



CITY OF COLUMBIA
Budget Office
INTEROFFICE MEMORANDUM

TO: The Honorable Mayor Steve Benjamin & Columbia City Council

DATE: May 12, 2011

FROM: Steven A. Gantt, City Manager

RE: FY 11/12 Proposed Budget

Please find attached the FY 11-12 Proposed Budget Summaries for:

- Combined Operating Fund Budget Summaries
- General Fund
 - Budget is in balance.
 - No tax or rate increases are included.
 - No reduction in services.
- Water & Sewer Operating
 - 5% Rate increased proposed.
- Storm Water Operating
 - Budget is in balance.
 - No rate increases.
- Parking Fund
 - Budget is in balance.
 - No rate increases.
- Hospitality Tax
- Accommodations Tax
- CDBG/HOME/HOPWA

The FY 11/12 Proposed Budget Public Hearing is scheduled for Tuesday, May 17 at 6:00 p.m. during the regular City Council meeting.



***City of Columbia
FY 2011/2012
Proposed Budget Summaries***

- **Combined Funds Summary**
- **General Fund**
- **Enterprise**
 - **Water & Sewer Operating**
 - **Storm Water Operating**
 - **Parking Operating**
- **Special Revenue**
 - **Hospitality Tax**
 - **Accommodations Tax**
 - **CDBG/HOME/HOPWA**

COMBINED OPERATING FUNDS FY 11/12 PROPOSED BUDGET SUMMARY



| | <u>GENERAL FUND</u> | <u>WATER & SEWER</u> | <u>STORM WATER</u> | <u>PARKING</u> | <u>HOSPITALITY TAX</u> | <u>ACCOMM. TAX</u> | <u>CDBG, HOME & HOPWA</u> | <u>TOTAL</u> |
|---|-------------------------|------------------------------|------------------------|------------------|----------------------------|------------------------|---------------------------------------|--------------------|
| REVENUE | | | | | | | | |
| GENERAL PROPERTY TAX | 49,655,083 | | | | | | | 49,655,083 |
| LICENSES AND PERMITS | 27,107,600 | | | | 7,700,000 | | | 34,807,600 |
| FROM OTHER AGENCIES | 11,221,481 | | | | | 1,200,000 | 3,505,121 | 15,926,602 |
| CURRENT SERVICE CHARGES | 9,045,837 | 108,483,499 | 4,853,280 | 4,642,600 | | | | 127,025,216 |
| FINES & FORFEITURES | 995,700 | 200,000 | | 2,100,000 | 14,000 | | | 3,309,700 |
| MISCELLANEOUS REVENUE | 25,000 | 10,500 | | 37,000 | | | | 72,500 |
| INTEREST ON INVESTMENT | 75,000 | 1,606,500 | 250,000 | 200,000 | | | | 2,131,500 |
| RENTS & SALE OF PROPERTY | 179,050 | 100,000 | | 95,850 | | | | 374,900 |
| TOTAL REVENUE | 98,304,751 | 110,400,499 | 5,103,280 | 7,075,450 | 7,714,000 | 1,200,000 | 3,505,121 | 233,303,101 |
| TRANSFERS IN | | | | | | | | |
| FROM GENERAL FUND | | | 1,000,000 | | | | | 1,000,000 |
| FROM OTHER FUNDS | 3,038,430 | | | | | | | 3,038,430 |
| FROM WATER & SEWER OPERATING | 4,500,000 | | | | | | | 4,500,000 |
| FROM PARKING FUND | 1,000,000 | | | | | | | 1,000,000 |
| FROM ACCOMMODATIONS TAX | 25,000 | | | | | | | 25,000 |
| FROM HOSPITALITY TAX | 1,000,000 | | | | | | | 1,000,000 |
| FROM BOND PROCEEDS | 5,333,073 | | | | | | | 5,333,073 |
| FROM FUND BALANCE | 2,000,000 | | | 326,482 | 0 | 25,000 | | 2,351,482 |
| TOTAL TRANSFERS IN | 16,896,503 | 0 | 1,000,000 | 326,482 | 0 | 25,000 | 0 | 18,247,985 |
| TOTAL REVENUE & TRANSFERS IN | 115,201,254 | 110,400,499 | 6,103,280 | 7,401,932 | 7,714,000 | 1,225,000 | 3,505,121 | 251,551,086 |
| DEPARTMENTS | | | | | | | | |
| GENERAL GOVERNMENT | 6,084,457 | 47,142 | | | | | | 6,131,599 |
| MUNICIPAL COURT | 2,520,068 | | | | | | | 2,520,068 |
| FINANCE | 2,056,629 | | | 76,310 | | | | 6,034,964 |
| CUSTOMER SERVICE | | 3,902,025 | | | | | | 1,749,241 |
| COMMUNITY DEV & DEVELOPMENT CORPS | 564,867 | 1,377,337 | | | | | 3,505,121 | 5,447,325 |
| ECONOMIC DEV DEPARTMENT | | 988,441 | | | | | | 988,441 |
| DEVELOPMENT SERVICES | 4,125,463 | | | | | | | 4,125,463 |
| PUBLIC SAFETY | 51,600,171 | 1,235,362 | | | | | | 52,835,533 |
| PARKS & RECREATION | 9,275,097 | | | | | | | 9,275,097 |
| PUBLIC WORKS | 17,633,041 | 1,210,735 | 2,793,223 | 97,491 | | | | 21,734,490 |
| GENERAL SERVICES | 1,657,736 | 1,727,874 | | | | | | 3,385,610 |
| INFORMATION TECHNOLOGY/GIS | 2,942,157 | 726,869 | | | | | | 3,669,026 |
| UTILITIES & ENGINEERING | | 56,045,365 | 964,515 | | | | | 57,009,880 |
| PARKING GARAGE OPERATIONS | | | | 2,895,070 | | | | 2,895,070 |
| TOTAL DEPARTMENTS | 98,459,686 | 69,010,391 | 3,757,738 | 3,068,871 | 0 | 0 | 3,505,121 | 177,801,807 |
| NON-DEPARTMENTAL & MISC. | | | | | | | | |
| NON-DEPARTMENTAL & MISC. | 110,000 | 1,585,000 | 50,000 | 5,000 | | | | 1,750,000 |
| ECONOMIC DEVELOPMENT CONTINGENCY | 0 | 540,000 | | | | | | 540,000 |
| COMMUNITY PROMOTION /AGENCY FUNDING | 0 | 70,000 | | | 4,631,600 | 1,200,000 | | 5,901,600 |
| HOMELESS SERVICES | 1,000,000 | | | | | | | 1,000,000 |
| OFFICE SPACE LEASE | 505,000 | | | | | 0 | | 505,000 |
| DETENTION CENTER PER DIEM | 375,000 | | | | | 0 | | 375,000 |
| ELECTRICITY & FUEL RESERVE | 100,000 | | | | | | | 100,000 |
| DEBT SERVICE | | 31,715,082 | | 3,168,061 | | | | 34,883,143 |
| RESERVE | 1,000,000 | 0 | | | 522,320 | | | 1,522,320 |
| TOTAL NON-DEPARTMENTAL | 3,090,000 | 33,910,082 | 50,000 | 3,173,061 | 5,153,920 | 1,200,000 | 0 | 46,577,063 |
| TOTAL EXPENDITURES | 101,549,686 | 102,920,473 | 3,807,738 | 6,241,932 | 5,153,920 | 1,200,000 | 3,505,121 | 224,378,870 |
| TRANSFERS OUT & OTHER FINANCING USES | | | | | | | | |
| TO GENERAL FUND | | 4,500,000 | | 1,000,000 | 1,000,000 | 25,000 | | 6,525,000 |
| TO DEBT SERVICE | 5,419,343 | | | | 1,560,080 | | | 6,979,423 |
| TO CAPITAL PROJECTS | 246,433 | 2,160,526 | 2,295,542 | | | | | 4,702,501 |
| TO STORM DRAIN | 1,000,000 | | | | | | | 1,000,000 |
| TO INTERNAL SERVICE FUNDS | 1,652,719 | 819,500 | | 160,000 | | | | 2,632,219 |
| TO CAPITAL REPLACEMENT | 5,333,073 | | | | | | | 5,333,073 |
| TOTAL TRANSFER OUT | 13,651,568 | 7,480,026 | 2,295,542 | 1,160,000 | 2,560,080 | 25,000 | 0 | 27,172,216 |
| TOTAL BUDGET | 115,201,254 | 110,400,499 | 6,103,280 | 7,401,932 | 7,714,000 | 1,225,000 | 3,505,121 | 251,551,086 |
| TOTAL SURPLUS/(DEFICIT) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**GENERAL FUND SUMMARY
FISCAL YEAR 2011/2012**

| | ACTUAL FY 09/10 | APPROVED FY 10/11 | DEPT RQST FY 11/12 | INCREASE (DECREASE) |
|---|--------------------|----------------------|-----------------------|------------------------|
| REVENUE | | | | |
| GENERAL PROPERTY TAX | 48,930,587 | 49,273,135 | 49,655,083 | |
| LICENSES AND PERMITS | 27,418,693 | 27,470,800 | 27,107,600 | |
| FROM OTHER AGENCIES | 11,961,867 | 11,087,058 | 11,221,481 | |
| CURRENT SERVICE CHARGES | 9,286,433 | 9,032,605 | 9,045,837 | |
| FINES & FORFEITURES | 863,871 | 913,611 | 995,700 | |
| MISCELLANEOUS REVENUE | 145,275 | 25,935 | 25,000 | |
| INTEREST ON INVESTMENT | 189,166 | 50,000 | 75,000 | |
| RENTS & SALE OF PROPERTY | 122,431 | 179,050 | 179,050 | |
| TOTAL REVENUE | 98,918,322 | 98,032,194 | 98,304,751 | 272,557 |
| TRANSFERS IN | | | | |
| FROM OTHER FUNDS | 953,882 | 1,538,430 | 1,538,430 | |
| FROM WATER & SEWER OPERATING | 4,500,000 | 4,500,000 | 4,500,000 | |
| FROM PARKING FUND | 1,250,000 | 1,000,000 | 1,000,000 | |
| FROM ACCOMMODATIONS TAX | 25,000 | 25,000 | 25,000 | |
| FM HOSPITALITY TAX | 2,300,000 | 2,300,000 | 1,000,000 | |
| FROM HYDRO | 0 | 0 | 1,500,000 | |
| FROM GO BOND PROCEEDS | | | 5,333,073 | |
| FROM PRIOR YEAR UN-APPROPRIATED SURPLUS | | | 2,000,000 | |
| TOTAL TRANSFERS IN | 9,028,882 | 9,363,430 | 16,896,503 | 7,533,073 |
| TOTAL GENERAL FUND REV & TRANS | 107,947,204 | 107,395,624 | 115,201,254 | 7,805,630 |
| DEPARTMENTS | | | | |
| LEGISLATIVE - COUNCIL | | | 264,821 | |
| LEGISLATIVE - MAYOR'S OFFICE | | | 321,807 | |
| LEGISLATIVE | 521,435 | 537,537 | 586,628 | 49,091 |
| ADMINISTRATION - CITY MANAGER | 414,100 | 568,848 | 957,011 | 388,163 |
| GOVERNMENTAL AFFAIRS & COMMUNITY RELATIONS | 389,003 | 421,537 | 424,851 | 3,314 |
| ADMINISTRATION - ACM OPERATIONS | 313,722 | 0 | 0 | 0 |
| ADMINISTRATION - ADMINISTRATIVE SERVICES | 400,561 | 420,650 | 0 | (420,650) |
| ADMINISTRATION - SR. ASSISTANT CM | 310,785 | 431,110 | 265,990 | (165,120) |
| ADMINISTRATION - ACM PUBLIC SAFETY | 0 | 228,467 | 227,900 | (567) |
| HUMAN RESOURCES | 788,356 | 795,484 | 794,138 | (1,346) |
| TRAINING DEVELOPMENT | 33,353 | 0 | 0 | 0 |
| PUBLIC RELATIONS | 436,552 | 467,389 | 471,765 | 4,376 |
| COUNCIL SUPPORT SERVICES | 397,896 | 310,258 | 405,603 | 95,345 |
| LEGAL | 1,555,146 | 2,054,907 | 1,950,571 | (104,336) |
| MUNICIPAL COURT | 2,264,445 | 2,515,924 | 2,520,068 | 4,144 |
| FINANCE | 1,953,991 | 2,097,909 | 2,056,629 | (41,280) |
| HOMELESS SERVICES | 591,788 | 0 | 0 | 0 |
| COMMUNITY DEVELOPMENT/OFFICE OF BUSINESS OPP. | 416,912 | 462,511 | 564,867 | 102,356 |
| DEVELOPMENT SERVICES | 3,898,246 | 4,007,140 | 4,125,463 | 118,323 |
| POLICE | 25,811,852 | 28,202,838 | 29,043,094 | 840,256 |
| PUBLIC SAFETY/HOMELAND SECURITY | 1,452,983 | 0 | 0 | 0 |
| 911 EMERGENCY COMMUNICATIONS | 2,147,354 | 2,298,361 | 2,389,945 | 91,584 |
| FIRE | 18,983,614 | 19,666,640 | 20,167,132 | 500,492 |
| PARKS & RECREATION | 9,133,653 | 9,275,095 | 9,275,097 | 2 |
| PUBLIC WORKS | 17,039,160 | 17,439,980 | 17,633,041 | 193,061 |
| GENERAL SRVCS/SUPPORT SERVICES | 1,252,881 | 1,427,035 | 1,657,736 | 230,701 |
| INFORMATION TECHNOLOGY | 2,284,841 | 2,766,042 | 2,942,157 | 176,115 |
| TOTAL DEPARTMENT | 92,792,628 | 96,395,662 | 98,459,686 | 2,064,024 |
| NON-DEPARTMENTAL & MISC. | | | | |
| COMMUNITY PROMOTIONS COMMITTEE | 643,200 | 100,000 | 0 | (100,000) |
| COMMUNITY PROMOTION - AGENCIES | 0 | 75,000 | 0 | (75,000) |
| COUNCIL CONTINGENCY | 11,117 | 0 | 0 | 0 |
| SOLICITOR'S OFFICE | 52,500 | 70,000 | 70,000 | 0 |
| HOMELESS SERVICES | 0 | 700,000 | 1,000,000 | 300,000 |
| MIDLANDS HOUSING ALLIANCE | 0 | 217,000 | 0 | (217,000) |
| ELECTRICITY & FUEL RESERVE | 0 | 0 | 100,000 | 100,000 |
| RICHLAND SD# 1/TOGETHER WE CAN | 25,039 | 25,000 | 0 | (25,000) |
| DETENTION CENTER PER DIEM | 364,850 | 350,000 | 375,000 | 25,000 |
| SPECIAL EMERGENCY RESERVE | 0 | 1,004,129 | 1,000,000 | (4,129) |
| NON-DEPARTMENTAL & MISC. | 38,637 | 80,000 | 40,000 | (40,000) |
| OFFICE SPACE LEASE - 1225 LADY STREET | 460,272 | 505,000 | 505,000 | 0 |
| BAD DEBT/CASH OVER/SHORT/SALES TAX | 21,487 | 0 | 0 | 0 |
| TOTAL NON-DEPARTMENTAL | 1,617,102 | 3,126,129 | 3,090,000 | (36,129) |
| TOTAL EXPENDITURES | 94,409,731 | 99,521,791 | 101,549,686 | 2,027,895 |
| TRANSFERS OUT | | | | |
| TO INTERNAL SERVICE FUNDS | 1,537,552 | 1,652,719 | 1,652,719 | 0 |
| TO DEBT SERVICE | 3,665,659 | 5,421,114 | 5,419,343 | (1,771) |
| TO GRANTS | 19,867 | 0 | 0 | 0 |
| TO CAPITAL IMPROVEMENTS | 0 | 0 | 246,433 | 246,433 |
| TO STORM WATER | 1,000,000 | 800,000 | 1,000,000 | 200,000 |
| TO CAPIITAL REPLACEMENTS | | | 5,333,073 | 5,333,073 |
| TOTAL TRANSFERS OUT | 6,223,078 | 7,873,833 | 13,651,568 | 5,777,735 |
| TOTAL BUDGET | 100,632,809 | 107,395,624 | 115,201,254 | 7,805,630 |
| TOTAL SURPLUS/(DEFICIT) | 7,314,396 | 0 | 0 | |

WATER/SEWER OPERATING FUND SUMMARY

FISCAL YEAR 2011/2012

| | ACTUAL FY 09/10 | BUDGET FY 10/11 | PROPOSED FY 11/12 | INCREASE (DECREASE) |
|---|---------------------|--------------------|----------------------|------------------------|
| REVENUE | | | | |
| WATER SALES | 62,071,765 | 60,475,100 | 65,275,000 | 4,799,900 |
| SEWER SALES | 42,845,159 | 41,377,724 | 43,208,499 | 1,830,775 |
| MISCELLANEOUS REVENUE | 181,452 | 20,500 | 10,500 | (10,000) |
| FINES AND FORFEITURES | 262,846 | 250,000 | 200,000 | (50,000) |
| TOTAL OPERATING REVENUES | 105,361,222 | 102,123,324 | 108,693,999 | 6,570,675 |
| NON-OPERATING REVENUE & TRANSFERS IN | | | | |
| INTEREST | 4,329,923 | 1,500,000 | 1,606,500 | 106,500 |
| RENTS & PROPERTY | 145,944 | 85,000 | 100,000 | 15,000 |
| FROM OTHER FUNDS | 0 | 0 | 0 | 0 |
| FM PRIOR YEAR UN-APPROPRIATED SURPLUS | 0 | 0 | 0 | 0 |
| TOTAL NON-OPERATING REVENUES | 4,475,867 | 1,585,000 | 1,706,500 | 121,500 |
| TOTAL REVENUE & TRANSFERS IN | 109,837,089 | 103,708,324 | 110,400,499 | 6,692,175 |
| EXPENDITURES | | | | |
| Operating Departments & Non-Departmental | | | | |
| CUSTOMER SERVICE | 1,569,075 | 1,736,140 | 1,749,241 | 13,101 |
| FINANCE - COLLECTIONS | 911,102 | 1,171,612 | 871,533 | (300,079) |
| FINANCE/WATER ADMINISTRATION | 2,877,468 | 3,678,224 | 3,030,492 | (647,732) |
| FIRE HYDRANT MAINTENANCE | 319,335 | 473,813 | 478,626 | 4,813 |
| CSO/PUBLIC SAFETY | 729,707 | 756,965 | 756,736 | (229) |
| PUBLIC WORKS-STREET REPAIR | 993,442 | 1,115,067 | 1,210,735 | 95,668 |
| UTILITIES & ENGINEERING | 41,912,962 | 45,236,100 | 56,045,365 | 10,809,265 |
| GENERAL SERVICES PUBLIC BLDGS. | 1,238,228 | 1,682,451 | 1,727,874 | 45,423 |
| GIS MANAGEMENT | 565,915 | 712,103 | 726,869 | 14,766 |
| TOTAL OPERATING | 51,117,234 | 56,562,475 | 66,597,471 | 10,034,996 |
| Non-Operating Departments & Non-Departmental | | | | |
| OFFICE OF BUSINESS OPPORTUNITIES | 297,179 | 278,283 | 277,685 | (598) |
| ECONOMIC DEV DEPARTMENT | 768,407 | 805,418 | 988,441 | 183,023 |
| PUBLIC RELATIONS | 36,199 | 47,142 | 47,142 | 0 |
| DEVELOPMENT CORPORATIONS | 1,154,478 | 1,140,483 | 1,099,652 | (40,831) |
| TOTAL NON-OPERATING DEPARTMENTS | 2,256,264 | 2,271,326 | 2,412,920 | 141,594 |
| DEPRECIATION | 19,732,608 | 0 | 0 | 0 |
| DEBT SERVICE | 10,120,514 | 27,440,562 | 31,715,082 | 4,274,520 |
| ECONOMIC DEV CONTINGENCY | 660,857 | 540,000 | 540,000 | 0 |
| CITY CENTER PARTNERSHIP | 0 | 70,000 | 70,000 | 0 |
| TECHNOLOGY REPLACEMENTS | 0 | 0 | 1,500,000 | 1,500,000 |
| NON-DEPARTMENTAL | 8,710 | 85,000 | 85,000 | 0 |
| BAD DEBT | 664,553 | 0 | 0 | 0 |
| TOTAL NON-DEPARTMENTAL OPERATING | 31,187,242 | 28,135,562 | 33,910,082 | 5,774,520 |
| TRANSFERS OUT | | | | |
| TO GENERAL FUND | 4,500,000 | 4,500,000 | 4,500,000 | 0 |
| TO CAPITAL PROJECTS (STREETSCAPING) | 1,857,821 | 1,857,821 | 0 | (1,857,821) |
| TO WATER/SEWER CAPITAL IMPROVEMENT PROG | 48,240,646 | 9,561,640 | 2,160,526 | (7,401,114) |
| TO INTERNAL SERVICE FUNDS | 548,042 | 819,500 | 819,500 | 0 |
| TOTAL TRANSFERS | 55,335,115 | 16,738,961 | 7,480,026 | (9,258,935) |
| TOTAL BUDGET | 139,895,855 | 103,708,324 | 110,400,499 | 6,692,175 |
| TOTAL SURPLUS/(DEFICIT) | (30,058,766) | 0 | 0 | |

STORM WATER OPERATING SUMMARY
FISCAL YEAR 2011/2012

| | ACTUAL FY 09/10 | BUDGET FY 10/11 | DEPT REC FY 11/12 | INCREASE (DECREASE) |
|---|----------------------------|----------------------------|------------------------------|--------------------------------|
| <u>REVENUE</u> | | | | |
| <u>Operating Revenue</u> | | | | |
| STORM WATER SURCHARGE | 4,796,246 | 4,801,396 | 4,802,280 | 884 |
| STORM WATER INSPECTIONS | | | 29,000 | 29,000 |
| STORM WATER REVIEW | 4,200 | | 22,000 | 22,000 |
| TOTAL OPERATING REVENUES | 4,800,446 | 4,801,396 | 4,853,280 | 51,884 |
| <u>Non-operating Revenue & Transfers</u> | | | | |
| INTEREST & USE OF PROPERTY | 372,862 | 300,000 | 250,000 | (50,000) |
| TRANSFER FROM OTHER FUNDS | 142,993 | | | 0 |
| TRANSFER FROM GENERAL FUND | 1,000,000 | 800,000 | 1,000,000 | 200,000 |
| TRANSFER FROM LIQUOR REBATE | | 200,000 | | (200,000) |
| TOTAL NON-OPERATING REVENUES | 1,515,855 | 1,300,000 | 1,250,000 | (50,000) |
| | | | | 0 |
| TOTAL REVENUES & TRANSFERS IN | 6,316,301 | 6,101,396 | 6,103,280 | 1,884 |
| <u>EXPENDITURES</u> | | | | |
| UTILITIES & ENGINEERING | 995,711 | 1,053,917 | 964,515 | (89,402) |
| PUBLIC WORKS | 1,933,249 | 2,759,367 | 2,793,223 | 33,856 |
| NON-DEPARTMENTAL EXPENSES | 318,916 | | 50,000 | 50,000 |
| TOTAL EXPENDITURES | 2,252,165 | 3,813,284 | 3,807,738 | (5,546) |
| NET FUND BALANCE | | | | |
| <u>TRANSFERS OUT</u> | | | | |
| TO STORM WATER CAPITAL PROJECTS | 7,806,148 | 2,288,112 | 2,295,542 | 7,430 |
| TOTAL OTHER | 7,806,148 | 2,288,112 | 2,295,542 | 7,430 |
| TOTAL BUDGET | 10,058,313 | 6,101,396 | 6,103,280 | 1,884 |
| TOTAL SURPLUS/(DEFICIT) | (3,742,012) | 0 | 0 | |

**PARKING OPERATING FUND SUMMARY
FISCAL YEAR 2011/2012**

| | ACTUAL FY 09/10 | APPROVED FY 10/11 | PROPOSED FY 11/12 | INCREASE (DECREASE) |
|--|----------------------------|------------------------------|------------------------------|--------------------------------|
| <u>OPERATING REVENUES</u> | | | | |
| STREET PARKING METERS | 1,855,102 | 2,050,000 | 2,150,000 | 100,000 |
| PARKING GARAGES | 2,058,350 | 2,174,100 | 2,198,100 | 24,000 |
| PARKING LOTS | 108,382 | 69,000 | 221,500 | 152,500 |
| IN-OUT PARKING | 50,405 | 60,000 | 58,000 | (2,000) |
| PARKING METER BAG FEE | 13,530 | 15,000 | 15,000 | 0 |
| MISCELLANEOUS REVENUE | 34,828 | 73,800 | 22,000 | (51,800) |
| VALIDATIONS | 19,510 | 25,000 | 15,000 | (10,000) |
| NON-MOVING VIOLATIONS | 1,567,774 | 1,900,000 | 2,100,000 | 200,000 |
| TOTAL REVENUE | 5,707,880 | 6,366,900 | 6,779,600 | 412,700 |
| <u>NON-OPERATING & TRANSFERS IN</u> | | | | |
| RENT | 58,116 | 88,400 | 95,850 | 7,450 |
| INTEREST REVENUE | 351,441 | 280,000 | 200,000 | (80,000) |
| FROM PRIOR YEAR UN-APPROPRIATED SURPLUS | | 676,096 | 326,482 | (349,614) |
| TOTAL NON-OPERATING & TRANSFERS | 409,557 | 1,044,496 | 622,332 | (422,164) |
| TOTAL REVENUES & TRANSFERS IN | 6,117,437 | 7,411,396 | 7,401,932 | (9,464) |
| <u>EXPENDITURES</u> | | | | |
| <u>Operating Departments</u> | | | | |
| FINANCE - PARKING COLLECTIONS | 94,271 | 120,049 | 76,310 | (43,739) |
| PARKING ADMINISTRATION | 476,512 | 477,357 | 480,546 | 3,189 |
| PARKING ENFORCEMENT | 813,380 | 837,108 | 897,103 | 59,995 |
| PARKING MAINTENANCE | 488,001 | 491,711 | 491,005 | (706) |
| ARSENAL HILL GARAGE | 30,660 | 37,571 | 31,400 | (6,171) |
| LADY ST. GARAGE | 137,041 | 138,052 | 139,184 | 1,132 |
| RIVERFRONT GARAGE | 19,832 | 22,779 | 22,700 | (79) |
| SUMTER ST. GARAGE | 162,198 | 167,197 | 170,751 | 3,554 |
| TAYLOR ST. GARAGE | 269,950 | 334,404 | 323,879 | (10,525) |
| WASHINGTON ST. GARAGE | 133,186 | 130,403 | 128,413 | (1,990) |
| PARK STREET GARAGE | 56,236 | 70,443 | 72,600 | 2,157 |
| LINCOLN STREET GARAGE | 100,759 | 108,903 | 111,489 | 2,586 |
| PARKING OPERATIONS | 2,687,756 | 2,815,928 | 2,895,070 | 79,142 |
| TRAFFIC - SIGN SHOP | 135,878 | 96,909 | 97,491 | 582 |
| SOLID WASTE - STREET SWEEPING | 246,692 | 0 | 0 | 0 |
| PUBLIC WORKS | 382,570 | 96,909 | 97,491 | 582 |
| TOTAL OPERATING DEPARTMENTS | 3,164,597 | 3,032,886 | 3,068,871 | 35,985 |
| <u>Non-Departmental</u> | | | | |
| DEPRECIATION | 1,257,799 | 0 | 0 | 0 |
| DEBT SERVICE | 2,440,805 | 3,168,061 | 3,168,061 | 0 |
| BAD DEBT | 17,885 | 0 | 0 | 0 |
| EMPLOYEE TUITION PROGRAM | 0 | 5,000 | 5,000 | 0 |
| RESERVE | 0 | 45,449 | 0 | (45,449) |
| TOTAL NON-DEPARTMENTAL | 3,716,489 | 3,218,510 | 3,173,061 | (45,449) |
| <u>TRANSFERS OUT</u> | | | | |
| TO GENERAL FUND | 1,250,000 | 1,000,000 | 1,000,000 | 0 |
| TO OTHER FUNDS | 429,637 | | | 0 |
| TO INTERNAL SERVICE FUNDS | 83,763 | 160,000 | 160,000 | 0 |
| TOTAL TRANSFERS | 1,763,400 | 1,160,000 | 1,160,000 | 0 |
| TOTAL BUDGET | 8,644,486 | 7,411,396 # | 7,401,932 | 0 |
| TOTAL SURPLUS/(DEFICIT) | (2,527,049) | 0 | 0 | 0 |

**HOSPITALITY TAX SUMMARY
FISCAL YEAR 2011/2012**

| | ACTUAL FY 09/10 | APPROVED FY 10/11 | PROPOSED FY 11/12 | INCREASE (DECREASE) |
|---|----------------------------|------------------------------|------------------------------|--------------------------------|
| <u>REVENUES</u> | | | | |
| HOSPITALITY TAX | 7,928,065 | 7,500,000 | 7,700,000 | 200,000 |
| FINES & LATE FEES | 13,640 | 15,000 | 14,000 | (1,000) |
| MISCELLANEOUS | (8,730) | 0 | | 0 |
| INTEREST | 112,005 | 0 | | 0 |
| TOTAL REVENUES | 8,044,979 | 7,515,000 | 7,714,000 | 199,000 |
| <u>TRANSFERS IN</u> | | | | |
| FM FUND BALANCE | 1,752,439 | 975,180 | | |
| TOTAL REVENUE & TRANSFERS IN | 9,797,418 | 8,490,180 | 7,714,000 | (776,180) |
| <u>EXPENDITURES</u> | | | | |
| HOSPITALITY TAX COMMITTEE | 2,232,992 | 2,550,000 | 2,550,000 | 0 |
| EdVENTURE | 509,850 | 509,850 | 509,850 | 0 |
| COLUMBIA MUSEUM OF ART | 695,250 | 695,250 | 695,250 | 0 |
| HISTORIC COLUMBIA FOUNDATION | 451,500 | 451,500 | 451,500 | 0 |
| COLUMBIA MUSIC FESTIVAL ASSOC. | 260,000 | 225,000 | 225,000 | 0 |
| STATE MUSEUM | 86,684 | 200,000 | 200,000 | 0 |
| RESERVE | | | 522,320 | 522,320 |
| TOTAL EXPENDITURES | 4,236,276 | 4,631,600 | 5,153,920 | 522,320 |
| <u>TRANSFERS OUT</u> | | | | |
| TO GEN. FUND | 2,300,000 | 2,300,000 | 1,000,000 | (1,300,000) |
| TO DEBT SERVICE | 3,261,142 | 1,558,580 | 1,560,080 | 1,500 |
| TOTAL TRANSFERS OUT | 5,561,142 | 3,858,580 | 2,560,080 | (1,298,500) |
| TOTAL BUDGET | 9,797,418 | 8,490,180 | 7,714,000 | (776,180) |
| TOTAL SURPLUS/(DEFICIT) | 0 | 0 | 0 | |

**ACCOMMODATIONS TAX
FISCAL YEAR 2011/2012**

| | ACTUALS FY 09/10 | APPROVED FY 10/11 | PROPOSED FY 11/12 | INCREASE (DECREASE) |
|--|-----------------------------|------------------------------|------------------------------|--------------------------------|
| <u>REVENUES</u> | | | | |
| ACCOMMODATIONS TAX | 1,373,422 | 1,200,000 | 1,200,000 | 0 |
| TOTAL REVENUES | 1,373,422 | 1,200,000 | 1,200,000 | |
| <u>TRANSFERS IN</u> | | | | |
| FM FUND BALANCE | | 25,000 | 25,000 | 0 |
| TOTAL REVENUE & TRANSFERS IN | 1,373,422 | 1,225,000 | 1,225,000 | 0 |
| <u>EXPENDITURES</u> | | | | |
| CONVENTION & VISITORS BUREAU | 1,000,000 | 1,000,000 | 1,000,000 | 0 |
| LAKE MURRAY TOURISM | 150,000 | 150,000 | 150,000 | 0 |
| 5% ALLOCATION, COMMITTEE EXPENSES | 35,419 | 10,000 | 25,000 | 15,000 |
| <i>CAPITAL SENIOR CENTER</i> | | 15,000 | | <i>(15,000)</i> |
| <i>ACCESS LEISURE</i> | 3,000 | | | 0 |
| <i>PALMETTO PROJECT/CHALLENGE DAY</i> | | 25,000 | | <i>(25,000)</i> |
| <i>TOGETHER WE CAN</i> | | | 25,000 | 25,000 |
| TOTAL EXPENSES | 1,188,419 | 1,200,000 | 1,200,000 | 0 |
| <u>TRANSFERS OUT</u> | | | | |
| TO GENERAL FUND | 25,000 | 25,000 | 25,000 | |
| TO SPECIAL RESTRICTED | 5,000 | | | |
| TOTAL OTHER FUNDS | 30,000 | 25,000 | 25,000 | 0 |
| TOTAL BUDGET | 1,218,419 | 1,225,000 | 1,225,000 | 0 |
| TOTAL SURPLUS/(DEFICIT) | 155,002 | 0 | 0 | |