         | 3,706            | 1,683              | 2,023    | 45.4         | 14,957         | 3,740            | 3,343              | 397      | 89.3         |
| Risk Management                       | 7,773          | 1,943            | 1,747              | 196      | 89.9         | 8,144          | 2,036            | 2,363              | (327)    | 116.0        |
| Capital Outlay                        | 16,443         | 4,111            | 0                  | 4,111    | 0.0          | 17,332         | 4,333            | 0                  | 4,333    | 0.0          |
| Total Animal Services: Animal Control | 219,662        | 54,919           | 43,242             | 11,677   | 78.7         | 225,795        | 56,453           | 57,994             | (1,541)  | 102.7        |
| Personnel Services                    | 940,888        | 235,224          | 247,780            | (12,556) | 105.3        | 957,461        | 239,367          | 207,783            | 31,584   | 86.8         |
| Supplies                              | 214,706        | 53,679           | 45,469             | 8,210    | 84.7         | 240,110        | 60,029           | 55,403             | 4,626    | 92.2         |
| Other Services and Charges            | 119,150        | 29,788           | 16,650             | 13,138   | 55.8         | 111,120        | 27,780           | 22,163             | 5,617    | 79.7         |

City of Columbia: Monthly Budget Report Through 9/30/2011

101 - General Fund: Expense (cont'd)

|                                   | FY 2010-2011   |                  |                    |          |              | FY 2011-2012   |                  |                    |           |              |
|-----------------------------------|----------------|------------------|--------------------|----------|--------------|----------------|------------------|--------------------|-----------|--------------|
|                                   | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance | % Budg Spent | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance  | % Budg Spent |
| Risk Management                   | 45,048         | 11,262           | 11,899             | (637)    | 105.6        | 45,048         | 11,262           | 9,922              | 1,340     | 88.1         |
| Capital Outlay                    | 353,662        | 88,416           | 0                  | 88,416   | 0.0          | 30,000         | 7,500            | 126,037            | (118,537) | 1,680.4      |
| Total Street:Streets & Side Walks | 1,673,454      | 418,369          | 321,798            | 96,571   | 76.9         | 1,383,739      | 345,938          | 421,308            | (75,370)  | 121.7        |
| Personnel Services                | 243,014        | 60,754           | 59,405             | 1,349    | 97.7         | 244,334        | 61,085           | 65,424             | (4,339)   | 107.1        |
| Supplies                          | 6,798          | 1,700            | 169                | 1,531    | 9.9          | 8,140          | 2,036            | 551                | 1,485     | 27.0         |
| Other Services and Charges        | 9,138          | 2,285            | 247                | 2,038    | 10.8         | 8,788          | 2,198            | 1,265              | 933       | 57.5         |
| Risk Management                   | 13,406         | 3,352            | 3,314              | 38       | 98.8         | 13,047         | 3,262            | 3,499              | (237)     | 107.2        |
| Total Traffic:Engineering         | 272,356        | 68,091           | 63,135             | 4,956    | 92.7         | 274,309        | 68,581           | 70,739             | (2,158)   | 103.1        |
| Personnel Services                | 962,976        | 240,746          | 195,511            | 45,235   | 81.2         | 972,575        | 243,145          | 246,249            | (3,104)   | 101.2        |
| Supplies                          | 179,026        | 44,760           | 20,318             | 24,442   | 45.3         | 185,045        | 46,262           | 16,889             | 29,373    | 36.5         |
| Other Services and Charges        | 39,444         | 9,863            | 7,521              | 2,342    | 76.2         | 49,519         | 12,382           | 6,397              | 5,985     | 51.6         |
| Risk Management                   | 48,291         | 12,073           | 9,756              | 2,317    | 80.8         | 48,609         | 12,152           | 12,330             | (178)     | 101.4        |
| Capital Outlay                    | 36,928         | 9,232            | 221                | 9,011    | 2.3          | 13,600         | 3,400            | (16)               | 3,416     | (0.4)        |
| Total Traffic:Operations          | 1,266,665      | 316,674          | 233,327            | 83,347   | 73.6         | 1,269,348      | 317,341          | 281,849            | 35,492    | 88.8         |
| Personnel Services                | 21,833         | 5,460            | 5,107              | 353      | 93.5         | 21,912         | 5,479            | 5,698              | (219)     | 104.0        |
| Supplies                          | 3,304          | 826              | 0                  | 826      | 0.0          | 5,088          | 1,272            | 580                | 692       | 45.5         |
| Other Services and Charges        | 1,950,044      | 487,511          | 442,311            | 45,200   | 90.7         | 1,875,044      | 468,761          | 467,353            | 1,408     | 99.6         |
| Risk Management                   | 1,156          | 289              | 256                | 33       | 88.5         | 1,156          | 289              | 298                | (9)       | 103.1        |
| Capital Outlay                    | 0              | 0                | (3,343)            | 3,343    | 0.0          | 0              | 0                | 0                  | 0         | 0.0          |
| Total Traffic:Street Lighting     | 1,976,337      | 494,086          | 444,331            | 49,755   | 89.9         | 1,903,200      | 475,801          | 473,929            | 1,872     | 99.6         |
| Personnel Services                | 1,332,835      | 333,209          | 272,985            | 60,224   | 81.9         | 1,335,997      | 333,999          | 326,093            | 7,906     | 97.6         |
| Supplies                          | 488,761        | 122,192          | 54,850             | 67,342   | 44.8         | 530,331        | 132,585          | 77,772             | 54,813    | 58.6         |
| Other Services and Charges        | 754,991        | 188,748          | 207,134            | (18,386) | 109.7        | 634,413        | 158,603          | 232,431            | (73,828)  | 146.5        |
| Risk Management                   | 62,984         | 15,746           | 12,675             | 3,071    | 80.4         | 62,781         | 15,695           | 14,956             | 739       | 95.2         |
| Capital Outlay                    | 0              | 0                | 0                  | 0        | 0.0          | 0              | 0                | 456,034            | (456,034) | 0.0          |
| Total Solid Waste:Rollcars        | 2,639,571      | 659,895          | 547,644            | 112,251  | 82.9         | 2,563,522      | 640,882          | 1,107,286          | (466,404) | 172.7        |
| Personnel Services                | 2,307,094      | 576,775          | 462,039            | 114,736  | 80.1         | 2,380,120      | 595,030          | 543,484            | 51,546    | 91.3         |
| Supplies                          | 509,063        | 127,267          | 77,365             | 49,902   | 60.7         | 565,096        | 141,275          | 90,513             | 50,762    | 64.0         |
| Other Services and Charges        | 1,018,138      | 254,534          | 164,938            | 89,596   | 64.7         | 1,370,553      | 342,638          | 193,133            | 149,505   | 56.3         |
| Risk Management                   | 100,087        | 25,022           | 21,266             | 3,756    | 84.9         | 103,429        | 25,857           | 24,528             | 1,329     | 94.8         |
| Capital Outlay                    | 974,511        | 243,628          | 0                  | 243,628  | 0.0          | 0              | 0                | 0                  | 0         | 0.0          |

City of Columbia: Monthly Budget Report Through 9/30/2011

101 - General Fund: Expense (cont'd)

|                                    | FY 2010-2011   |                  |                    |          |              | FY 2011-2012   |                  |                    |          |              |
|------------------------------------|----------------|------------------|--------------------|----------|--------------|----------------|------------------|--------------------|----------|--------------|
|                                    | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance | % Budg Spent | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance | % Budg Spent |
| Total Solid Waste:Trash Collection | 4,908,893      | 1,227,226        | 725,608            | 501,618  | 59.1         | 4,419,198      | 1,104,800        | 851,658            | 253,142  | 77.0         |
| Personnel Services                 | 310,637        | 77,661           | 61,832             | 15,829   | 79.6         | 309,418        | 77,356           | 83,494             | (6,138)  | 107.9        |
| Supplies                           | 56,699         | 14,176           | 1,975              | 12,201   | 13.9         | 50,321         | 12,581           | 2,495              | 10,086   | 19.8         |
| Other Services and Charges         | 16,017         | 4,005            | 1,192              | 2,813    | 29.7         | 29,095         | 7,274            | 6,227              | 1,047    | 85.6         |
| Risk Management                    | 16,074         | 4,019            | 3,334              | 685      | 82.9         | 15,925         | 3,981            | 4,423              | (442)    | 111.1        |
| Capital Outlay                     | 15,000         | 3,750            | 0                  | 3,750    | 0.0          | 15,000         | 3,750            | 0                  | 3,750    | 0.0          |
| Total Solid Waste:Administration   | 414,427        | 103,611          | 68,333             | 35,278   | 65.9         | 419,759        | 104,942          | 96,639             | 8,303    | 92.0         |
| Supplies                           | 0              | 0                | 866                | (866)    | 0.0          | 0              | 0                | 0                  | 0        | 0.0          |
| Other Services and Charges         | 0              | 0                | 410                | (410)    | 0.0          | 0              | 0                | 0                  | 0        | 0.0          |
| Total Solid Waste:Commercial       | 0              | 0                | 1,276              | (1,276)  | 0.0          | 0              | 0                | 0                  | 0        | 0.0          |
| Personnel Services                 | 23,822         | 5,957            | 13,174             | (7,217)  | 221.1        | 0              | 0                | 0                  | 0        | 0.0          |
| Supplies                           | 10,821         | 2,705            | 2,576              | 129      | 95.2         | 0              | 0                | 230                | (230)    | 0.0          |
| Other Services and Charges         | 0              | 0                | 79,529             | (79,529) | 0.0          | 0              | 0                | 56                 | (56)     | 0.0          |
| Risk Management                    | 840            | 210              | 634                | (424)    | 301.9        | 0              | 0                | 0                  | 0        | 0.0          |
| Total Solid Waste:Landfill         | 35,483         | 8,872            | 95,913             | (87,041) | 1,081.0      | 0              | 0                | 286                | (286)    | 0.0          |
| Personnel Services                 | 70,343         | 17,586           | 16,346             | 1,240    | 92.9         | 64,936         | 16,236           | 18,348             | (2,112)  | 113.0        |
| Supplies                           | 20,433         | 5,109            | 0                  | 5,109    | 0.0          | 22,878         | 5,720            | 954                | 4,766    | 16.6         |
| Other Services and Charges         | 180,815        | 45,204           | 0                  | 45,204   | 0.0          | 141,640        | 35,410           | 10,318             | 25,092   | 29.1         |
| Risk Management                    | 3,024          | 756              | 803                | (47)     | 106.2        | 3,164          | 791              | 892                | (101)    | 112.7        |
| Total Solid Waste:Compost          | 274,615        | 68,655           | 17,149             | 51,506   | 24.9         | 232,618        | 58,157           | 30,512             | 27,645   | 52.4         |
| Personnel Services                 | 685,065        | 171,267          | 124,860            | 46,407   | 72.9         | 646,357        | 161,590          | 145,621            | 15,969   | 90.1         |
| Supplies                           | 121,745        | 30,439           | 27,647             | 2,792    | 90.8         | 138,972        | 34,746           | 23,627             | 11,119   | 68.0         |
| Other Services and Charges         | 182,700        | 45,675           | 43,987             | 1,688    | 96.3         | 172,700        | 43,175           | 35,021             | 8,154    | 81.1         |
| Risk Management                    | 31,710         | 7,928            | 5,891              | 2,037    | 74.3         | 29,202         | 7,301            | 6,771              | 530      | 92.7         |
| Capital Outlay                     | 434,008        | 108,502          | 0                  | 108,502  | 0.0          | 0              | 0                | 0                  | 0        | 0.0          |
| Total Solid Waste Recycling        | 1,455,228      | 363,811          | 202,385            | 161,426  | 55.6         | 987,231        | 246,812          | 211,040            | 35,772   | 85.5         |
| Other Services and Charges         | 0              | 0                | 4,126              | (4,126)  | 0.0          | 0              | 0                | 0                  | 0        | 0.0          |
| Total Solid Waste Street Sweeping  | 0              | 0                | 4,126              | (4,126)  | 0.0          | 0              | 0                | 0                  | 0        | 0.0          |
| Personnel Services                 | 95,585         | 23,898           | 14,782             | 9,116    | 61.8         | 96,043         | 24,012           | 14,579             | 9,433    | 60.7         |
| Supplies                           | 21,353         | 5,340            | 510                | 4,830    | 9.5          | 23,798         | 5,951            | 1,411              | 4,540    | 23.7         |

City of Columbia: Monthly Budget Report Through 9/30/2011

101 - General Fund: Expense (cont'd)

|                               | FY 2010-2011       |                   |                    |                  |              | FY 2011-2012       |                   |                    |                  |              |
|-------------------------------|--------------------|-------------------|--------------------|------------------|--------------|--------------------|-------------------|--------------------|------------------|--------------|
|                               | Working Budget     | Thru Sept Budget  | Thru Sept Expended | Variance         | % Budg Spent | Working Budget     | Thru Sept Budget  | Thru Sept Expended | Variance         | % Budg Spent |
| Other Services and Charges    | 19,820             | 4,955             | 4,749              | 206              | 95.8         | 9,820              | 2,455             | 1,034              | 1,421            | 42.1         |
| Risk Management               | 4,069              | 1,017             | 712                | 305              | 70.0         | 4,069              | 1,017             | 710                | 307              | 69.8         |
| Total Solid Waste Six Night   | 140,827            | 35,210            | 20,753             | 14,457           | 58.9         | 133,730            | 33,435            | 17,734             | 15,701           | 53.0         |
| <b>Public Works</b>           | <b>19,155,494</b>  | <b>4,788,939</b>  | <b>3,459,946</b>   | <b>1,328,993</b> | <b>72.2</b>  | <b>17,633,039</b>  | <b>4,408,308</b>  | <b>4,462,368</b>   | <b>(54,060)</b>  | <b>101.2</b> |
| <b>General Services</b>       |                    |                   |                    |                  |              |                    |                   |                    |                  |              |
| Personnel Services            | 335,622            | 83,906            | 74,865             | 9,041            | 89.2         | 443,666            | 110,918           | 104,092            | 6,826            | 93.8         |
| Supplies                      | 55,750             | 13,938            | 4,228              | 9,710            | 30.3         | 59,715             | 14,929            | 7,497              | 7,432            | 50.2         |
| Other Services and Charges    | 996,728            | 249,183           | 202,875            | 46,308           | 81.4         | 1,081,405          | 270,352           | 193,173            | 77,179           | 71.4         |
| Risk Management               | 16,466             | 4,117             | 3,989              | 128              | 96.8         | 22,951             | 5,738             | 5,440              | 298              | 94.8         |
| Capital Outlay                | 50,000             | 12,500            | 0                  | 12,500           | 0.0          | 50,000             | 12,500            | 0                  | 12,500           | 0.0          |
| Total Support Services        | 1,454,566          | 363,644           | 285,957            | 77,687           | 78.6         | 1,657,737          | 414,437           | 310,202            | 104,235          | 74.8         |
| <b>General Services</b>       | <b>1,454,566</b>   | <b>363,644</b>    | <b>285,957</b>     | <b>77,687</b>    | <b>78.6</b>  | <b>1,657,737</b>   | <b>414,437</b>    | <b>310,202</b>     | <b>104,235</b>   | <b>74.8</b>  |
| <b>Information Technology</b> |                    |                   |                    |                  |              |                    |                   |                    |                  |              |
| Personnel Services            | 1,538,952          | 384,740           | 341,885            | 42,855           | 88.8         | 1,601,594          | 400,400           | 421,075            | (20,675)         | 105.1        |
| Supplies                      | 105,157            | 26,290            | 7,226              | 19,064           | 27.4         | 133,920            | 33,482            | 4,482              | 29,000           | 13.3         |
| Other Services and Charges    | 942,977            | 235,746           | 281,853            | (46,107)         | 119.5        | 1,051,573          | 262,894           | 212,608            | 50,286           | 80.8         |
| Risk Management               | 80,727             | 20,182            | 18,997             | 1,185            | 94.1         | 87,198             | 21,800            | 22,839             | (1,039)          | 104.7        |
| Capital Outlay                | 98,228             | 24,558            | 0                  | 24,558           | 0.0          | 67,874             | 16,969            | 8,152              | 8,817            | 48.0         |
| Total Information Technology  | 2,766,041          | 691,516           | 649,961            | 41,555           | 93.9         | 2,942,159          | 735,545           | 669,156            | 66,389           | 90.9         |
| <b>Information Technology</b> | <b>2,766,041</b>   | <b>691,516</b>    | <b>649,961</b>     | <b>41,555</b>    | <b>93.9</b>  | <b>2,942,159</b>   | <b>735,545</b>    | <b>669,156</b>     | <b>66,389</b>    | <b>90.9</b>  |
| <b>General Fund Total:</b>    | <b>111,776,382</b> | <b>27,944,266</b> | <b>24,854,296</b>  | <b>3,089,970</b> | <b>88.9</b>  | <b>115,229,444</b> | <b>28,807,502</b> | <b>24,482,826</b>  | <b>4,324,676</b> | <b>84.9</b>  |

City of Columbia: Monthly Budget Report Through 9/30/2011

**203 - Accommodations Tax: Revenue**

|                                  | FY 2010-2011     |                  |                     |                  |             | FY 2011-2012     |                  |                     |                  |             |
|----------------------------------|------------------|------------------|---------------------|------------------|-------------|------------------|------------------|---------------------|------------------|-------------|
|                                  | Working Budget   | Thru Sept Budget | Thru Sept Collected | Variance         | % Collected | Working Budget   | Thru Sept Budget | Thru Sept Collected | Variance         | % Collected |
| Intergovernmental Revenues       | 1,200,000        | 300,000          | 0                   | (300,000)        | 0.0         | 1,200,000        | 300,000          | 0                   | (300,000)        | 0.0         |
| Unappropriated Surplus           | 42,580           | 10,645           | 0                   | (10,645)         | 0.0         | 30,000           | 7,500            | 0                   | (7,500)          | 0.0         |
| <b>Accommodations Tax Total:</b> | <b>1,242,580</b> | <b>310,645</b>   | <b>0</b>            | <b>(310,645)</b> | <b>0.0</b>  | <b>1,230,000</b> | <b>307,500</b>   | <b>0</b>            | <b>(307,500)</b> | <b>0.0</b>  |

**203 - Accommodations Tax: Expenditure**

|   | FY 2010-2011     |                  |                    |                |              | FY 2011-2012     |                  |                    |                |              |
|---|------------------|------------------|--------------------|----------------|--------------|------------------|------------------|--------------------|----------------|--------------|
|   | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent |
| <b>Non-Departmental</b>                     |                  |                  |                    |                |              |                  |                  |                    |                |              |
| Community Promotions                        | 1,150,000        | 287,500          | 75,000             | 212,500        | 26.0         | 1,150,000        | 287,500          | 75,000             | 212,500        | 26.0         |
| <b>Total Accommodation Tax Request</b>      | <b>1,150,000</b> | <b>287,500</b>   | <b>75,000</b>      | <b>212,500</b> | <b>26.0</b>  | <b>1,150,000</b> | <b>287,500</b>   | <b>75,000</b>      | <b>212,500</b> | <b>26.0</b>  |
| Other Services and Charges                  | 51,580           | 12,895           | 25,126             | (12,231)       | 194.8        | 25,000           | 6,250            | 0                  | 6,250          | 0.0          |
| Community Promotions                        | 11,000           | 2,750            | 0                  | 2,750          | 0.0          | 0                | 0                | 0                  | 0              | 0.0          |
| Transfers                                   | 5,000            | 1,250            | 0                  | 1,250          | 0.0          | 0                | 0                | 0                  | 0              | 0.0          |
| <b>Total Accommodations Tax 5% Gen Fund</b> | <b>67,580</b>    | <b>16,895</b>    | <b>25,126</b>      | <b>(8,231)</b> | <b>148.7</b> | <b>25,000</b>    | <b>6,250</b>     | <b>0</b>           | <b>6,250</b>   | <b>0.0</b>   |
| <b>Non-Departmental</b>                     | <b>1,217,580</b> | <b>304,395</b>   | <b>100,126</b>     | <b>204,269</b> | <b>32.8</b>  | <b>1,175,000</b> | <b>293,750</b>   | <b>75,000</b>      | <b>218,750</b> | <b>25.5</b>  |
| <b>Interfund Transfer</b>                   |                  |                  |                    |                |              |                  |                  |                    |                |              |
| Community Promotions                        | 0                | 0                | 0                  | 0              | 0.0          | 25,000           | 6,250            | 0                  | 6,250          | 0.0          |
| Transfers                                   | 25,000           | 6,250            | 6,250              | 0              | 100.0        | 30,000           | 7,500            | 5,000              | 2,500          | 66.6         |
| <b>Total Transfers</b>                      | <b>25,000</b>    | <b>6,250</b>     | <b>6,250</b>       | <b>0</b>       | <b>100.0</b> | <b>55,000</b>    | <b>13,750</b>    | <b>5,000</b>       | <b>8,750</b>   | <b>36.3</b>  |
| <b>Interfund Transfer</b>                   | <b>25,000</b>    | <b>6,250</b>     | <b>6,250</b>       | <b>0</b>       | <b>100.0</b> | <b>55,000</b>    | <b>13,750</b>    | <b>5,000</b>       | <b>8,750</b>   | <b>36.3</b>  |
| <b>Accommodations Tax Total:</b>            | <b>1,242,580</b> | <b>310,645</b>   | <b>106,376</b>     | <b>204,269</b> | <b>34.2</b>  | <b>1,230,000</b> | <b>307,500</b>   | <b>80,000</b>      | <b>227,500</b> | <b>26.0</b>  |

City of Columbia: Monthly Budget Report Through 9/30/2011

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208 - County Services: Revenue

|                               | FY 2010-2011      |                  |                     |                  |             | FY 2011-2012      |                  |                     |                    |             |
|-------------------------------|-------------------|------------------|---------------------|------------------|-------------|-------------------|------------------|---------------------|--------------------|-------------|
|                               | Working Budget    | Thru Sept Budget | Thru Sept Collected | Variance         | % Collected | Working Budget    | Thru Sept Budget | Thru Sept Collected | Variance           | % Collected |
| Intergovernmental Revenues    | 19,620,239        | 4,905,060        | 4,000,000           | (905,060)        | 81.5        | 19,340,536        | 4,835,134        | 3,454,320           | (1,380,814)        | 71.4        |
| Unappropriated Surplus        | 338,991           | 84,748           | 0                   | (84,748)         | 0.0         | 0                 | 0                | 0                   | 0                  | 0.0         |
| <b>County Services Total:</b> | <b>19,959,230</b> | <b>4,989,808</b> | <b>4,000,000</b>    | <b>(989,808)</b> | <b>80.1</b> | <b>19,340,536</b> | <b>4,835,134</b> | <b>3,454,320</b>    | <b>(1,380,814)</b> | <b>71.4</b> |

208 - County Services: Expenditure

|                                   | FY 2010-2011     |                  |                    |               |              | FY 2011-2012     |                  |                    |                 |              |
|-----------------------------------|------------------|------------------|--------------------|---------------|--------------|------------------|------------------|--------------------|-----------------|--------------|
|                                   | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance      | % Budg Spent | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance        | % Budg Spent |
| <b>Interfund Transfer</b>         |                  |                  |                    |               |              |                  |                  |                    |                 |              |
| <b>Emergency Communications</b>   |                  |                  |                    |               |              |                  |                  |                    |                 |              |
| Personnel Services                | 1,953,422        | 488,357          | 498,990            | (10,633)      | 102.1        | 1,944,872        | 486,218          | 456,671            | 29,547          | 93.9         |
| Supplies                          | 34,725           | 8,682            | 2,685              | 5,997         | 30.9         | 40,800           | 10,200           | 3,561              | 6,639           | 34.9         |
| Other Services and Charges        | 446,804          | 111,704          | 18,968             | 92,736        | 16.9         | 194,874          | 48,721           | 140,010            | (91,289)        | 287.3        |
| Risk Management                   | 93,174           | 23,294           | 26,001             | (2,707)       | 111.6        | 99,745           | 24,936           | 23,415             | 1,521           | 93.9         |
| Capital Outlay                    | 6,075            | 1,519            | 0                  | 1,519         | 0.0          | 0                | 0                | 0                  | 0               | 0.0          |
| Total County Emergency Center     | 2,534,200        | 633,556          | 546,644            | 86,912        | 86.2         | 2,280,291        | 570,075          | 623,657            | (53,582)        | 109.3        |
| <b>Emergency Communications</b>   | <b>2,534,200</b> | <b>633,556</b>   | <b>546,644</b>     | <b>86,912</b> | <b>86.2</b>  | <b>2,280,291</b> | <b>570,075</b>   | <b>623,657</b>     | <b>(53,582)</b> | <b>109.3</b> |
| <b>Fire Department</b>            |                  |                  |                    |               |              |                  |                  |                    |                 |              |
| Personnel Services                | 6,063,040        | 1,515,761        | 1,130,193          | 385,568       | 74.5         | 5,959,159        | 1,489,791        | 885,711            | 604,080         | 59.4         |
| Supplies                          | 536,280          | 134,071          | 72,046             | 62,025        | 53.7         | 709,600          | 177,401          | 79,331             | 98,070          | 44.7         |
| Other Services and Charges        | 354,461          | 88,616           | 98,830             | (10,214)      | 111.5        | 503,700          | 125,926          | 97,688             | 28,238          | 77.5         |
| Risk Management                   | 306,136          | 76,534           | 56,794             | 19,740        | 74.2         | 221,442          | 55,361           | 44,564             | 10,797          | 80.4         |
| Capital Outlay                    | 25,235           | 6,309            | 0                  | 6,309         | 0.0          | 0                | 0                | 0                  | 0               | 0.0          |
| Total County Fire: Administration | 7,285,152        | 1,821,291        | 1,357,863          | 463,428       | 74.5         | 7,393,901        | 1,848,479        | 1,107,294          | 741,185         | 59.9         |
| Personnel Services                | 1,402,674        | 350,670          | 380,740            | (30,070)      | 108.5        | 1,370,945        | 342,737          | 368,644            | (25,907)        | 107.5        |
| Supplies                          | 28,000           | 7,000            | 3,956              | 3,044         | 56.5         | 34,160           | 8,540            | 5,935              | 2,605           | 69.4         |
| Other Services and Charges        | 69,300           | 17,325           | 14,450             | 2,875         | 83.4         | 76,500           | 19,125           | 16,997             | 2,128           | 88.8         |
| Risk Management                   | 69,289           | 17,322           | 18,939             | (1,617)       | 109.3        | 66,882           | 16,721           | 18,264             | (1,543)         | 109.2        |
| Total Dentsville Station 14       | 1,569,263        | 392,317          | 418,085            | (25,768)      | 106.5        | 1,548,487        | 387,123          | 409,840            | (22,717)        | 105.8        |
| Supplies                          | 1,120            | 280              | 76                 | 204           | 27.1         | 1,366            | 342              | 288                | 54              | 84.2         |

City of Columbia: Monthly Budget Report Through 9/30/2011

208 - County Services: Expense (cont'd)

|                                 | FY 2010-2011   |                  |                    |          |              | FY 2011-2012   |                  |                    |          |              |
|---------------------------------|----------------|------------------|--------------------|----------|--------------|----------------|------------------|--------------------|----------|--------------|
|                                 | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance | % Budg Spent | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance | % Budg Spent |
| Other Services and Charges      | 5,002          | 1,251            | 188                | 1,063    | 15.0         | 5,002          | 1,251            | 448                | 803      | 35.8         |
| Total Cedar Creek Station 15    | 6,122          | 1,531            | 264                | 1,267    | 17.2         | 6,368          | 1,593            | 736                | 857      | 46.2         |
| Personnel Services              | 389,712        | 97,428           | 126,143            | (28,715) | 129.4        | 366,819        | 91,706           | 120,280            | (28,574) | 131.1        |
| Supplies                        | 10,200         | 2,550            | 1,807              | 743      | 70.8         | 13,664         | 3,416            | 2,145              | 1,271    | 62.7         |
| Other Services and Charges      | 24,266         | 6,067            | 3,616              | 2,451    | 59.6         | 20,766         | 5,192            | 11,628             | (6,436)  | 223.9        |
| Risk Management                 | 19,523         | 4,881            | 6,392              | (1,511)  | 130.9        | 18,003         | 4,501            | 6,067              | (1,566)  | 134.7        |
| Total Upper Richland Station 17 | 443,701        | 110,926          | 137,958            | (27,032) | 124.3        | 419,252        | 104,815          | 140,120            | (35,305) | 133.6        |
| Personnel Services              | 387,986        | 96,997           | 67,200             | 29,797   | 69.2         | 357,955        | 89,489           | 77,931             | 11,558   | 87.0         |
| Supplies                        | 6,000          | 1,500            | 823                | 677      | 54.8         | 7,320          | 1,830            | 1,813              | 17       | 99.0         |
| Other Services and Charges      | 27,287         | 6,822            | 6,621              | 201      | 97.0         | 28,100         | 7,025            | 7,179              | (154)    | 102.1        |
| Risk Management                 | 19,426         | 4,857            | 3,482              | 1,375    | 71.6         | 17,583         | 4,396            | 3,918              | 478      | 89.1         |
| Total Crane Creek Station 18    | 440,699        | 110,176          | 78,126             | 32,050   | 70.9         | 410,958        | 102,740          | 90,841             | 11,899   | 88.4         |
| Personnel Services              | 362,945        | 90,737           | 91,543             | (806)    | 100.8        | 343,709        | 85,929           | 80,823             | 5,106    | 94.0         |
| Supplies                        | 1,250          | 313              | 46                 | 267      | 14.6         | 2,700          | 675              | 202                | 473      | 29.9         |
| Other Services and Charges      | 24,550         | 6,138            | 6,266              | (128)    | 102.0        | 20,300         | 5,075            | 4,789              | 286      | 94.3         |
| Risk Management                 | 18,025         | 4,506            | 4,535              | (29)     | 100.6        | 16,791         | 4,198            | 3,979              | 219      | 94.7         |
| Total Gadsden Station 19        | 406,770        | 101,694          | 102,390            | (696)    | 100.6        | 383,500        | 95,877           | 89,793             | 6,084    | 93.6         |
| Personnel Services              | 190,000        | 47,500           | 47,216             | 284      | 99.4         | 175,065        | 43,768           | 48,849             | (5,081)  | 111.6        |
| Supplies                        | 4,500          | 1,125            | 333                | 792      | 29.6         | 5,500          | 1,375            | 985                | 390      | 71.6         |
| Other Services and Charges      | 33,840         | 8,460            | 4,760              | 3,700    | 56.2         | 33,800         | 8,450            | 8,892              | (442)    | 105.2        |
| Risk Management                 | 9,488          | 2,372            | 2,335              | 37       | 98.4         | 8,574          | 2,144            | 2,447              | (303)    | 114.1        |
| Total Ballentine Station 20     | 237,828        | 59,457           | 54,644             | 4,813    | 91.9         | 222,939        | 55,737           | 61,173             | (5,436)  | 109.7        |
| Supplies                        | 5,000          | 1,250            | 0                  | 1,250    | 0.0          | 5,000          | 1,250            | 0                  | 1,250    | 0.0          |
| Other Services and Charges      | 8,274          | 2,069            | 2,105              | (36)     | 101.7        | 9,800          | 2,450            | 277                | 2,173    | 11.3         |
| Total White Rock Station 21     | 13,274         | 3,319            | 2,105              | 1,214    | 63.4         | 14,800         | 3,700            | 277                | 3,423    | 7.4          |
| Personnel Services              | 222,135        | 55,535           | 81,250             | (25,715) | 146.3        | 200,423        | 50,109           | 44,251             | 5,858    | 88.3         |
| Supplies                        | 9,200          | 2,300            | 1,101              | 1,199    | 47.8         | 9,200          | 2,300            | 2,236              | 64       | 97.2         |
| Other Services and Charges      | 26,016         | 6,504            | 5,750              | 754      | 88.4         | 26,750         | 6,688            | 6,680              | 8        | 99.8         |
| Risk Management                 | 11,270         | 2,818            | 4,274              | (1,456)  | 151.6        | 9,968          | 2,492            | 2,252              | 240      | 90.3         |
| Total Lower Richland Station 22 | 268,621        | 67,157           | 92,375             | (25,218) | 137.5        | 246,341        | 61,589           | 55,419             | 6,170    | 89.9         |

City of Columbia: Monthly Budget Report Through 9/30/2011

208 - County Services: Expense (cont'd)

|   | FY 2010-2011   |                  |                    |                 |              | FY 2011-2012   |                  |                    |                 |              |
|---|----------------|------------------|--------------------|-----------------|--------------|----------------|------------------|--------------------|-----------------|--------------|
|   | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance        | % Budg Spent | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance        | % Budg Spent |
| Personnel Services                      | 216,320        | 54,082           | 76,446             | (22,364)        | 141.3        | 218,474        | 54,621           | 62,102             | (7,481)         | 113.6        |
| Supplies                                | 4,500          | 1,125            | 170                | 955             | 15.1         | 4,500          | 1,125            | 541                | 584             | 48.0         |
| Other Services and Charges              | 26,310         | 6,578            | 3,289              | 3,289           | 50.0         | 29,670         | 7,418            | 5,516              | 1,902           | 74.3         |
| Risk Management                         | 10,962         | 2,741            | 3,930              | (1,189)         | 143.3        | 10,962         | 2,741            | 3,147              | (406)           | 114.8        |
| <b>Total Hopkins Station 23</b>         | <b>258,092</b> | <b>64,526</b>    | <b>83,835</b>      | <b>(19,309)</b> | <b>129.9</b> | <b>263,606</b> | <b>65,905</b>    | <b>71,306</b>      | <b>(5,401)</b>  | <b>108.1</b> |
| Personnel Services                      | 763,676        | 190,919          | 183,962            | 6,957           | 96.3         | 742,991        | 185,748          | 217,390            | (31,642)        | 117.0        |
| Supplies                                | 10,000         | 2,500            | 1,599              | 901             | 63.9         | 10,000         | 2,500            | 2,658              | (158)           | 106.3        |
| Other Services and Charges              | 25,600         | 6,400            | 5,930              | 470             | 92.6         | 27,900         | 6,975            | 4,049              | 2,926           | 58.0         |
| Risk Management                         | 38,151         | 9,538            | 9,288              | 250             | 97.3         | 36,653         | 9,163            | 10,799             | (1,636)         | 117.8        |
| <b>Total Sandhill Station 24</b>        | <b>837,427</b> | <b>209,357</b>   | <b>200,779</b>     | <b>8,578</b>    | <b>95.9</b>  | <b>817,544</b> | <b>204,386</b>   | <b>234,896</b>     | <b>(30,510)</b> | <b>114.9</b> |
| Personnel Services                      | 365,981        | 91,495           | 94,216             | (2,721)         | 102.9        | 337,220        | 84,306           | 100,995            | (16,689)        | 119.7        |
| Supplies                                | 1,500          | 375              | 67                 | 308             | 17.8         | 1,830          | 458              | 147                | 311             | 32.0         |
| Other Services and Charges              | 22,503         | 5,626            | 4,250              | 1,376           | 75.5         | 23,200         | 5,800            | 2,380              | 3,420           | 41.0         |
| Risk Management                         | 18,195         | 4,549            | 4,741              | (192)           | 104.2        | 16,430         | 4,108            | 5,007              | (899)           | 121.8        |
| <b>Total Bear Creek Crossing Stn 25</b> | <b>408,179</b> | <b>102,045</b>   | <b>103,274</b>     | <b>(1,229)</b>  | <b>101.2</b> | <b>378,680</b> | <b>94,672</b>    | <b>108,529</b>     | <b>(13,857)</b> | <b>114.6</b> |
| Personnel Services                      | 384,594        | 96,148           | 109,249            | (13,101)        | 113.6        | 366,624        | 91,656           | 94,856             | (3,200)         | 103.4        |
| Supplies                                | 1,000          | 250              | 0                  | 250             | 0.0          | 1,300          | 325              | 0                  | 325             | 0.0          |
| Other Services and Charges              | 30,227         | 7,557            | 5,543              | 2,014           | 73.3         | 33,127         | 8,282            | 4,563              | 3,719           | 55.0         |
| Risk Management                         | 19,230         | 4,808            | 5,462              | (654)           | 113.6        | 18,052         | 4,513            | 4,730              | (217)           | 104.8        |
| <b>Total Blythewood Station 26</b>      | <b>435,051</b> | <b>108,763</b>   | <b>120,254</b>     | <b>(11,491)</b> | <b>110.5</b> | <b>419,103</b> | <b>104,776</b>   | <b>104,149</b>     | <b>627</b>      | <b>99.4</b>  |
| Personnel Services                      | 191,706        | 47,927           | 58,731             | (10,804)        | 122.5        | 170,355        | 42,590           | 57,135             | (14,545)        | 134.1        |
| Supplies                                | 8,500          | 2,125            | 55                 | 2,070           | 2.5          | 8,500          | 2,125            | 0                  | 2,125           | 0.0          |
| Other Services and Charges              | 32,925         | 8,231            | 6,352              | 1,879           | 77.1         | 33,425         | 8,356            | 8,667              | (311)           | 103.7        |
| Risk Management                         | 9,585          | 2,396            | 2,999              | (603)           | 125.1        | 8,312          | 2,078            | 2,770              | (692)           | 133.3        |
| <b>Total Killian Station 27</b>         | <b>242,716</b> | <b>60,679</b>    | <b>68,137</b>      | <b>(7,458)</b>  | <b>112.2</b> | <b>220,592</b> | <b>55,149</b>    | <b>68,572</b>      | <b>(13,423)</b> | <b>124.3</b> |
| Personnel Services                      | 380,206        | 95,051           | 108,579            | (13,528)        | 114.2        | 374,758        | 93,691           | 105,010            | (11,319)        | 112.0        |
| Supplies                                | 6,800          | 1,700            | 1,017              | 683             | 59.8         | 6,800          | 1,700            | 1,382              | 318             | 81.2         |
| Other Services and Charges              | 24,630         | 6,159            | 2,540              | 3,619           | 41.2         | 31,420         | 7,856            | 8,692              | (836)           | 110.6        |
| Risk Management                         | 18,978         | 4,745            | 5,528              | (783)           | 116.5        | 18,505         | 4,626            | 5,218              | (592)           | 112.7        |
| <b>Total Eastover Station 28</b>        | <b>430,614</b> | <b>107,655</b>   | <b>117,664</b>     | <b>(10,009)</b> | <b>109.2</b> | <b>431,483</b> | <b>107,873</b>   | <b>120,302</b>     | <b>(12,429)</b> | <b>111.5</b> |
| Personnel Services                      | 212,702        | 53,177           | 36,676             | 16,501          | 68.9         | 176,265        | 44,068           | 17,987             | 26,081          | 40.8         |

City of Columbia: Monthly Budget Report Through 9/30/2011

208 - County Services: Expense (cont'd)

|   | FY 2010-2011      |                  |                    |                 |              | FY 2011-2012      |                  |                    |                 |              |
|---|-------------------|------------------|--------------------|-----------------|--------------|-------------------|------------------|--------------------|-----------------|--------------|
|   | Working Budget    | Thru Sept Budget | Thru Sept Expended | Variance        | % Budg Spent | Working Budget    | Thru Sept Budget | Thru Sept Expended | Variance        | % Budg Spent |
| Supplies                                  | 6,000             | 1,500            | 1,229              | 271             | 81.9         | 7,320             | 1,830            | 1,374              | 456             | 75.0         |
| Other Services and Charges                | 23,910            | 5,978            | 4,870              | 1,108           | 81.4         | 25,600            | 6,400            | 9,660              | (3,260)         | 150.9        |
| Risk Management                           | 10,750            | 2,688            | 1,836              | 852             | 68.3         | 8,631             | 2,158            | 896                | 1,262           | 41.5         |
| <b>Total Millwood/Congaree Station 29</b> | <b>253,362</b>    | <b>63,343</b>    | <b>44,611</b>      | <b>18,732</b>   | <b>70.4</b>  | <b>217,816</b>    | <b>54,456</b>    | <b>29,917</b>      | <b>24,539</b>   | <b>54.9</b>  |
| Personnel Services                        | 190,717           | 47,681           | 54,553             | (6,872)         | 114.4        | 180,264           | 45,068           | 55,934             | (10,866)        | 124.1        |
| Supplies                                  | 7,000             | 1,750            | 0                  | 1,750           | 0.0          | 7,000             | 1,750            | 114                | 1,636           | 6.5          |
| Other Services and Charges                | 23,305            | 5,826            | 2,739              | 3,087           | 47.0         | 23,805            | 5,951            | 2,486              | 3,465           | 41.7         |
| Risk Management                           | 9,530             | 2,383            | 2,730              | (347)           | 114.5        | 8,850             | 2,213            | 2,803              | (590)           | 126.6        |
| <b>Total Capital View Station 30</b>      | <b>230,552</b>    | <b>57,640</b>    | <b>60,022</b>      | <b>(2,382)</b>  | <b>104.1</b> | <b>219,919</b>    | <b>54,982</b>    | <b>61,337</b>      | <b>(6,355)</b>  | <b>111.5</b> |
| Personnel Services                        | 788,661           | 197,166          | 218,453            | (21,287)        | 110.7        | 742,413           | 185,603          | 183,899            | 1,704           | 99.0         |
| Supplies                                  | 10,500            | 2,625            | 1,905              | 720             | 72.5         | 9,760             | 2,440            | 2,781              | (341)           | 113.9        |
| Other Services and Charges                | 30,000            | 7,501            | 9,057              | (1,556)         | 120.7        | 28,980            | 7,245            | 39,487             | (32,242)        | 545.0        |
| Risk Management                           | 39,562            | 9,891            | 10,994             | (1,103)         | 111.1        | 36,621            | 9,155            | 9,187              | (32)            | 100.3        |
| <b>Total Leesburg Station 31</b>          | <b>868,723</b>    | <b>217,183</b>   | <b>240,409</b>     | <b>(23,226)</b> | <b>110.6</b> | <b>817,774</b>    | <b>204,443</b>   | <b>235,354</b>     | <b>(30,911)</b> | <b>115.1</b> |
| Personnel Services                        | 905,522           | 226,382          | 222,436            | 3,946           | 98.2         | 856,190           | 214,048          | 209,904            | 4,144           | 98.0         |
| Supplies                                  | 11,000            | 2,750            | 1,266              | 1,484           | 46.0         | 11,000            | 2,750            | 2,389              | 361             | 86.8         |
| Other Services and Charges                | 30,598            | 7,650            | 5,050              | 2,600           | 66.0         | 29,540            | 7,385            | 4,735              | 2,650           | 64.1         |
| Risk Management                           | 44,941            | 11,235           | 11,162             | 73              | 99.3         | 41,786            | 10,447           | 10,426             | 21              | 99.7         |
| <b>Total Spring Valley Station 32</b>     | <b>992,061</b>    | <b>248,017</b>   | <b>239,914</b>     | <b>8,103</b>    | <b>96.7</b>  | <b>938,516</b>    | <b>234,630</b>   | <b>227,454</b>     | <b>7,176</b>    | <b>96.9</b>  |
| Personnel Services                        | 742,805           | 185,702          | 190,677            | (4,975)         | 102.6        | 689,784           | 172,446          | 192,736            | (20,290)        | 111.7        |
| Supplies                                  | 230               | 58               | 0                  | 58              | 0.0          | 8,500             | 2,125            | 705                | 1,420           | 33.1         |
| Other Services and Charges                | 34,458            | 8,615            | 5,656              | 2,959           | 65.6         | 34,058            | 8,515            | 7,644              | 871             | 89.7         |
| Risk Management                           | 36,917            | 9,229            | 9,575              | (346)           | 103.7        | 33,634            | 8,409            | 9,721              | (1,312)         | 115.6        |
| <b>Total Gill's Creek Station 33</b>      | <b>814,410</b>    | <b>203,604</b>   | <b>205,908</b>     | <b>(2,304)</b>  | <b>101.1</b> | <b>765,976</b>    | <b>191,495</b>   | <b>210,806</b>     | <b>(19,311)</b> | <b>110.0</b> |
| Personnel Services                        | 905,522           | 226,382          | 206,908            | 19,474          | 91.3         | 839,827           | 209,958          | 224,101            | (14,143)        | 106.7        |
| Supplies                                  | 0                 | 0                | 0                  | 0               | 0.0          | 7,000             | 1,750            | 229                | 1,521           | 13.0         |
| Other Services and Charges                | 31,950            | 7,988            | 7,040              | 948             | 88.1         | 35,000            | 8,750            | 4,719              | 4,031           | 53.9         |
| Risk Management                           | 44,941            | 11,235           | 10,309             | 926             | 91.7         | 40,863            | 10,216           | 11,049             | (833)           | 108.1        |
| <b>Total Elders Pond Station 34</b>       | <b>982,413</b>    | <b>245,605</b>   | <b>224,257</b>     | <b>21,348</b>   | <b>91.3</b>  | <b>922,690</b>    | <b>230,674</b>   | <b>240,098</b>     | <b>(9,424)</b>  | <b>104.0</b> |
| <b>Fire Department</b>                    | <b>17,425,030</b> | <b>4,356,285</b> | <b>3,952,874</b>   | <b>403,411</b>  | <b>90.7</b>  | <b>17,060,245</b> | <b>4,265,094</b> | <b>3,668,213</b>   | <b>596,881</b>  | <b>86.0</b>  |

City of Columbia: Monthly Budget Report Through 9/30/2011

10/13/2011

|                        |                   |                  |                  |                |      |                   |                  |                  |                |      |
|------------------------|-------------------|------------------|------------------|----------------|------|-------------------|------------------|------------------|----------------|------|
| County Services Total: | <u>19,959,230</u> | <u>4,989,841</u> | <u>4,499,518</u> | <u>490,323</u> | 90.1 | <u>19,340,536</u> | <u>4,835,169</u> | <u>4,291,870</u> | <u>543,299</u> | 88.7 |
|------------------------|-------------------|------------------|------------------|----------------|------|-------------------|------------------|------------------|----------------|------|

City of Columbia: Monthly Budget Report Through 9/30/2011

10/13/2011

**212 - Hospitality Tax: Revenue**

|                               | FY 2010-2011     |                  |                     |                  |             | FY 2011-2012     |                  |                     |                |              |
|-------------------------------|------------------|------------------|---------------------|------------------|-------------|------------------|------------------|---------------------|----------------|--------------|
|                               | Working Budget   | Thru Sept Budget | Thru Sept Collected | Variance         | % Collected | Working Budget   | Thru Sept Budget | Thru Sept Collected | Variance       | % Collected  |
| Taxes                         | 7,515,000        | 1,878,750        | 1,982,825           | 104,075          | 105.5       | 7,714,000        | 1,928,500        | 2,049,459           | 120,959        | 106.2        |
| Unappropriated Surplus        | 1,390,782        | 347,696          | 0                   | (347,696)        | 0.0         | 75,000           | 18,750           | 0                   | (18,750)       | 0.0          |
| <b>Hospitality Tax Total:</b> | <b>8,905,782</b> | <b>2,226,446</b> | <b>1,982,825</b>    | <b>(243,621)</b> | <b>89.0</b> | <b>7,789,000</b> | <b>1,947,250</b> | <b>2,049,459</b>    | <b>102,209</b> | <b>105.2</b> |

**212 - Hospitality Tax: Expenditure**

|                                     | FY 2010-2011     |                  |                    |                |              | FY 2011-2012     |                  |                    |                |              |
|-------------------------------------|------------------|------------------|--------------------|----------------|--------------|------------------|------------------|--------------------|----------------|--------------|
|                                     | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent |
| <b>Non-Departmental</b>             |                  |                  |                    |                |              |                  |                  |                    |                |              |
| Supplies                            | 0                | 0                | 0                  | 0              | 0.0          | 522,320          | 130,580          | 0                  | 130,580        | 0.0          |
| Other Services and Charges          | 25,882           | 6,471            | 0                  | 6,471          | 0.0          | 200,000          | 50,000           | 115,000            | (65,000)       | 230.0        |
| Community Promotions                | 4,971,320        | 1,242,832        | 885,426            | 357,406        | 71.2         | 4,479,889        | 1,119,974        | 973,244            | 146,730        | 86.8         |
| Total Hospitality Tax               | 4,997,202        | 1,249,303        | 885,426            | 363,877        | 70.8         | 5,202,209        | 1,300,554        | 1,088,244          | 212,310        | 83.6         |
| <b>Non-Departmental</b>             | <b>4,997,202</b> | <b>1,249,303</b> | <b>885,426</b>     | <b>363,877</b> | <b>70.8</b>  | <b>5,202,209</b> | <b>1,300,554</b> | <b>1,088,244</b>   | <b>212,310</b> | <b>83.6</b>  |
| <b>Interfund Transfer</b>           |                  |                  |                    |                |              |                  |                  |                    |                |              |
| Transfers                           | 3,858,580        | 964,645          | 964,645            | 0              | 100.0        | 2,635,080        | 658,770          | 93,834             | 564,936        | 14.2         |
| Total Transfers                     | 3,858,580        | 964,645          | 964,645            | 0              | 100.0        | 2,635,080        | 658,770          | 93,834             | 564,936        | 14.2         |
| <b>Interfund Transfer</b>           | <b>3,858,580</b> | <b>964,645</b>   | <b>964,645</b>     | <b>0</b>       | <b>100.0</b> | <b>2,635,080</b> | <b>658,770</b>   | <b>93,834</b>      | <b>564,936</b> | <b>14.2</b>  |
| <b>Police Department</b>            |                  |                  |                    |                |              |                  |                  |                    |                |              |
| Personnel Services                  | 0                | 0                | 0                  | 0              | 0.0          | 0                | 0                | 6,784              | (6,784)        | 0.0          |
| Risk Management                     | 0                | 0                | 0                  | 0              | 0.0          | 0                | 0                | 322                | (322)          | 0.0          |
| Total Hospitality Dist. Team-Police | 0                | 0                | 0                  | 0              | 0.0          | 0                | 0                | 7,106              | (7,106)        | 0.0          |
| <b>Police Department</b>            | <b>0</b>         | <b>0</b>         | <b>0</b>           | <b>0</b>       | <b>0.0</b>   | <b>0</b>         | <b>0</b>         | <b>7,106</b>       | <b>(7,106)</b> | <b>0.0</b>   |
| <b>Fire Department</b>              |                  |                  |                    |                |              |                  |                  |                    |                |              |
| Personnel Services                  | 14,000           | 3,500            | 0                  | 3,500          | 0.0          | 25,000           | 6,250            | 0                  | 6,250          | 0.0          |
| Supplies                            | 8,000            | 2,000            | 0                  | 2,000          | 0.0          | 0                | 0                | 0                  | 0              | 0.0          |
| Other Services and Charges          | 28,000           | 7,000            | 4,838              | 2,162          | 69.1         | 25,000           | 6,250            | 3,248              | 3,002          | 51.9         |

City of Columbia: Monthly Budget Report Through 9/30/2011

212 - Hospitality Tax: Expense (cont'd)

|                               | FY 2010-2011     |                  |                    |                |              | FY 2011-2012     |                  |                    |                |              |
|-------------------------------|------------------|------------------|--------------------|----------------|--------------|------------------|------------------|--------------------|----------------|--------------|
|                               | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent |
| Total Fire: Suppression       | 50,000           | 12,500           | 4,838              | 7,662          | 38.7         | 50,000           | 12,500           | 3,248              | 9,252          | 25.9         |
| Fire Department               | 50,000           | 12,500           | 4,838              | 7,662          | 38.7         | 50,000           | 12,500           | 3,248              | 9,252          | 25.9         |
| <b>Hospitality Tax Total:</b> | <b>8,905,782</b> | <b>2,226,448</b> | <b>1,854,909</b>   | <b>371,539</b> | <b>83.3</b>  | <b>7,887,289</b> | <b>1,971,824</b> | <b>1,192,432</b>   | <b>779,392</b> | <b>60.4</b>  |

City of Columbia: Monthly Budget Report Through 9/30/2011

**531 - Parking Operating: Revenue**

|                                 | FY 2010-2011     |                  |                     |                  |             | FY 2011-2012     |                  |                     |                  |             |
|---------------------------------|------------------|------------------|---------------------|------------------|-------------|------------------|------------------|---------------------|------------------|-------------|
|                                 | Working Budget   | Thru Sept Budget | Thru Sept Collected | Variance         | % Collected | Working Budget   | Thru Sept Budget | Thru Sept Collected | Variance         | % Collected |
| Charges for Services            | 4,466,900        | 1,116,725        | 957,744             | (158,981)        | 85.7        | 4,679,600        | 1,169,900        | 1,033,122           | (136,778)        | 88.3        |
| Fines and Forfeitures           | 1,900,000        | 475,000          | 629,977             | 154,977          | 132.6       | 2,100,000        | 525,000          | 477,664             | (47,336)         | 90.9        |
| Interest Revenues               | 280,000          | 70,000           | 7,261               | (62,739)         | 10.3        | 200,000          | 50,000           | 14,092              | (35,908)         | 28.1        |
| Rent and Royalties              | 88,400           | 22,100           | 15,500              | (6,600)          | 70.1        | 95,850           | 23,963           | 13,613              | (10,350)         | 56.8        |
| Unappropriated Surplus          | 676,096          | 169,024          | 0                   | (169,024)        | 0.0         | 326,482          | 81,621           | 0                   | (81,621)         | 0.0         |
| <b>Parking Operating Total:</b> | <b>7,411,396</b> | <b>1,852,849</b> | <b>1,610,482</b>    | <b>(242,367)</b> | <b>86.9</b> | <b>7,401,932</b> | <b>1,850,484</b> | <b>1,538,491</b>    | <b>(311,993)</b> | <b>83.1</b> |

**531 - Parking Operating: Expenditure**

|                                  | FY 2010-2011     |                  |                    |                  |              | FY 2011-2012     |                  |                    |                  |              |
|----------------------------------|------------------|------------------|--------------------|------------------|--------------|------------------|------------------|--------------------|------------------|--------------|
|                                  | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance         | % Budg Spent | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance         | % Budg Spent |
| <b>Non-Departmental</b>          |                  |                  |                    |                  |              |                  |                  |                    |                  |              |
| Debt Service                     | 3,168,061        | 792,015          | 49,464             | 742,551          | 6.2          | 3,168,061        | 792,015          | 41,019             | 750,996          | 5.1          |
| Total Parking Interest           | 3,168,061        | 792,015          | 49,464             | 742,551          | 6.2          | 3,168,061        | 792,015          | 41,019             | 750,996          | 5.1          |
| Other Services and Charges       | 0                | 0                | 123                | (123)            | 0.0          | 0                | 0                | 213                | (213)            | 0.0          |
| Debt Service                     | 0                | 0                | 554,754            | (554,754)        | 0.0          | 0                | 0                | 550,964            | (550,964)        | 0.0          |
| Total Debt Service Parking 05 AB | 0                | 0                | 554,877            | (554,877)        | 0.0          | 0                | 0                | 551,177            | (551,177)        | 0.0          |
| Other Services and Charges       | 5,000            | 1,250            | 0                  | 1,250            | 0.0          | 5,000            | 1,250            | 0                  | 1,250            | 0.0          |
| Total Tuition Reimbursement      | 5,000            | 1,250            | 0                  | 1,250            | 0.0          | 5,000            | 1,250            | 0                  | 1,250            | 0.0          |
| Other Services and Charges       | 45,448           | 11,362           | 0                  | 11,362           | 0.0          | 14,910           | 3,728            | 0                  | 3,728            | 0.0          |
| Total Reserve                    | 45,448           | 11,362           | 0                  | 11,362           | 0.0          | 14,910           | 3,728            | 0                  | 3,728            | 0.0          |
| <b>Non-Departmental</b>          | <b>3,218,509</b> | <b>804,627</b>   | <b>604,341</b>     | <b>200,286</b>   | <b>75.1</b>  | <b>3,187,971</b> | <b>796,993</b>   | <b>592,196</b>     | <b>204,797</b>   | <b>74.3</b>  |
| <b>Interfund Transfer</b>        |                  |                  |                    |                  |              |                  |                  |                    |                  |              |
| Transfers                        | 1,160,000        | 290,000          | 495,199            | (205,199)        | 170.7        | 1,160,000        | 290,000          | 1,044,786          | (754,786)        | 360.2        |
| Total Transfers                  | 1,160,000        | 290,000          | 495,199            | (205,199)        | 170.7        | 1,160,000        | 290,000          | 1,044,786          | (754,786)        | 360.2        |
| <b>Interfund Transfer</b>        | <b>1,160,000</b> | <b>290,000</b>   | <b>495,199</b>     | <b>(205,199)</b> | <b>170.7</b> | <b>1,160,000</b> | <b>290,000</b>   | <b>1,044,786</b>   | <b>(754,786)</b> | <b>360.2</b> |

**Finance Administration**

City of Columbia: Monthly Budget Report Through 9/30/2011

531 - Parking Operating: Expense (cont'd)

|                               | FY 2010-2011   |                  |                    |                |              | FY 2011-2012   |                  |                    |              |              |
|-------------------------------|----------------|------------------|--------------------|----------------|--------------|----------------|------------------|--------------------|--------------|--------------|
|                               | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance     | % Budg Spent |
| Personnel Services            | 44,854         | 11,214           | 10,200             | 1,014          | 90.9         | 45,095         | 11,276           | 10,531             | 745          | 93.3         |
| Supplies                      | 9,650          | 2,413            | 0                  | 2,413          | 0.0          | 650            | 163              | 0                  | 163          | 0.0          |
| Other Services and Charges    | 63,280         | 15,820           | 25,620             | (9,800)        | 161.9        | 28,300         | 7,075            | 5,552              | 1,523        | 78.4         |
| Risk Management               | 2,264          | 566              | 523                | 43             | 92.4         | 2,264          | 566              | 531                | 35           | 93.8         |
| Total Parking Tickets         | 120,048        | 30,013           | 36,343             | (6,330)        | 121.0        | 76,309         | 19,080           | 16,614             | 2,466        | 87.0         |
| <b>Finance Administration</b> | <b>120,048</b> | <b>30,013</b>    | <b>36,343</b>      | <b>(6,330)</b> | <b>121.0</b> | <b>76,309</b>  | <b>19,080</b>    | <b>16,614</b>      | <b>2,466</b> | <b>87.0</b>  |

Public Works

|                                   |               |               |               |              |             |               |               |               |              |             |
|-----------------------------------|---------------|---------------|---------------|--------------|-------------|---------------|---------------|---------------|--------------|-------------|
| Personnel Services                | 67,518        | 16,880        | 13,451        | 3,429        | 79.6        | 68,086        | 17,022        | 12,653        | 4,369        | 74.3        |
| Supplies                          | 24,264        | 6,066         | 925           | 5,141        | 15.2        | 24,264        | 6,066         | 1,273         | 4,793        | 20.9        |
| Other Services and Charges        | 1,888         | 472           | 402           | 70           | 85.1        | 1,888         | 472           | 117           | 355          | 24.7        |
| Risk Management                   | 3,240         | 810           | 579           | 231          | 71.4        | 3,253         | 813           | 607           | 206          | 74.6        |
| Total Traffic:Operations          | 96,910        | 24,228        | 15,357        | 8,871        | 63.3        | 97,491        | 24,373        | 14,650        | 9,723        | 60.1        |
| Risk Management                   | 0             | 0             | 1,350         | (1,350)      | 0.0         | 0             | 0             | 0             | 0            | 0.0         |
| Total Solid Waste Street Sweeping | 0             | 0             | 1,350         | (1,350)      | 0.0         | 0             | 0             | 0             | 0            | 0.0         |
| <b>Public Works</b>               | <b>96,910</b> | <b>24,228</b> | <b>16,707</b> | <b>7,521</b> | <b>68.9</b> | <b>97,491</b> | <b>24,373</b> | <b>14,650</b> | <b>9,723</b> | <b>60.1</b> |

Parking Operations

|                            |         |         |         |        |       |         |         |         |        |      |
|----------------------------|---------|---------|---------|--------|-------|---------|---------|---------|--------|------|
| Personnel Services         | 734,453 | 183,615 | 165,092 | 18,523 | 89.9  | 738,480 | 184,621 | 146,812 | 37,809 | 79.5 |
| Supplies                   | 53,253  | 13,313  | 6,384   | 6,929  | 47.9  | 67,435  | 16,859  | 6,959   | 9,900  | 41.2 |
| Other Services and Charges | 11,950  | 2,988   | 3,771   | (783)  | 126.2 | 55,250  | 13,813  | 7,485   | 6,328  | 54.1 |
| Risk Management            | 35,952  | 8,988   | 8,218   | 770    | 91.4  | 35,939  | 8,985   | 7,214   | 1,771  | 80.2 |
| Total Parking Enforcement  | 835,608 | 208,904 | 183,465 | 25,439 | 87.8  | 897,104 | 224,278 | 168,470 | 55,808 | 75.1 |
| Personnel Services         | 361,293 | 90,324  | 82,723  | 7,601  | 91.5  | 363,203 | 90,801  | 76,043  | 14,758 | 83.7 |
| Supplies                   | 82,641  | 20,661  | 13,980  | 6,681  | 67.6  | 76,850  | 19,213  | 18,430  | 783    | 95.9 |
| Other Services and Charges | 39,626  | 9,908   | 8,518   | 1,390  | 85.9  | 33,200  | 8,300   | 4,920   | 3,380  | 59.2 |
| Risk Management            | 17,752  | 4,438   | 4,097   | 341    | 92.3  | 17,752  | 4,438   | 3,715   | 723    | 83.7 |
| Total Parking Meters       | 501,312 | 125,331 | 109,318 | 16,013 | 87.2  | 491,005 | 122,752 | 103,108 | 19,644 | 84.0 |
| Personnel Services         | 402,353 | 100,590 | 91,992  | 8,598  | 91.4  | 403,982 | 100,996 | 94,648  | 6,348  | 93.7 |
| Supplies                   | 8,600   | 2,151   | 1,883   | 268    | 87.5  | 8,650   | 2,163   | 215     | 1,948  | 9.9  |
| Other Services and Charges | 43,749  | 10,939  | 11,190  | (251)  | 102.2 | 46,500  | 11,626  | 8,703   | 2,923  | 74.8 |

City of Columbia: Monthly Budget Report Through 9/30/2011

531 - Parking Operating: Expense (cont'd)

|                              | FY 2010-2011   |                  |                    |          |              | FY 2011-2012   |                  |                    |          |              |
|------------------------------|----------------|------------------|--------------------|----------|--------------|----------------|------------------|--------------------|----------|--------------|
|                              | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance | % Budg Spent | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance | % Budg Spent |
| Risk Management              | 21,504         | 5,376            | 4,974              | 402      | 92.5         | 21,504         | 5,376            | 5,057              | 319      | 94.0         |
| Total Parking:Administration | 476,206        | 119,056          | 110,039            | 9,017    | 92.4         | 480,636        | 120,161          | 108,623            | 11,538   | 90.3         |
| Supplies                     | 500            | 125              | 0                  | 125      | 0.0          | 500            | 125              | 0                  | 125      | 0.0          |
| Other Services and Charges   | 34,921         | 8,731            | 6,402              | 2,329    | 73.3         | 30,900         | 7,725            | 4,420              | 3,305    | 57.2         |
| Total Parking:Arsenal Hill   | 35,421         | 8,856            | 6,402              | 2,454    | 72.2         | 31,400         | 7,850            | 4,420              | 3,430    | 56.3         |
| Personnel Services           | 84,164         | 21,042           | 19,069             | 1,973    | 90.6         | 84,636         | 21,159           | 19,777             | 1,382    | 93.4         |
| Supplies                     | 1,130          | 283              | 263                | 20       | 92.9         | 1,150          | 288              | 153                | 135      | 53.1         |
| Other Services and Charges   | 50,044         | 12,511           | 10,880             | 1,631    | 86.9         | 49,200         | 12,300           | 11,552             | 748      | 93.9         |
| Risk Management              | 4,198          | 1,050            | 969                | 81       | 92.2         | 4,198          | 1,050            | 985                | 65       | 93.8         |
| Total Parking:Lady Street    | 139,536        | 34,886           | 31,181             | 3,705    | 89.3         | 139,184        | 34,797           | 32,467             | 2,330    | 93.3         |
| Supplies                     | 664            | 166              | 0                  | 166      | 0.0          | 1,100          | 275              | 0                  | 275      | 0.0          |
| Other Services and Charges   | 21,615         | 5,404            | 4,176              | 1,228    | 77.2         | 21,600         | 5,400            | 3,712              | 1,688    | 68.7         |
| Total Parking:Riverfront     | 22,279         | 5,570            | 4,176              | 1,394    | 74.9         | 22,700         | 5,675            | 3,712              | 1,963    | 65.4         |
| Personnel Services           | 77,580         | 19,396           | 17,666             | 1,730    | 91.0         | 78,044         | 19,511           | 18,535             | 976      | 95.0         |
| Supplies                     | 2,910          | 728              | 650                | 78       | 89.2         | 1,450          | 363              | 356                | 7        | 98.0         |
| Other Services and Charges   | 87,521         | 21,881           | 19,890             | 1,991    | 90.9         | 87,450         | 21,863           | 19,503             | 2,360    | 89.2         |
| Risk Management              | 3,807          | 952              | 885                | 67       | 92.9         | 3,807          | 952              | 911                | 41       | 95.6         |
| Total Parking:Sumter         | 171,818        | 42,957           | 39,091             | 3,866    | 91.0         | 170,751        | 42,689           | 39,305             | 3,384    | 92.0         |
| Personnel Services           | 217,364        | 54,342           | 40,010             | 14,332   | 73.6         | 215,891        | 53,974           | 41,945             | 12,029   | 77.7         |
| Supplies                     | 34,000         | 8,500            | 3,779              | 4,721    | 44.4         | 34,500         | 8,625            | 4,674              | 3,951    | 54.1         |
| Other Services and Charges   | 66,590         | 16,648           | 16,660             | (12)     | 100.0        | 63,100         | 15,775           | 11,151             | 4,624    | 70.6         |
| Risk Management              | 10,550         | 2,638            | 1,960              | 678      | 74.2         | 10,388         | 2,597            | 2,024              | 573      | 77.9         |
| Total Parking:Taylor         | 328,504        | 82,128           | 62,409             | 19,719   | 75.9         | 323,879        | 80,971           | 59,794             | 21,177   | 73.8         |
| Personnel Services           | 89,706         | 22,427           | 20,337             | 2,090    | 90.6         | 90,186         | 22,547           | 21,064             | 1,483    | 93.4         |
| Supplies                     | 0              | 0                | 0                  | 0        | 0.0          | 1,100          | 275              | 0                  | 275      | 0.0          |
| Other Services and Charges   | 34,940         | 8,735            | 9,503              | (768)    | 108.7        | 32,600         | 8,150            | 5,926              | 2,224    | 72.7         |
| Risk Management              | 4,527          | 1,132            | 1,045              | 87       | 92.3         | 4,527          | 1,132            | 1,062              | 70       | 93.8         |
| Total Parking:Washington     | 129,173        | 32,294           | 30,885             | 1,409    | 95.6         | 128,413        | 32,104           | 28,052             | 4,052    | 87.3         |
| Supplies                     | 3,500          | 875              | 0                  | 875      | 0.0          | 3,500          | 875              | 0                  | 875      | 0.0          |
| Other Services and Charges   | 64,169         | 16,043           | 9,415              | 6,628    | 58.6         | 69,100         | 17,275           | 10,566             | 6,709    | 61.1         |

City of Columbia: Monthly Budget Report Through 9/30/2011

531 - Parking Operating: Expense (cont'd)

|                                  | FY 2010-2011     |                  |                    |               |              | FY 2011-2012     |                  |                    |                  |              |
|----------------------------------|------------------|------------------|--------------------|---------------|--------------|------------------|------------------|--------------------|------------------|--------------|
|                                  | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance      | % Budg Spent | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance         | % Budg Spent |
| Total Parking:Pendleton          | 67,669           | 16,918           | 9,415              | 7,503         | 55.6         | 72,600           | 18,150           | 10,566             | 7,584            | 58.2         |
| Personnel Services               | 42,622           | 10,656           | 8,637              | 2,019         | 81.0         | 42,858           | 10,715           | 8,964              | 1,751            | 83.6         |
| Supplies                         | 2,150            | 538              | 0                  | 538           | 0.0          | 1,750            | 438              | 81                 | 357              | 18.4         |
| Other Services and Charges       | 61,500           | 15,375           | 11,946             | 3,429         | 77.6         | 64,750           | 16,188           | 13,047             | 3,141            | 80.5         |
| Risk Management                  | 2,131            | 533              | 412                | 121           | 77.2         | 2,131            | 533              | 419                | 114              | 78.6         |
| Total Parking:Lincoln St. Garage | 108,403          | 27,102           | 20,995             | 6,107         | 77.4         | 111,489          | 27,874           | 22,511             | 5,363            | 80.7         |
| Supplies                         | 0                | 0                | 0                  | 0             | 0.0          | 2,000            | 500              | 0                  | 500              | 0.0          |
| Other Services and Charges       | 0                | 0                | 0                  | 0             | 0.0          | 9,000            | 2,250            | 0                  | 2,250            | 0.0          |
| Total Parking-City Center Garage | 0                | 0                | 0                  | 0             | 0.0          | 11,000           | 2,750            | 0                  | 2,750            | 0.0          |
| <b>Parking Operations</b>        | <b>2,815,929</b> | <b>704,002</b>   | <b>607,376</b>     | <b>96,626</b> | <b>86.2</b>  | <b>2,880,161</b> | <b>720,051</b>   | <b>581,028</b>     | <b>139,023</b>   | <b>80.6</b>  |
| <b>Parking Operating Total:</b>  | <b>7,411,396</b> | <b>1,852,870</b> | <b>1,759,966</b>   | <b>92,904</b> | <b>94.9</b>  | <b>7,401,932</b> | <b>1,850,497</b> | <b>2,249,274</b>   | <b>(398,777)</b> | <b>121.5</b> |

City of Columbia: Monthly Budget Report Through 9/30/2011

**551 - Water and Sewer Operating: Revenue**

|   | FY 2010-2011       |                   |                     |                  |              | FY 2011-2012       |                   |                     |                  |              |
|---|--------------------|-------------------|---------------------|------------------|--------------|--------------------|-------------------|---------------------|------------------|--------------|
|   | Working Budget     | Thru Sept Budget  | Thru Sept Collected | Variance         | % Collected  | Working Budget     | Thru Sept Budget  | Thru Sept Collected | Variance         | % Collected  |
| Charges for Services                    | 101,853,324        | 25,463,331        | 30,084,278          | 4,620,947        | 118.1        | 108,483,999        | 27,121,000        | 33,526,074          | 6,405,074        | 123.6        |
| Fines and Forfeitures                   | 250,000            | 62,500            | 76,784              | 14,284           | 122.8        | 200,000            | 50,000            | 81,694              | 31,694           | 163.3        |
| Miscellaneous Revenues                  | 20,000             | 5,000             | 1,045               | (3,955)          | 20.9         | 10,000             | 2,500             | 3,500               | 1,000            | 140.0        |
| Interest Revenues                       | 1,500,000          | 375,000           | 274,075             | (100,925)        | 73.0         | 1,606,500          | 401,625           | 208,067             | (193,558)        | 51.8         |
| Sale of Property                        | 0                  | 0                 | 33,052              | 33,052           | 0.0          | 15,000             | 3,750             | 3,672               | (78)             | 97.9         |
| Rent and Royalties                      | 85,000             | 21,250            | 21,943              | 693              | 103.2        | 85,000             | 21,250            | 21,851              | 601              | 102.8        |
| Unappropriated Surplus                  | 0                  | 0                 | 0                   | 0                | 0.0          | 126,668            | 31,667            | 0                   | (31,667)         | 0.0          |
| <b>Water and Sewer Operating Total:</b> | <b>103,708,324</b> | <b>25,927,081</b> | <b>30,491,177</b>   | <b>4,564,096</b> | <b>117.6</b> | <b>110,527,167</b> | <b>27,631,792</b> | <b>33,844,858</b>   | <b>6,213,066</b> | <b>122.4</b> |

**551 - Water and Sewer Operating: Expenditure**

|                                      | FY 2010-2011     |                  |                    |               |              | FY 2011-2012     |                  |                    |                |              |
|--------------------------------------|------------------|------------------|--------------------|---------------|--------------|------------------|------------------|--------------------|----------------|--------------|
|                                      | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance      | % Budg Spent | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent |
| <b>Central Administration</b>        |                  |                  |                    |               |              |                  |                  |                    |                |              |
| Supplies                             | 3,600            | 900              | 0                  | 900           | 0.0          | 3,600            | 900              | 0                  | 900            | 0.0          |
| Other Services and Charges           | 43,542           | 10,886           | 1,684              | 9,202         | 15.4         | 43,542           | 10,886           | 0                  | 10,886         | 0.0          |
| Total Public Inform Indust Promotion | 47,142           | 11,786           | 1,684              | 10,102        | 14.2         | 47,142           | 11,786           | 0                  | 11,786         | 0.0          |
| Personnel Services                   | 718,674          | 179,670          | 128,379            | 51,291        | 71.4         | 732,320          | 183,081          | 146,634            | 36,447         | 80.0         |
| Supplies                             | 14,843           | 3,712            | 3,644              | 68            | 98.1         | 14,876           | 3,720            | 105                | 3,615          | 2.8          |
| Other Services and Charges           | 968,059          | 242,016          | 213,891            | 28,125        | 88.3         | 966,893          | 241,724          | 190,069            | 51,655         | 78.6         |
| Risk Management                      | 34,564           | 8,641            | 6,472              | 2,169         | 74.8         | 35,152           | 8,788            | 7,240              | 1,548          | 82.3         |
| Total Customer Service               | 1,736,140        | 434,039          | 352,386            | 81,653        | 81.1         | 1,749,241        | 437,313          | 344,048            | 93,265         | 78.6         |
| <b>Central Administration</b>        | <b>1,783,282</b> | <b>445,825</b>   | <b>354,070</b>     | <b>91,755</b> | <b>79.4</b>  | <b>1,796,383</b> | <b>449,099</b>   | <b>344,048</b>     | <b>105,051</b> | <b>76.6</b>  |
| <b>Non-Departmental</b>              |                  |                  |                    |               |              |                  |                  |                    |                |              |
| Debt Service                         | 27,440,562       | 6,860,141        | 1,465,137          | 5,395,004     | 21.3         | 31,715,082       | 7,928,771        | 1,750              | 7,927,021      | 0.0          |
| Total Debt Service                   | 27,440,562       | 6,860,141        | 1,465,137          | 5,395,004     | 21.3         | 31,715,082       | 7,928,771        | 1,750              | 7,927,021      | 0.0          |
| Other Services and Charges           | 0                | 0                | 200,637            | (200,637)     | 0.0          | 0                | 0                | 26,081             | (26,081)       | 0.0          |
| Debt Service                         | 0                | 0                | 914,586            | (914,586)     | 0.0          | 0                | 0                | 5,000              | (5,000)        | 0.0          |
| Total Debt Service W&S 09            | 0                | 0                | 1,115,223          | (1,115,223)   | 0.0          | 0                | 0                | 31,081             | (31,081)       | 0.0          |

City of Columbia: Monthly Budget Report Through 9/30/2011

551 - Water and Sewer Operating: Expense (cont'd)

|                                     | FY 2010-2011        |                    |                    |                     |                | FY 2011-2012      |                  |                    |                    |              |
|-------------------------------------|---------------------|--------------------|--------------------|---------------------|----------------|-------------------|------------------|--------------------|--------------------|--------------|
|                                     | Working Budget      | Thru Sept Budget   | Thru Sept Expended | Variance            | % Budg Spent   | Working Budget    | Thru Sept Budget | Thru Sept Expended | Variance           | % Budg Spent |
| Debt Service                        | 0                   | 0                  | 1,253,224          | (1,253,224)         | 0.0            | 0                 | 0                | 0                  | 0                  | 0.0          |
| Total Debt Service W&S 10           | 0                   | 0                  | 1,253,224          | (1,253,224)         | 0.0            | 0                 | 0                | 0                  | 0                  | 0.0          |
| Other Services and Charges          | 35,000              | 8,750              | 0                  | 8,750               | 0.0            | 35,000            | 8,750            | 543                | 8,207              | 6.2          |
| Community Promotions                | 50,000              | 12,500             | 27,778             | (15,278)            | 222.2          | 50,000            | 12,500           | 0                  | 12,500             | 0.0          |
| Total Tuition Reimbursement         | 85,000              | 21,250             | 27,778             | (6,528)             | 130.7          | 85,000            | 21,250           | 543                | 20,707             | 2.5          |
| Capital Outlay                      | 0                   | 0                  | 0                  | 0                   | 0.0            | 1,500,000         | 375,000          | 0                  | 375,000            | 0.0          |
| Total Technology Contingency        | 0                   | 0                  | 0                  | 0                   | 0.0            | 1,500,000         | 375,000          | 0                  | 375,000            | 0.0          |
| Other Services and Charges          | 610,000             | 152,500            | 210,260            | (57,760)            | 137.8          | 610,000           | 152,500          | 1,921              | 150,579            | 1.2          |
| Total Economic Dev Special Prj      | 610,000             | 152,500            | 210,260            | (57,760)            | 137.8          | 610,000           | 152,500          | 1,921              | 150,579            | 1.2          |
| Other Services and Charges          | 0                   | 0                  | 0                  | 0                   | 0.0            | 2,545,732         | 636,433          | 0                  | 636,433            | 0.0          |
| Total Reserve                       | 0                   | 0                  | 0                  | 0                   | 0.0            | 2,545,732         | 636,433          | 0                  | 636,433            | 0.0          |
| Supplies                            | 0                   | 0                  | 0                  | 0                   | 0.0            | 0                 | 0                | 1,074,316          | (1,074,316)        | 0.0          |
| Total Non-Departmental Bad Debt Exp | 0                   | 0                  | 0                  | 0                   | 0.0            | 0                 | 0                | 1,074,316          | (1,074,316)        | 0.0          |
| <b>Non-Departmental</b>             | <b>28,135,562</b>   | <b>7,033,891</b>   | <b>4,071,622</b>   | <b>2,962,269</b>    | <b>57.8</b>    | <b>36,455,814</b> | <b>9,113,954</b> | <b>1,109,611</b>   | <b>8,004,343</b>   | <b>12.1</b>  |
| <b>Interfund Transfer</b>           |                     |                    |                    |                     |                |                   |                  |                    |                    |              |
| Capital Outlay                      | 0                   | 0                  | 500                | (500)               | 0.0            | 0                 | 0                | 0                  | 0                  | 0.0          |
| Transfers                           | (11,018,804)        | (2,754,701)        | 26,099,701         | (28,854,402)        | (947.4)        | 7,480,026         | 1,870,007        | 5,582,762          | (3,712,755)        | 298.5        |
| Total Transfers                     | (11,018,804)        | (2,754,701)        | 26,100,201         | (28,854,902)        | (947.4)        | 7,480,026         | 1,870,007        | 5,582,762          | (3,712,755)        | 298.5        |
| <b>Interfund Transfer</b>           | <b>(11,018,804)</b> | <b>(2,754,701)</b> | <b>26,100,201</b>  | <b>(28,854,902)</b> | <b>(947.4)</b> | <b>7,480,026</b>  | <b>1,870,007</b> | <b>5,582,762</b>   | <b>(3,712,755)</b> | <b>298.5</b> |
| <b>Finance Administration</b>       |                     |                    |                    |                     |                |                   |                  |                    |                    |              |
| Personnel Services                  | 490,554             | 122,639            | 105,051            | 17,588              | 85.6           | 467,432           | 116,859          | 103,621            | 13,238             | 88.6         |
| Supplies                            | 12,158              | 3,040              | 3,674              | (634)               | 120.8          | 12,103            | 3,026            | 3,063              | (37)               | 101.2        |
| Other Services and Charges          | 643,762             | 160,941            | 107,039            | 53,902              | 66.5           | 368,378           | 92,095           | 46,181             | 45,914             | 50.1         |
| Risk Management                     | 25,139              | 6,285              | 5,419              | 866                 | 86.2           | 23,620            | 5,905            | 5,223              | 682                | 88.4         |
| Total Finance: Collections          | 1,171,613           | 292,905            | 221,183            | 71,722              | 75.5           | 871,533           | 217,885          | 158,088            | 59,797             | 72.5         |
| Personnel Services                  | 445,245             | 111,311            | 80,199             | 31,112              | 72.0           | 409,344           | 102,337          | 63,858             | 38,479             | 62.3         |
| Supplies                            | 36,420              | 9,105              | 1,398              | 7,707               | 15.3           | 49,300            | 12,326           | 827                | 11,499             | 6.7          |

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551 - Water and Sewer Operating: Expense (cont'd)

|                                      | FY 2010-2011     |                  |                    |                 |              | FY 2011-2012     |                  |                    |                  |              |
|--------------------------------------|------------------|------------------|--------------------|-----------------|--------------|------------------|------------------|--------------------|------------------|--------------|
|                                      | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance        | % Budg Spent | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance         | % Budg Spent |
| Other Services and Charges           | 3,173,312        | 793,328          | 3,440              | 789,888         | 0.4          | 2,550,435        | 637,609          | 4,058              | 633,551          | 0.6          |
| Risk Management                      | 23,248           | 5,812            | 4,285              | 1,527           | 73.7         | 21,412           | 5,353            | 3,327              | 2,026            | 62.1         |
| Total Finance: Water Administration  | 3,678,225        | 919,556          | 89,322             | 830,234         | 9.7          | 3,030,491        | 757,625          | 72,070             | 685,555          | 9.5          |
| <b>Finance Administration</b>        | <b>4,849,838</b> | <b>1,212,461</b> | <b>310,505</b>     | <b>901,956</b>  | <b>25.6</b>  | <b>3,902,024</b> | <b>975,510</b>   | <b>230,158</b>     | <b>745,352</b>   | <b>23.5</b>  |
| <b>Community &amp; Economic Dev.</b> |                  |                  |                    |                 |              |                  |                  |                    |                  |              |
| Personnel Services                   | 264,093          | 66,025           | 60,409             | 5,616           | 91.4         | 263,235          | 65,809           | 28,714             | 37,095           | 43.6         |
| Risk Management                      | 14,190           | 3,548            | 3,275              | 273             | 92.3         | 14,452           | 3,613            | 1,601              | 2,012            | 44.3         |
| Total Office of Business Opportunity | 278,283          | 69,573           | 63,684             | 5,889           | 91.5         | 277,687          | 69,422           | 30,315             | 39,107           | 43.6         |
| Other Services and Charges           | 297,341          | 74,335           | 74,335             | 0               | 100.0        | 309,525          | 77,381           | 77,381             | 0                | 100.0        |
| Total Columbia Development Corp      | 297,341          | 74,335           | 74,335             | 0               | 100.0        | 309,525          | 77,381           | 77,381             | 0                | 100.0        |
| Other Services and Charges           | 212,387          | 53,097           | 53,097             | 0               | 100.0        | 155,942          | 38,986           | 38,986             | 0                | 100.0        |
| Total Eau Claire Dev Corp            | 212,387          | 53,097           | 53,097             | 0               | 100.0        | 155,942          | 38,986           | 38,986             | 0                | 100.0        |
| Other Services and Charges           | 184,623          | 46,156           | 46,156             | 0               | 100.0        | 185,933          | 46,483           | 46,483             | 0                | 100.0        |
| Total Columbia Housing Dev Corp      | 184,623          | 46,156           | 46,156             | 0               | 100.0        | 185,933          | 46,483           | 46,483             | 0                | 100.0        |
| Other Services and Charges           | 446,132          | 111,533          | 111,533            | 0               | 100.0        | 448,252          | 112,063          | 112,091            | (28)             | 100.0        |
| Total TN Dev Corp                    | 446,132          | 111,533          | 111,533            | 0               | 100.0        | 448,252          | 112,063          | 112,091            | (28)             | 100.0        |
| <b>Community &amp; Economic Dev.</b> | <b>1,418,766</b> | <b>354,694</b>   | <b>348,805</b>     | <b>5,889</b>    | <b>98.3</b>  | <b>1,377,339</b> | <b>344,335</b>   | <b>305,256</b>     | <b>39,079</b>    | <b>88.6</b>  |
| <b>Economic Development</b>          |                  |                  |                    |                 |              |                  |                  |                    |                  |              |
| Personnel Services                   | 292,161          | 73,041           | 66,870             | 6,171           | 91.5         | 354,347          | 88,587           | 82,704             | 5,883            | 93.3         |
| Supplies                             | 4,000            | 1,000            | 371                | 629             | 37.1         | 7,300            | 1,825            | 209                | 1,616            | 11.4         |
| Other Services and Charges           | 464,296          | 116,075          | 140,250            | (24,175)        | 120.8        | 607,408          | 151,853          | 392,100            | (240,247)        | 258.2        |
| Risk Management                      | 16,161           | 4,040            | 3,729              | 311             | 92.3         | 19,386           | 4,847            | 4,536              | 311              | 93.5         |
| Total Econ Development               | 776,618          | 194,156          | 211,220            | (17,064)        | 108.7        | 988,441          | 247,112          | 479,549            | (232,437)        | 194.0        |
| <b>Economic Development</b>          | <b>776,618</b>   | <b>194,156</b>   | <b>211,220</b>     | <b>(17,064)</b> | <b>108.7</b> | <b>988,441</b>   | <b>247,112</b>   | <b>479,549</b>     | <b>(232,437)</b> | <b>194.0</b> |
| <b>Police Department</b>             |                  |                  |                    |                 |              |                  |                  |                    |                  |              |
| Personnel Services                   | 712,898          | 178,225          | 154,543            | 23,682          | 86.7         | 711,000          | 177,751          | 131,595            | 46,156           | 74.0         |
| Supplies                             | 8,148            | 2,037            | 25                 | 2,012           | 1.2          | 8,148            | 2,037            | 0                  | 2,037            | 0.0          |

City of Columbia: Monthly Budget Report Through 9/30/2011

551 - Water and Sewer Operating: Expense (cont'd)

|   | FY 2010-2011     |                  |                    |                |              | FY 2011-2012     |                  |                    |                |              |
|---|------------------|------------------|--------------------|----------------|--------------|------------------|------------------|--------------------|----------------|--------------|
|   | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent |
| Other Services and Charges                    | 1,500            | 375              | 0                  | 375            | 0.0          | 3,000            | 750              | 0                  | 750            | 0.0          |
| Risk Management                               | 34,419           | 8,605            | 7,835              | 770            | 91.0         | 34,588           | 8,647            | 6,481              | 2,166          | 74.9         |
| <b>Total Community Safety Officers</b>        | <b>756,965</b>   | <b>189,242</b>   | <b>162,403</b>     | <b>26,839</b>  | <b>85.8</b>  | <b>756,736</b>   | <b>189,185</b>   | <b>138,076</b>     | <b>51,109</b>  | <b>72.9</b>  |
| <b>Police Department</b>                      | <b>756,965</b>   | <b>189,242</b>   | <b>162,403</b>     | <b>26,839</b>  | <b>85.8</b>  | <b>756,736</b>   | <b>189,185</b>   | <b>138,076</b>     | <b>51,109</b>  | <b>72.9</b>  |
| <b>Homeland Security/CSO</b>                  |                  |                  |                    |                |              |                  |                  |                    |                |              |
| <b>Fire Department</b>                        |                  |                  |                    |                |              |                  |                  |                    |                |              |
| Personnel Services                            | 451,703          | 112,927          | 69,073             | 43,854         | 61.1         | 456,376          | 114,095          | 69,563             | 44,532         | 60.9         |
| Risk Management                               | 22,110           | 5,528            | 3,442              | 2,086          | 62.2         | 22,250           | 5,563            | 3,419              | 2,144          | 61.4         |
| <b>Total Fire Hydrant Maintenance</b>         | <b>473,813</b>   | <b>118,455</b>   | <b>72,515</b>      | <b>45,940</b>  | <b>61.2</b>  | <b>478,626</b>   | <b>119,658</b>   | <b>72,982</b>      | <b>46,676</b>  | <b>60.9</b>  |
| <b>Fire Department</b>                        | <b>473,813</b>   | <b>118,455</b>   | <b>72,515</b>      | <b>45,940</b>  | <b>61.2</b>  | <b>478,626</b>   | <b>119,658</b>   | <b>72,982</b>      | <b>46,676</b>  | <b>60.9</b>  |
| <b>Public Works</b>                           |                  |                  |                    |                |              |                  |                  |                    |                |              |
| Personnel Services                            | 531,299          | 132,826          | 103,442            | 29,384         | 77.8         | 534,066          | 133,517          | 110,299            | 23,218         | 82.6         |
| Supplies                                      | 377,989          | 94,499           | 70,282             | 24,217         | 74.3         | 427,579          | 106,896          | 93,216             | 13,680         | 87.2         |
| Other Services and Charges                    | 190,682          | 47,671           | 63,590             | (15,919)       | 133.3        | 223,992          | 55,998           | 52,346             | 3,652          | 93.4         |
| Risk Management                               | 25,097           | 6,274            | 5,016              | 1,258          | 79.9         | 25,098           | 6,275            | 5,268              | 1,007          | 83.9         |
| Capital Outlay                                | 30,000           | 7,500            | 0                  | 7,500          | 0.0          | 163              | 41               | 0                  | 41             | 0.0          |
| <b>Total Street:Water &amp; Sewer Repairs</b> | <b>1,155,067</b> | <b>288,770</b>   | <b>242,330</b>     | <b>46,440</b>  | <b>83.9</b>  | <b>1,210,898</b> | <b>302,727</b>   | <b>261,129</b>     | <b>41,598</b>  | <b>86.2</b>  |
| <b>Public Works</b>                           | <b>1,155,067</b> | <b>288,770</b>   | <b>242,330</b>     | <b>46,440</b>  | <b>83.9</b>  | <b>1,210,898</b> | <b>302,727</b>   | <b>261,129</b>     | <b>41,598</b>  | <b>86.2</b>  |
| <b>General Services</b>                       |                  |                  |                    |                |              |                  |                  |                    |                |              |
| Personnel Services                            | 381,506          | 95,378           | 73,266             | 22,112         | 76.8         | 424,853          | 106,215          | 69,323             | 36,892         | 65.2         |
| Supplies                                      | 23,000           | 5,750            | 245                | 5,505          | 4.2          | 23,000           | 5,750            | 1,377              | 4,373          | 23.9         |
| Other Services and Charges                    | 1,246,910        | 311,727          | 164,554            | 147,173        | 52.7         | 1,218,110        | 304,527          | 158,841            | 145,686        | 52.1         |
| Risk Management                               | 19,835           | 4,959            | 3,795              | 1,164          | 76.5         | 21,911           | 5,478            | 3,538              | 1,940          | 64.5         |
| Capital Outlay                                | 40,000           | 10,000           | 0                  | 10,000         | 0.0          | 117,653          | 29,413           | 47,037             | (17,624)       | 159.9        |
| <b>Total Support Services Public Buildg</b>   | <b>1,711,251</b> | <b>427,814</b>   | <b>241,860</b>     | <b>185,954</b> | <b>56.5</b>  | <b>1,805,527</b> | <b>451,383</b>   | <b>280,116</b>     | <b>171,267</b> | <b>62.0</b>  |
| <b>General Services</b>                       | <b>1,711,251</b> | <b>427,814</b>   | <b>241,860</b>     | <b>185,954</b> | <b>56.5</b>  | <b>1,805,527</b> | <b>451,383</b>   | <b>280,116</b>     | <b>171,267</b> | <b>62.0</b>  |
| <b>Information Technology</b>                 |                  |                  |                    |                |              |                  |                  |                    |                |              |
| Personnel Services                            | 247,073          | 61,769           | 44,091             | 17,678         | 71.3         | 323,984          | 80,998           | 36,887             | 44,111         | 45.5         |

City of Columbia: Monthly Budget Report Through 9/30/2011

551 - Water and Sewer Operating: Expense (cont'd)

|                                     | FY 2010-2011   |                  |                    |                |              | FY 2011-2012   |                  |                    |                |              |
|-------------------------------------|----------------|------------------|--------------------|----------------|--------------|----------------|------------------|--------------------|----------------|--------------|
|                                     | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent | Working Budget | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent |
| Supplies                            | 42,104         | 10,526           | 704                | 9,822          | 6.6          | 17,547         | 4,388            | 1,131              | 3,257          | 25.7         |
| Other Services and Charges          | 368,882        | 92,220           | (3,803)            | 96,023         | (4.1)        | 353,679        | 88,421           | 5,055              | 83,366         | 5.7          |
| Risk Management                     | 13,045         | 3,261            | 2,372              | 889            | 72.7         | 17,158         | 4,290            | 1,941              | 2,349          | 45.2         |
| Capital Outlay                      | 41,000         | 10,250           | 0                  | 10,250         | 0.0          | 14,500         | 3,625            | 0                  | 3,625          | 0.0          |
| Total Geographic Information System | 712,104        | 178,026          | 43,364             | 134,662        | 24.3         | 726,868        | 181,722          | 45,014             | 136,708        | 24.7         |
| <b>Information Technology</b>       | <b>712,104</b> | <b>178,026</b>   | <b>43,364</b>      | <b>134,662</b> | <b>24.3</b>  | <b>726,868</b> | <b>181,722</b>   | <b>45,014</b>      | <b>136,708</b> | <b>24.7</b>  |
| <b>Utilities &amp; Engineering</b>  |                |                  |                    |                |              |                |                  |                    |                |              |
| Personnel Services                  | 1,189,286      | 297,322          | 229,971            | 67,351         | 77.3         | 1,101,725      | 275,432          | 250,283            | 25,149         | 90.8         |
| Supplies                            | 56,068         | 14,018           | 7,335              | 6,683          | 52.3         | 57,742         | 14,436           | 6,267              | 8,169          | 43.4         |
| Other Services and Charges          | 60,708         | 15,179           | 14,632             | 547            | 96.3         | 59,835         | 14,961           | 15,042             | (81)           | 100.5        |
| Risk Management                     | 61,975         | 15,494           | 12,045             | 3,449          | 77.7         | 57,013         | 14,253           | 13,033             | 1,220          | 91.4         |
| Capital Outlay                      | 0              | 0                | 0                  | 0              | 0.0          | 30,873         | 7,718            | 0                  | 7,718          | 0.0          |
| Total Engineering:Administration    | 1,368,037      | 342,013          | 263,983            | 78,030         | 77.1         | 1,307,188      | 326,800          | 284,625            | 42,175         | 87.0         |
| Personnel Services                  | 338,600        | 84,651           | 74,258             | 10,393         | 87.7         | 253,847        | 63,462           | 85,963             | (22,501)       | 135.4        |
| Supplies                            | 23,106         | 5,777            | 2,390              | 3,387          | 41.3         | 44,668         | 11,168           | 4,026              | 7,142          | 36.0         |
| Other Services and Charges          | 57,942         | 14,487           | 17,284             | (2,797)        | 119.3        | 89,335         | 22,334           | 17,544             | 4,790          | 78.5         |
| Risk Management                     | 18,149         | 4,537            | 3,919              | 618            | 86.3         | 13,533         | 3,383            | 4,637              | (1,254)        | 137.0        |
| Total Engineereing:General Services | 437,797        | 109,452          | 97,851             | 11,601         | 89.4         | 401,383        | 100,347          | 112,170            | (11,823)       | 111.7        |
| Personnel Services                  | 2,708,046      | 677,013          | 576,705            | 100,308        | 85.1         | 2,711,348      | 677,839          | 605,096            | 72,743         | 89.2         |
| Supplies                            | 89,000         | 22,251           | 18,379             | 3,872          | 82.5         | 123,938        | 30,985           | 23,014             | 7,971          | 74.2         |
| Other Services and Charges          | 52,900         | 13,225           | 12,823             | 402            | 96.9         | 53,900         | 13,475           | 4,813              | 8,662          | 35.7         |
| Risk Management                     | 134,026        | 33,507           | 28,876             | 4,631          | 86.1         | 133,449        | 33,362           | 30,046             | 3,316          | 90.0         |
| Capital Outlay                      | 48,600         | 12,150           | 0                  | 12,150         | 0.0          | 76,000         | 19,000           | 0                  | 19,000         | 0.0          |
| Total Utilities Water Cust Srvc     | 3,032,572      | 758,146          | 636,783            | 121,363        | 83.9         | 3,098,635      | 774,661          | 662,969            | 111,692        | 85.5         |
| Personnel Services                  | 6,165,507      | 1,541,378        | 1,235,479          | 305,899        | 80.1         | 6,231,294      | 1,557,826        | 1,396,232          | 161,594        | 89.6         |
| Supplies                            | 2,390,970      | 597,743          | 530,676            | 67,067         | 88.7         | 2,546,650      | 636,663          | 665,426            | (28,763)       | 104.5        |
| Other Services and Charges          | 542,700        | 135,675          | 132,580            | 3,095          | 97.7         | 523,500        | 130,875          | 178,330            | (47,455)       | 136.2        |
| Risk Management                     | 309,013        | 77,253           | 62,219             | 15,034         | 80.5         | 310,754        | 77,689           | 69,863             | 7,826          | 89.9         |
| Capital Outlay                      | 289,780        | 72,445           | 2,635              | 69,810         | 3.6          | 784,200        | 196,050          | 0                  | 196,050        | 0.0          |
| Total Utilities Water Dist & Maint  | 9,697,970      | 2,424,494        | 1,963,589          | 460,905        | 80.9         | 10,396,398     | 2,599,103        | 2,309,851          | 289,252        | 88.8         |
| Personnel Services                  | 4,582,344      | 1,145,587        | 1,024,965          | 120,622        | 89.4         | 4,561,078      | 1,140,270        | 1,111,932          | 28,338         | 97.5         |

City of Columbia: Monthly Budget Report Through 9/30/2011

551 - Water and Sewer Operating: Expense (cont'd)

|   | FY 2010-2011     |                  |                    |                  |              | FY 2011-2012      |                  |                    |                  |              |
|---|------------------|------------------|--------------------|------------------|--------------|-------------------|------------------|--------------------|------------------|--------------|
|   | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance         | % Budg Spent | Working Budget    | Thru Sept Budget | Thru Sept Expended | Variance         | % Budg Spent |
| Supplies                                  | 959,034          | 239,759          | 239,043            | 716              | 99.7         | 1,524,209         | 381,053          | 285,145            | 95,908           | 74.8         |
| Other Services and Charges                | 843,899          | 210,976          | 190,521            | 20,455           | 90.3         | 812,938           | 203,236          | 186,439            | 16,797           | 91.7         |
| Risk Management                           | 224,344          | 56,086           | 50,242             | 5,844            | 89.5         | 222,212           | 55,553           | 54,222             | 1,331            | 97.6         |
| Capital Outlay                            | 2,391,748        | 597,937          | 3,467              | 594,470          | 0.5          | 886,764           | 221,691          | 8,024              | 213,667          | 3.6          |
| <b>Total Utilities - Wastewater Maint</b> | <b>9,001,369</b> | <b>2,250,345</b> | <b>1,508,238</b>   | <b>742,107</b>   | <b>67.0</b>  | <b>8,007,201</b>  | <b>2,001,803</b> | <b>1,645,762</b>   | <b>356,041</b>   | <b>82.2</b>  |
| Personnel Services                        | 1,686,010        | 421,504          | 361,000            | 60,504           | 85.6         | 1,652,929         | 413,235          | 360,028            | 53,207           | 87.1         |
| Supplies                                  | 1,851,390        | 462,848          | 273,431            | 189,417          | 59.0         | 1,904,509         | 476,128          | 346,903            | 129,225          | 72.8         |
| Other Services and Charges                | 2,266,475        | 566,620          | 660,422            | (93,802)         | 116.5        | 2,400,171         | 600,043          | 740,305            | (140,262)        | 123.3        |
| Risk Management                           | 86,869           | 21,717           | 18,918             | 2,799            | 87.1         | 84,612            | 21,153           | 18,752             | 2,401            | 88.6         |
| Capital Outlay                            | 16,696           | 4,174            | 0                  | 4,174            | 0.0          | 98,000            | 24,500           | 0                  | 24,500           | 0.0          |
| <b>Total Utilities Columbia Canal WTP</b> | <b>5,907,440</b> | <b>1,476,863</b> | <b>1,313,771</b>   | <b>163,092</b>   | <b>88.9</b>  | <b>6,140,221</b>  | <b>1,535,059</b> | <b>1,465,988</b>   | <b>69,071</b>    | <b>95.5</b>  |
| Personnel Services                        | 1,560,334        | 390,085          | 344,587            | 45,498           | 88.3         | 1,626,508         | 406,628          | 358,388            | 48,240           | 88.1         |
| Supplies                                  | 1,725,309        | 431,329          | 270,044            | 161,285          | 62.6         | 1,844,471         | 461,120          | 237,185            | 223,935          | 51.4         |
| Other Services and Charges                | 2,204,252        | 551,064          | 475,364            | 75,700           | 86.2         | 2,297,170         | 574,294          | 474,549            | 99,745           | 82.6         |
| Risk Management                           | 79,255           | 19,814           | 17,818             | 1,996            | 89.9         | 82,643            | 20,661           | 18,359             | 2,302            | 88.8         |
| Capital Outlay                            | 89,380           | 22,345           | 0                  | 22,345           | 0.0          | 150,669           | 37,667           | 0                  | 37,667           | 0.0          |
| <b>Total Utilities Lake Murray WTP</b>    | <b>5,658,530</b> | <b>1,414,637</b> | <b>1,107,813</b>   | <b>306,824</b>   | <b>78.3</b>  | <b>6,001,461</b>  | <b>1,500,370</b> | <b>1,088,481</b>   | <b>411,889</b>   | <b>72.5</b>  |
| Personnel Services                        | 3,365,774        | 841,444          | 636,938            | 204,506          | 75.6         | 3,345,624         | 836,407          | 634,213            | 202,194          | 75.8         |
| Supplies                                  | 830,512          | 207,628          | 138,611            | 69,017           | 66.7         | 1,302,031         | 325,508          | 243,418            | 82,090           | 74.7         |
| Other Services and Charges                | 3,691,604        | 922,902          | 932,161            | (9,259)          | 101.0        | 5,975,196         | 1,493,800        | 962,605            | 531,195          | 64.4         |
| Risk Management                           | 173,487          | 43,372           | 33,151             | 10,221           | 76.4         | 171,483           | 42,871           | 32,989             | 9,882            | 76.9         |
| Capital Outlay                            | 0                | 0                | 0                  | 0                | 0.0          | 3,134,679         | 783,670          | 0                  | 783,670          | 0.0          |
| <b>Total Utilities Metro WWTP</b>         | <b>8,061,377</b> | <b>2,015,346</b> | <b>1,740,861</b>   | <b>274,485</b>   | <b>86.3</b>  | <b>13,929,013</b> | <b>3,482,256</b> | <b>1,873,225</b>   | <b>1,609,031</b> | <b>53.7</b>  |
| Supplies                                  | 40,209           | 10,052           | 0                  | 10,052           | 0.0          | 0                 | 0                | 0                  | 0                | 0.0          |
| Other Services and Charges                | 8,468,028        | 2,117,007        | 87,023             | 2,029,984        | 4.1          | 0                 | 0                | 973,687            | (973,687)        | 0.0          |
| Capital Outlay                            | 3,180            | 795              | 0                  | 795              | 0.0          | 0                 | 0                | 0                  | 0                | 0.0          |
| <b>Total Water Maintenance Projects</b>   | <b>8,511,417</b> | <b>2,127,854</b> | <b>87,023</b>      | <b>2,040,831</b> | <b>4.0</b>   | <b>0</b>          | <b>0</b>         | <b>973,687</b>     | <b>(973,687)</b> | <b>0.0</b>   |
| Supplies                                  | 867,216          | 216,805          | 0                  | 216,805          | 0.0          | 0                 | 0                | 0                  | 0                | 0.0          |
| Other Services and Charges                | 13,272,703       | 3,318,176        | 5,762              | 3,312,414        | 0.1          | 0                 | 0                | 1,802,385          | (1,802,385)      | 0.0          |
| Capital Outlay                            | 3,027,781        | 756,946          | 0                  | 756,946          | 0.0          | 0                 | 0                | 136,433            | (136,433)        | 0.0          |
| Capital Improvements                      | 94,620           | 23,655           | 34,451             | (10,796)         | 145.6        | 0                 | 0                | 0                  | 0                | 0.0          |

City of Columbia: Monthly Budget Report Through 9/30/2011

551 - Water and Sewer Operating: Expense (cont'd)

|   | FY 2010-2011       |                   |                    |                     |              | FY 2011-2012       |                   |                    |                  |              |
|---|--------------------|-------------------|--------------------|---------------------|--------------|--------------------|-------------------|--------------------|------------------|--------------|
|   | Working Budget     | Thru Sept Budget  | Thru Sept Expended | Variance            | % Budg Spent | Working Budget     | Thru Sept Budget  | Thru Sept Expended | Variance         | % Budg Spent |
| Total Sewer Maintenance Projects        | 17,262,320         | 4,315,582         | 40,213             | 4,275,369           | 0.9          | 0                  | 0                 | 1,938,818          | (1,938,818)      | 0.0          |
| Personnel Services                      | 1,612,755          | 403,188           | 369,464            | 33,724              | 91.6         | 1,740,081          | 435,021           | 387,067            | 47,954           | 88.9         |
| Supplies                                | 77,858             | 19,466            | 9,709              | 9,757               | 49.8         | 100,025            | 25,010            | 23,140             | 1,870            | 92.5         |
| Other Services and Charges              | 21,825             | 5,458             | 3,930              | 1,528               | 72.0         | 30,605             | 7,654             | 11,044             | (3,390)          | 144.2        |
| Risk Management                         | 83,701             | 20,925            | 19,258             | 1,667               | 92.0         | 90,622             | 22,656            | 20,236             | 2,420            | 89.3         |
| Capital Outlay                          | 54,867             | 13,718            | 12,091             | 1,627               | 88.1         | 33,877             | 8,470             | 2,622              | 5,848            | 30.9         |
| Total Engineering - Water Sys Impr      | 1,851,006          | 462,755           | 414,452            | 48,303              | 89.5         | 1,995,210          | 498,811           | 444,109            | 54,702           | 89.0         |
| Personnel Services                      | 1,534,948          | 383,738           | 339,319            | 44,419              | 88.4         | 1,607,882          | 401,972           | 365,549            | 36,423           | 90.9         |
| Supplies                                | 66,936             | 16,735            | 6,339              | 10,396              | 37.8         | 64,550             | 16,140            | 20,313             | (4,173)          | 125.8        |
| Other Services and Charges              | 37,715             | 9,430             | 4,116              | 5,314               | 43.6         | 85,948             | 21,489            | 14,314             | 7,175            | 66.6         |
| Risk Management                         | 80,191             | 20,048            | 17,701             | 2,347               | 88.2         | 84,244             | 21,061            | 19,156             | 1,905            | 90.9         |
| Capital Outlay                          | 19,692             | 4,924             | 0                  | 4,924               | 0.0          | 33,877             | 8,470             | 2,623              | 5,847            | 30.9         |
| Total Engineering-Wastewater Sys Imp    | 1,739,482          | 434,875           | 367,475            | 67,400              | 84.5         | 1,876,501          | 469,132           | 421,955            | 47,177           | 89.9         |
| Personnel Services                      | 191,843            | 47,961            | 40,543             | 7,418               | 84.5         | 177,758            | 44,441            | 38,471             | 5,970            | 86.5         |
| Supplies                                | 4,368              | 1,093             | 91                 | 1,002               | 8.3          | 5,055              | 1,265             | 643                | 622              | 50.8         |
| Other Services and Charges              | 10,899             | 2,725             | 689                | 2,036               | 25.2         | 7,965              | 1,992             | 951                | 1,041            | 47.7         |
| Risk Management                         | 10,000             | 2,500             | 2,177              | 323                 | 87.0         | 8,893              | 2,223             | 2,029              | 194              | 91.2         |
| Total Eng-Real Estate Water             | 217,110            | 54,279            | 43,500             | 10,779              | 80.1         | 199,671            | 49,921            | 42,094             | 7,827            | 84.3         |
| Personnel Services                      | 191,844            | 47,961            | 40,559             | 7,402               | 84.5         | 177,759            | 44,442            | 38,025             | 6,417            | 85.5         |
| Supplies                                | 2,050              | 513               | 0                  | 513                 | 0.0          | 3,056              | 765               | 480                | 285              | 62.7         |
| Other Services and Charges              | 3,539              | 885               | 309                | 576                 | 34.9         | 5,895              | 1,474             | 219                | 1,255            | 14.8         |
| Risk Management                         | 10,001             | 2,500             | 2,178              | 322                 | 87.1         | 8,893              | 2,223             | 2,003              | 220              | 90.1         |
| Total Eng- Real Estate Waste            | 207,434            | 51,859            | 43,046             | 8,813               | 83.0         | 195,603            | 48,904            | 40,727             | 8,177            | 83.2         |
| <b>Utilities &amp; Engineering</b>      | <b>72,953,861</b>  | <b>18,238,500</b> | <b>9,628,598</b>   | <b>8,609,902</b>    | <b>52.7</b>  | <b>53,548,485</b>  | <b>13,387,167</b> | <b>13,304,461</b>  | <b>82,706</b>    | <b>99.3</b>  |
| <b>Water and Sewer Operating Total:</b> | <b>103,708,323</b> | <b>25,927,133</b> | <b>41,787,493</b>  | <b>(15,860,360)</b> | <b>161.1</b> | <b>110,527,167</b> | <b>27,631,859</b> | <b>22,153,162</b>  | <b>5,478,697</b> | <b>80.1</b>  |

City of Columbia: Monthly Budget Report Through 9/30/2011

**553 - Storm Water Operating: Revenue**

|                                     | FY 2010-2011     |                  |                     |                  |             | FY 2011-2012     |                  |                     |                  |             |
|-------------------------------------|------------------|------------------|---------------------|------------------|-------------|------------------|------------------|---------------------|------------------|-------------|
|                                     | Working Budget   | Thru Sept Budget | Thru Sept Collected | Variance         | % Collected | Working Budget   | Thru Sept Budget | Thru Sept Collected | Variance         | % Collected |
| Charges for Services                | 4,801,396        | 1,200,349        | 1,186,525           | (13,824)         | 98.8        | 4,853,280        | 1,213,320        | 1,263,152           | 49,832           | 104.1       |
| Fines and Forfeitures               | 0                | 0                | 0                   | 0                | 0.0         | 0                | 0                | 7,500               | 7,500            | 0.0         |
| Interest Revenues                   | 300,000          | 75,000           | 0                   | (75,000)         | 0.0         | 250,000          | 62,500           | 0                   | (62,500)         | 0.0         |
| Transfers From Other Funds          | 1,745,404        | 436,351          | 250,000             | (186,351)        | 57.2        | 1,000,000        | 250,000          | 0                   | (250,000)        | 0.0         |
| <b>Storm Water Operating Total:</b> | <b>6,846,800</b> | <b>1,711,700</b> | <b>1,436,525</b>    | <b>(275,175)</b> | <b>83.9</b> | <b>6,103,280</b> | <b>1,525,820</b> | <b>1,270,652</b>    | <b>(255,168)</b> | <b>83.2</b> |

**553 - Storm Water Operating: Expenditure**

|                              | FY 2010-2011     |                  |                    |                  |              | FY 2011-2012     |                  |                    |                |              |
|------------------------------|------------------|------------------|--------------------|------------------|--------------|------------------|------------------|--------------------|----------------|--------------|
|                              | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance         | % Budg Spent | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent |
| <b>Non-Departmental</b>      |                  |                  |                    |                  |              |                  |                  |                    |                |              |
| Other Services and Charges   | 0                | 0                | 0                  | 0                | 0.0          | 50,000           | 12,500           | 0                  | 12,500         | 0.0          |
| Total Employee Pay Raises    | 0                | 0                | 0                  | 0                | 0.0          | 50,000           | 12,500           | 0                  | 12,500         | 0.0          |
| <b>Non-Departmental</b>      | <b>0</b>         | <b>0</b>         | <b>0</b>           | <b>0</b>         | <b>0.0</b>   | <b>50,000</b>    | <b>12,500</b>    | <b>0</b>           | <b>12,500</b>  | <b>0.0</b>   |
| <b>Interfund Transfer</b>    |                  |                  |                    |                  |              |                  |                  |                    |                |              |
| Transfers                    | 1,662,023        | 415,506          | 572,028            | (156,522)        | 137.6        | 2,143,835        | 535,959          | 0                  | 535,959        | 0.0          |
| Total Transfers              | 1,662,023        | 415,506          | 572,028            | (156,522)        | 137.6        | 2,143,835        | 535,959          | 0                  | 535,959        | 0.0          |
| <b>Interfund Transfer</b>    | <b>1,662,023</b> | <b>415,506</b>   | <b>572,028</b>     | <b>(156,522)</b> | <b>137.6</b> | <b>2,143,835</b> | <b>535,959</b>   | <b>0</b>           | <b>535,959</b> | <b>0.0</b>   |
| <b>Public Works</b>          |                  |                  |                    |                  |              |                  |                  |                    |                |              |
| Personnel Services           | 1,458,327        | 364,583          | 254,993            | 109,590          | 69.9         | 1,465,437        | 366,360          | 294,333            | 72,027         | 80.3         |
| Supplies                     | 173,485          | 43,374           | 24,773             | 18,601           | 57.1         | 173,953          | 43,489           | 23,164             | 20,325         | 53.2         |
| Other Services and Charges   | 218,345          | 54,586           | 55,285             | (699)            | 101.2        | 231,949          | 57,987           | 65,303             | (7,316)        | 112.6        |
| Risk Management              | 68,549           | 17,137           | 12,087             | 5,050            | 70.5         | 68,522           | 17,131           | 13,834             | 3,297          | 80.7         |
| Total Streets:Strm Drn Maint | 1,918,706        | 479,680          | 347,138            | 132,542          | 72.3         | 1,939,861        | 484,967          | 396,634            | 88,333         | 81.7         |
| Personnel Services           | 517,592          | 129,399          | 108,305            | 21,094           | 83.6         | 521,820          | 130,456          | 105,478            | 24,978         | 80.8         |
| Supplies                     | 90,318           | 22,580           | 12,941             | 9,639            | 57.3         | 98,256           | 24,564           | 15,796             | 8,768          | 64.3         |
| Other Services and Charges   | 209,053          | 52,263           | 21,577             | 30,686           | 41.2         | 209,503          | 52,376           | 13,418             | 38,958         | 25.6         |
| Risk Management              | 23,699           | 5,925            | 3,714              | 2,211            | 62.6         | 23,782           | 5,946            | 4,869              | 1,077          | 81.8         |
| Capital Outlay               | 745,404          | 186,351          | 0                  | 186,351          | 0.0          | 0                | 0                | 0                  | 0              | 0.0          |

City of Columbia: Monthly Budget Report Through 9/30/2011

553 - Storm Water Operating: Expense (cont'd)

|                                      | FY 2010-2011     |                  |                    |                |              | FY 2011-2012     |                  |                    |                |              |
|--------------------------------------|------------------|------------------|--------------------|----------------|--------------|------------------|------------------|--------------------|----------------|--------------|
|                                      | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent | Working Budget   | Thru Sept Budget | Thru Sept Expended | Variance       | % Budg Spent |
| Total Solid Waste Street Sweeping    | 1,586,066        | 396,518          | 146,537            | 249,981        | 36.9         | 853,361          | 213,342          | 139,561            | 73,781         | 65.4         |
| <b>Public Works</b>                  | <b>3,504,772</b> | <b>876,198</b>   | <b>493,675</b>     | <b>382,523</b> | <b>56.3</b>  | <b>2,793,222</b> | <b>698,309</b>   | <b>536,195</b>     | <b>162,114</b> | <b>76.7</b>  |
| <b>Utilities &amp; Engineering</b>   |                  |                  |                    |                |              |                  |                  |                    |                |              |
| Personnel Services                   | 818,297          | 204,576          | 151,217            | 53,359         | 73.9         | 855,523          | 213,882          | 180,691            | 33,191         | 84.4         |
| Supplies                             | 40,440           | 10,111           | 2,412              | 7,699          | 23.8         | 79,092           | 19,774           | 2,400              | 17,374         | 12.1         |
| Other Services and Charges           | 64,238           | 16,061           | 797                | 15,264         | 4.9          | 59,549           | 14,888           | 2,944              | 11,944         | 19.7         |
| Risk Management                      | 42,756           | 10,689           | 7,599              | 3,090          | 71.0         | 45,021           | 11,255           | 9,484              | 1,771          | 84.2         |
| Total Storm Water:Engineering        | 965,731          | 241,437          | 162,025            | 79,412         | 67.1         | 1,039,185        | 259,799          | 195,519            | 64,280         | 75.2         |
| Personnel Services                   | 81,196           | 20,301           | 17,944             | 2,357          | 88.3         | 70,628           | 17,657           | 16,035             | 1,622          | 90.8         |
| Supplies                             | 1,038            | 260              | 0                  | 260            | 0.0          | 1,078            | 270              | 14                 | 256            | 5.1          |
| Other Services and Charges           | 1,403            | 352              | 0                  | 352            | 0.0          | 1,727            | 432              | 0                  | 432            | 0.0          |
| Risk Management                      | 4,239            | 1,060            | 956                | 104            | 90.1         | 3,605            | 901              | 849                | 52             | 94.2         |
| Total Engineer:real estate storm wtr | 87,876           | 21,973           | 18,900             | 3,073          | 86.0         | 77,038           | 19,260           | 16,898             | 2,362          | 87.7         |
| Other Services and Charges           | 612,948          | 153,237          | 0                  | 153,237        | 0.0          | 0                | 0                | 46,673             | (46,673)       | 0.0          |
| Capital Outlay                       | 13,140           | 3,285            | 0                  | 3,285          | 0.0          | 0                | 0                | 0                  | 0              | 0.0          |
| Total Storm Drain Maintenance Proj.  | 626,088          | 156,522          | 0                  | 156,522        | 0.0          | 0                | 0                | 46,673             | (46,673)       | 0.0          |
| <b>Utilities &amp; Engineering</b>   | <b>1,679,695</b> | <b>419,932</b>   | <b>180,925</b>     | <b>239,007</b> | <b>43.0</b>  | <b>1,116,223</b> | <b>279,059</b>   | <b>259,090</b>     | <b>19,969</b>  | <b>92.8</b>  |
| <b>Storm Water Operating Total:</b>  | <b>6,846,490</b> | <b>1,711,636</b> | <b>1,246,628</b>   | <b>465,008</b> | <b>72.8</b>  | <b>6,103,280</b> | <b>1,525,827</b> | <b>795,285</b>     | <b>730,542</b> | <b>52.1</b>  |