

#### We Are Columbia

Office of the City Manager 1737 Main Street, Columbia, SC 29201 • Phone: 803-545-3026

TO: Honorable Steve Benjamin, Mayor & Columbia City Council

FROM: Teresa Wilson, City Manager (18W)

DATE: April 17, 2015

RE: FY 2015/2016 General Fund – Council Revised

FY 2015/2016 Water & Sewer Fund - Council Revised

**Water & Sewer Proposed Rates** 

FY 2015-2020 Capital Improvement Program

Based upon the motion approved by Council during the most recent City Council Work Session, we have the revised the FY 2015/2016 General Fund and Water & Sewer fund budgets. The revised budget summaries are attached for your review.

#### Motion

- Eliminate the Water & Sewer Transfer to the General Fund.
- Institute a 2% Public Safety Transfer.
- Shift Office of Business Opportunities and Development Corporations to General Fund.
- Roll back property taxes by 2 mills.
- Aggressively promote Community Development's Maintenance Assistance Program for weatherization and home maintenance grants.

#### **General Fund**

After applying the changes to the budget based upon the motion approved by City Council, there was a net effect of a \$324,395 reduction to the General fund. We have made the following reductions to the budget to balance the budget:

- Increased use of fund balance \$100,000
- Reduced Public Works budget \$224,395

The reductions to Public Works were based upon anticipated personnel savings expected from a reduction of 5 Solid Waste positions with the rollout of the new 95 gallon recycling bin program. The positions are not currently vacant; however they will be phased out through attrition and remaining employees will shift to other vacant positions within the City.

Please keep in mind that other than Public Safety departments, the majority of the departments in the FY 15/16 General Fund proposed budget have been reduced or remained flat compared to the current year. We have very limited, if any, options to reduce the budget without addressing potential cuts or reductions to service levels.



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#### **Water & Sewer Operating Fund**

The Water & Sewer budget has been updated to reflect the changes made based upon the motion. The revised budget is attached.

#### Water & Sewer Rate Study

Our rate consultant, Black & Veatch, has updated the rate study based upon the motion. A copy is attached for your review.

#### **Capital Projects**

Attached is the FY 15/16 Requested Capital Improvement Program for Water & Sewer, Storm Water and General Fund. Staff is continuing to work on the Parking Fund CIP and we will provide at the May  $5^{th}$  Council Meeting.

The draft General Capital Projects have not been prioritized nor finalized at this time, therefore they do not reflect the City Manager recommendations. I should also point out that the FY 15/16 General Fund budget does not include any funding for capital projects. If we end FY 14/15 with any surplus, we will recommend funding from fund balance. The earliest we anticipate being able to determine if any funding is available is October. Funding for General Capital Projects is a priority and we have to address the ability to fund an on-going capital improvement program that addresses the renovations to and expansions of our infrastructure. This includes annual funding for items such street resurfacing, sidewalk installations, new facilities and renovations to existing facilities.

One project we are requesting Council to consider funding now is the Drew Wellness Center pool area renovations and replacement of the PoolPak. The total project is \$1,104,650 of which \$120,000 in partial funding was allocated in FY 13/14, leaving a remaining balance needed of \$954,650. The repairs needed are critical to the operations of the pool and will require that the pool be closed for approximately 5-6 months while the repairs are made. The spring and summer months are the most ideal time to make the necessary repairs to the facility. The project also includes replacement of equipment that will be more energy efficient and we anticipate savings in to electricity costs as a result. We propose using the remaining FY 13/14 General Fund balance that was providing to Council in March.

#### **Council Requested Projects**

As we discuss the proposed budget, it is imperative that we point out those items that City Council has expressed an interest; however, funding has not been identified at this time. Attached is a list of items that have been brought to our attention. We are prepared to discuss this list with City Council during the upcoming Work Session.



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Please note that this list does not include requests from external organizations. In January, City Council approved that all requests for funding would be submitted through an application process that would be determined once funding is identified and after the budget is approved.

#### **Budget Schedule**

Below is the budget schedule and timeline for presentation of the City Manager proposed budget. This schedule is based upon the anticipated time of when information will be available and in order to meet the required public hearing notice schedule.

#### FY 15/16 Budget Review Calendar

General Fund, Storm Water, Water & Sewer	April 21*
*Last Regular City Council meeting prior to advertising Public Hearing	
Date Public Hearing is advertised in newspaper	May 4
Public Hearing	May 19
First Reading	June 2
Second Reading/Final Adoption	June 16

<sup>\*</sup>The Public Hearing date is set based on regular scheduled City Council Meetings. The budget has to be in balance when advertised.

Please let me know if you have any questions or need additional information. We look forward to continuing our discussions with you on this very important matter.

GENERAL FUND SUMMARY

FY 2015 / 2016			CITY MANAGER	PROPOSED B	UDGET	COUN	CIL MOTION	
	ACTUAL <u>FY 13/14</u>	BUDGET <u>FY 14/15</u>	PROPOSED FY 15/16	Increase / (Decrease)	% Change	PROPOSED FY 15/16	Increase / (Decrease)	% Change
<u>REVENUE</u>								
1 GENERAL PROPERTY TAX	50,884,644	51,406,365	52,826,115	1,419,750 5,465,555	2.8%	51,826,115	419,750	0.8% 17.8%
2 LICENSES AND PERMITS 3 FROM OTHER AGENCIES	31,466,861 12,738,468	30,732,426 12,690,828	36,197,981 13,086,467	395,639	17.8% 3.1%	36,197,981 13,086,467	5,465,555 395,639	3.1%
4 CURRENT SERVICE CHARGES	14,666,243	14,361,624	14,389,990	28,366	0.2%	14,389,990	28,366	0.2%
5 FINES & FORFEITURES	1,164,759	1,310,000	1,102,000	(208,000)	-15.9%	1,102,000	(208,000)	-15.9%
6 MISCELLANEOUS REVENUE	181,905	214,300	119,400	(94,900)	-44.3%	119,400	(94,900)	-44.3%
7 INTEREST ON INVESTMENT	74,553	50,000	75,000	25,000	50.0%	75,000	25,000	50.0%
8 RENTS & SALE OF PROPERTY	437,511	264,404	290,000	25,596	9.7%	290,000	25,596	9.7%
TOTAL REVENUE	111,614,944	111,029,947	118,086,953	7,057,006	6.4%	117,086,953	6,057,006	5.5%
TRANSFERS IN								
9 FROM OTHER FUNDS	7,380	0	0	0		0	0	
10 FROM ACCOMMODATIONS TAX	25,000	25,000	25,000	0	0.0%	25,000	0	0.0%
11 FROM HOSPITALITY TAX	3,000,000	2,569,143	3,000,000	430,857	16.8%	3,000,000	430,857	16.8%
12 FROM CAPITAL LEASE PROCEEDS	3,262,134	7,000,000	5,000,000	(2,000,000)	-28.6%	5,000,000	(2,000,000)	-28.6%
13 FROM WATER & SEWER OPERATING 14 PUBLIC SAFETY TRANSFER	4,250,000	4,000,000	2,000,000	(2,000,000)	-50.0%	0 2,675,605		0.0%
15 FROM PARKING FUND	0	0	500,000	500,000		500,000	500,000	
16 FROM HYDRO	1,500,000	500,000	0	(500,000)	-100.0%	0	(500,000)	-100.0%
17 FROM UN-APPROPRIATED SURPLUS	0	2,340,000	2,340,000	0	0.0%	2,440,000	100,000	4.3%
TOTAL TRANSFERS IN	12,044,514	16,434,143	12,865,000	(3,569,143)	-21.7%	13,640,605	(2,793,538)	-17.0%
18 TOTAL GENERAL FUND REV & TRANS	123,659,458	127,464,090	130,951,953	3,487,863	2.7%	130,727,558	3,263,468	2.6%
<u>DEPARTMENTS</u>								
19 LEGISLATIVE - MAYOR & CITY COUNCIL	578,288	718,427	735,124	16,697	2.3%	735,124	16,697	2.3%
20 ADMINISTRATION - CITY MANAGER	634,018	502,083	486,628	(15,455)	-3.1%	486,628	(15,455)	-3.1%
21 GOVERNMENTAL AFFAIRS	452,635	452,766	452,766	0	0.0%	452,766	0	0.0%
22 ADMINISTRATION - ACM OPERATIONS	333,010	368,446	368,446	0	0.0%	368,446	0	0.0%
23 ADMINISTRATION - CHIEF FINANCIAL OFFICER 24 ADMINISTRATION - SR. ASSISTANT CM	178,943 306,267	182,143 317,118	188,143 316,118	6,000 (1,000)	3.3% -0.3%	188,143 316,118	6,000 (1,000)	3.3% -0.3%
25 HUMAN RESOURCES	878,387	980,446	980,446	(1,000)	0.0%	980,446	(1,000)	0.0%
26 BUDGET & PROGRAM MANAGEMENT OFFICE	256,036	351,937	351,937	0	0.0%	351,937	0	0.0%
27 PUBLIC RELATIONS	507,212	573,136	569,349	(3,787)	-0.7%	569,349	(3,787)	-0.7%
28 COUNCIL SUPPORT SERVICES	541,169	421,245	547,439	126,194	30.0%	547,439	126,194	30.0%
29 LEGAL	1,765,575	2,059,960	1,931,149	(128,811)	-6.3%	1,931,149	(128,811)	-6.3%
30 MUNICIPAL COURT	2,530,489	2,648,014	2,680,768	32,754	1.2%	2,680,768	32,754	1.2%
31 FINANCE 34 OFFICE OF BUSINESS OPPORTUNITIES	1,668,970	1,912,136 558,552	1,846,586 771,659	(65,550) 213,107	-3.4% 38.2%	1,846,586 771,659	(65,550) 213,107	-3.4% 38.2%
33 COMMUNITY DEVELOPMENT	518,488 327,454	346,938	326,714	(20,224)	-5.8%	326,714	(20,224)	-5.8%
34 DEVELOPMENT SERVICES	4,055,326	3,428,316	3,282,167	(146,149)	-4.3%	3,282,167	(146,149)	-4.3%
35 POLICE	33,134,150	34,830,961	36,427,564	1,596,603	4.6%	36,427,564	1,596,603	4.6%
36 911 EMERGENCY COMMUNICATIONS	2,523,001	2,945,036	2,950,376	5,340	0.2%	2,950,376	5,340	0.2%
37 FIRE	20,690,352	20,083,242	21,293,847	1,210,605	6.0%	21,293,847	1,210,605	6.0%
38 PARKS & RECREATION	10,354,785	10,978,402	10,978,402	0	0.0%	10,978,402	0	0.0%
39 PUBLIC WORKS	17,605,376	18,131,837	18,081,837	(50,000)	-0.3%	17,857,442	(274,395)	-1.5%
40 GENERAL SERVICES	1,701,581	2,581,758	2,212,398	(369,360)	-14.3%	2,212,398	(369,360)	-14.3%
41 INFORMATION TECHNOLOGY 42 COMP & CLASS (will be applied to departments)	3,201,036	3,654,973	3,549,990	(104,983)	-2.9%	3,549,990	(104,983) 1,750,000	-2.9% #DIV/0!
43 TOTAL DEPARTMENT	104,742,548	109,027,872	1,750,000 113,079,853	1,750,000 4,051,981	3.7%	1,750,000 112,855,458	3,827,586	3.5%
NON-DEPARTMENTAL & MISC.  44 COMMUNITY PROMOTIONS	160,000	270,670	250,000	(20,670)	-7.6%	250,000	(20,670)	-7.6%
45 SOLICITOR'S OFFICE	215,817	215,817	215,817	(20,070)	0.0%	215,817	(20,070)	0.0%
46 HOMELESS SERVICES	1,218,907	1,000,000	1,000,000	0	0.0%	1,000,000	0	0.0%
47 SECURITY CAMERAS	0	475,000	275,000	(200,000)	-42.1%	275,000	(200,000)	-42.1%
48 ECONOMIC DEV. SPECIAL PROJECTS	0	75,000	75,000	0	0.0%	75,000	0	0.0%
49 DETENTION CENTER PER DIEM	537,003	450,000	450,000	0	0.0%	450,000	0	0.0%
50 SPECIAL EMERGENCY RESERVE	51,061	108,473	0	(108,473)	-100.0%	0	(108,473)	-100.0%
51 NON-DEPARTMENTAL & MISC.	40,099	40,000	40,000	0	0.0%	40,000	0	0.0%
52 OFFICE SPACE LEASE - 1225 LADY STREET 53 TOTAL NON-DEPARTMENTAL	490,630 <b>2,726,927</b>	3,139,960	2,810,817	0 (329,143)	0.0% -10.5%	505,000 <b>2,810,817</b>	0 (329,143)	0.0% -10.5%
54 TOTAL EXPENDITURES	107,469,475	112,167,832	115,890,670	3,722,838	3.3%	115,666,275	106,026,555	1099.9%
TRANSFERS OUT	107,903,973	110,107,002	113,030,070	3,122,030	3.370	113,000,213	100,020,333	1055.570
55 TO INTERNAL SERVICE FUNDS	0	1,868,285	2,093,285	225,000	12.0%	2,093,285	225,000	12.0%
56 TO DEBT SERVICE	5,498,688	5,927,973	6,577,973	650,000	11.0%	6,577,973	650,000	11.0%
57 TO COMPONENT UNIT	0		1,390,025	1,390,025		1,390,025	1,390,025	#DIV/0!
58 TO CAPITAL IMPROVEMENTS	0	0	0	0		0	0	#DIV/0!
59 TO STORM WATER	0	500,000	0	(500,000)	-100.0%	0	(500,000)	-100.0%
60 TO CAPITAL REPLACEMENTS	6,742,229	7,000,000	5,000,000	(2,000,000)	-28.6%	5,000,000	(2,000,000)	-28.6%
61 TOTAL TRANSFERS OUT	12,240,917	15,296,258	15,061,283	(234,975)	-1.5%	15,061,283	(234,975)	-1.5%
62 TOTAL BUDGET	119,710,392	127,464,090	130,951,953	3,487,863	2.7%	130,727,558	3,263,468	2.6%
63 TOTAL SURPLUS/(DEFICIT)	3,949,066	0	0			0		

	FY 2015 / 2016			CITY MANAGER	R PROPOSED B	UDGET	COUN	CIL MOTION	
	·	ACTUAL	BUDGET	PROPOSED	Increase /	%	PROPOSED	Increase /	%
		FY 13/14	FY 14/15	FY 15/16	(Decrease)	Change	FY 15/16	(Decrease)	Change
	<u>REVENUE</u>								
1	WATER SALES	70,004,417	82,543,390	82,735,395	192,005	0%	82,735,395	192,005	0.2%
2	SEWER SALES	46,106,395	43,385,205	49,644,750	6,259,545	14%	49,644,750	6,259,545	14.4%
3	MISCELLANEOUS REVENUE	49,174	10,000	10,000	0	0%	10,000	0	0.0%
4	FINES AND FORFEITURES	338,734	300,000	300,000	0	0%	300,000	0	0.0%
5	TOTAL OPERATING REVENUES	116,498,720	126,238,595	132,690,145	6,451,550	5%	132,690,145	6,451,550	5.1%
ļ	NON-OPERATING REVENUE & TRANSFERS IN								
6	INTEREST	972,514	1,206,500	950,000	(256,500)	-21%	950,000	(256,500)	-21.3%
7	RENTS & PROPERTY	453,031	140,000	140,000	0	0%	140,000	0	0.0%
8	FROM PURCHASING	1,550	0	0	0		0		
9	CONTRIBUTED CAPITAL	5,431,910	0						
10	TOTAL NON-OPERATING REVENUES	1,427,095	1,346,500	1,090,000	(256,500) 0	-19%	1,090,000	(256,500)	-19.0%
11	TOTAL REVENUE & TRANSFERS IN	117,925,815	127,585,095	133,780,145	6,195,050	5%	133,780,145	6,195,050	4.9%
	<u>EXPENDITURES</u>								
9	Operating Departments & Non-Departmental								
12	FINANCE	1,689,779	6,444,337	6,337,286	(107,051)	-2%	6,337,286	(107,051)	-1.7%
13	FIRE HYDRANT MAINTENANCE	463,973	472,442	461,998	(10,444)	-2%	461,998	(10,444)	-2.2%
14	POLICE - CSO/PUBLIC SAFETY	527,357	659,259	619,720	(39,539)	-6%	619,720	(39,539)	-6.0%
15	PUBLIC WORKS-STREET REPAIR	887,957	1,526,849	1,477,030	(49,819)	-3%	1,477,030	(49,819)	-3.3%
16	GENERAL SERVICES PUBLIC BLDGS.	1,442,937	1,907,817	1,503,279	(404,538)	-21%	1,503,279	(404,538)	-21.2%
17	GIS MANAGEMENT	374,755	503,294	483,361	(19,933)	-4%	483,361	(19,933)	-4.0%
18	UTILITIES & ENGINEERING	55,826,761	65,456,252	67,050,194	1,593,942	2%	67,050,194	1,593,942	2.4%
19	COMP & CLASS	-		1,000,000			1,000,000	1,000,000	
20	TOTAL OPERATING	61,213,519	76,970,250	78,932,868	962,618	1%	78,932,868	1,962,618	2.5%
21 <u>I</u>	Non-Operating Departments & Non-Departmental								
22	OFFICE OF BUSINESS OPPORTUNITIES	184,770	212,463		(212,463)	-100%		(212,463)	-100.0%
23	ECONOMIC DEV DEPARTMENT	1,007,532	1,191,470	1,212,213	20,743	2%	1,212,213	20,743	1.7%
24	DEVELOPMENT CORPORATIONS	1,240,329	1,386,338		(1,386,338)	-100%		(1,386,338)	-100.0%
25	TOTAL NON-OPERATING DEPARTMENTS	2,432,631	2,790,271	1,212,213	(1,578,058)	-57%	1,212,213	(1,578,058)	-56.6%
26	DEPRECIATION	11,016,246	0	0			0	0	
27	DEBT SERVICE	23,665,647	29,008,192	29,008,192	0	0%	29,006,859	(1,333)	0.0%
28	ECONOMIC DEV SPECIAL PROJECTS	153,500	103,500	103,500	0	0%	103,500	0	0.0%
29	TECHNOLOGY REPLACEMENTS	434,987	250,000	250,000	0	0%	250,000	0	0.0%
30	NON-DEPARTMENTAL	64,648	85,000	85,000	0	0%	85,000	0	0.0%
31	BAD DEBT	370,038	750,000	750,000	0	0%	750,000	0	0.0%
32	RESERVE	0	1,000,000 <b>31,196,692</b>	20 100 003	(1,000,000)	-100%	30,195,359	(1,000,000)	-100.0%
33	TOTAL NON-DEPARTMENTAL OPERATING	35,705,066	31,196,692	30,196,692	(1,000,000)	-3%	30,195,359	(1,001,333)	-3.2%
	TRANSFERS OUT								
34	TO GENERAL FUND	6,520,000	4,000,000	2,000,000	(2,000,000)	-50%	0	(1,324,395)	-33.1%
35	TO PUBLIC SAFETY						2,675,605		
36	TO WATER/SEWER CAPITAL IMP.		11,673,149	20,333,639	8,660,490	74%	19,659,367	7,986,218	68.4%
37 38	TO INTERNAL SERVICE FUNDS TOTAL TRANSFERS	1,539,797 8,059,797	954,733 <b>16,627,882</b>	1,104,733 23,438,372	150,000 6,810,490	16% 41%	1,104,733 23,439,705	150,000 6,811,823	15.7% 41.0%
39	TOTAL BUDGET	107,411,013	127,585,095	133,780,145	6,195,050	5%	133,780,145	6,195,050	4.9%
40	TOTAL SURPLUS/(DEFICIT)	10,514,802	0	0			0		



### General Capital Projects REQUESTED FY 15/16

DRAFT

Project Bal.

	Project bai.						
Project	as of 1-31-15	FY 15/16	FY 16/17	FY 17-18	FY 18-19	FY 19-20	Project Total
General Services							
1632 Hampton Street Renovations		\$250,000					\$250,000
Fire Suppression Washington Square		\$300,000					\$300,000
Drew Wellness Center Pool Area	\$120,000	\$1,104,650					\$1,104,650
Fleet Services Expansion		\$1,500,000					\$1,500,000
CNG Public Works		\$1,000,000					\$1,000,000
Asbestos Removal at City Hall		\$250,000					\$250,000
Back up Generators		\$400,000	\$300,000	\$150,000			\$850,000
Fire Station renovations	\$34,837	\$200,000					\$200,000
Fire HQ renovations		\$150,000					\$150,000
Police HQ renovations	\$101,279	\$250,000					\$250,000
Demolition of 1225 Laurel Street		\$0	\$1,000,000	\$0			\$1,000,000
Washington Sqaure Upgrade (Asbestos)	\$1,536,706	\$250,000					
General Services Total	\$1,792,822	\$5,654,650	\$1,300,000	\$150,000	\$0	\$0	\$6,854,650
Parks & Recreation							
Athletic Fencing			\$150,000	\$100,000	\$100,000	\$250,000	\$13,709,299
Athletic Lighting			\$245,000	\$160,000	\$160,000	\$247,500	\$812,500
Arts Center - new facility, relocation Steam Plant		\$1,150,000	\$500,000				\$1,650,000
Facility Signage			\$80,000	\$30,000			\$110,000
Fairwold - Replace playground, perimeter fence & site							
furnishings.		\$200,000					\$200,000
Finlay Park - Restoration & new amenities	\$5,185	\$15,432,700	\$5,236,300				\$20,669,000
Hampton Park Neighborhood Center	\$427,374	\$300,000	\$0	\$0			\$300,000
Hyatt Park - renovations & enhancements	\$500,000	\$725,000	\$1,200,000				\$1,925,000
Keenan House - renovations and rehab		\$600,000					\$600,000
Lorick Park - add'l parking & ADA accessibility				\$375,000			\$375,000
Miracle Field & Owens Field Park Improv.	\$475,000	\$775,000	\$150,000				\$925,000
Playgrounds - various			\$100,000	\$200,000	\$200,000	\$100,000	\$600,000
Southeast Park - Environmental Center, bathrooms	\$492,000	\$600,000					\$600,000
Tennis Courts - Greenview & SE Park resurfacing			\$75,000	\$75,000			\$150,000
Parks & Recreation Total	\$1,899,559	\$19,782,700	\$7,736,300	\$940,000	\$460,000	\$597,500	\$42,625,799

FY 15-16 PROPOSED General Capital Projects 4/17/2015



### General Capital Projects REQUESTED FY 15/16

Project Bal.

Project	as of 1-31-15	FY 15/16	FY 16/17	FY 17-18	FY 18-19	FY 19-20	Project Total
Public Safety							,
Fire SCBA replacements	\$300,000	\$950,000					\$950,000
Olympia Fire Station Replacement	\$500,000	\$2,000,000					\$2,000,000
Fire Training Center & Burn Building ???	\$300,000	\$3,200,000					\$3,200,000
Busby Street Resource & Training Complex	\$411,601	\$2,500,000	\$11,500,000	\$0	\$0		\$14,000,000
Logistics Building		\$1,600,000					\$1,600,000
Fire Station 5 - Broad River Rd			\$2,500,000				\$2,500,000
Fire Admin/911 Communications facility			\$2,500,000				\$2,500,000
Fire Station 6 - Broad River Rd at Beatty Rd			\$2,575,000				\$2,575,000
Fire Station 10 - VA Hospital area			\$500,000	\$2,250,000			\$2,750,000
Fire Station 35 - Mallet Hill Rd				\$500,000		\$2,330,000	\$2,830,000
Public Safety Total	\$1,511,601	\$10,250,000	\$19,575,000	\$2,750,000	\$0	\$2,330,000	\$34,905,000
Public Works							
Road Resurfacing		\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
Sidewalk - East Exchange Blvd		\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
Public Works Total		\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$3,750,000
TOTAL	\$5,203,982	\$36,437,350	\$29,361,300	\$4,590,000	\$1,210,000	\$3,677,500	\$88,135,449

FY 15-16 PROPOSED General Capital Projects 4/17/2015

### FY 2015/2016 - 2019/2020 Proposed Capital Improvement Projects (CIP) Schedule

			Water								
								Proposed 5 Year CIP			
		Type of		FY 14/15 Approved							Proposed 5 Year CIP
Project	Description	Improvement	Council District	Budget	FY 14/15 Deferrals	FY 15/16 Needed	FY 16/17 Needed	FY 17/18 Needed	FY 18/19 Needed	FY 19/20 Needed	Total
	Installation of Fire Hydrants Citywide (Annual)	Fire Protection	1-4 and Outside City Limits					\$ 250,000.00			\$ 250,000.00
	700 L.F of 8" W.M from Exc. Centre to Cornhill Rd. via Eastlawn Rd.	Fire Protection	Outside City Limits	\$ 75,000.00							\$ -
	20,000 LF of 16 inch and 5000 LF of 12 inch from Chapin I-26 Exit to New Tank at Broom Straw	Fire Protection	Outside City Limits	\$ 2,000,000.00							\$ -
	15,000 LF of 12" WM North Wingard Road along Kennerly Road	Fire Protection	Outside City Limits						\$ 2,250,000.00		\$ 2,250,000.00
WMXXXX	12,000 LF of 16-inch Waterline from Gervais Street to Beltline along Millwood and Devine	Fire Protection	Districts 2,3, and 4						\$ 6,500,000.00		\$ 6,500,000.00
WMXXXX	AMR/AMI Business Case Evaluation (Engineering Only)	Other	1-4 and Outside City Limits			\$ 150,000.00					\$ 150,000.00
VVIVIAAA	Aiving Aivin Business case Evaluation (Engineering Only)	Other	1-4 and Outside City Limits			\$ 150,000.00					3 130,000.00
WM41902	Water / WW Maintenance Building	Structure	District 2		\$ 4,000,000.00		\$ 4,000,000.00				\$ 4,000,000.00
WM4282	Structural Repairs at Remote Sites	Structure	1-4 and Outside City Limits			\$ 750,000.00					\$ 750,000.00
WM3000	Annexations (Annual)	System	Districts 1-4	\$ 200,000.00			\$ 150,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 750,000.00
	Utility Conflicts (Annual)	System	1-4 and Outside City Limits	\$ 200,000.00		\$ 500,000.00	· · · · · · · · · · · · · · · · · · ·		•		<u>,</u>
		System	1-4 and Outside City Limits	\$ 150,000.00		3 300,000.00	\$ 150,000.00	· · · · · ·	· · · · · ·	· · · · · · · · · · · · · · · · · · ·	
		System	1-4 and Outside City Limits	3 130,000.00			3 130,000.00	3 130,000.00	\$ 200,000.00	3 130,000.00	3 030,000.00
	Broom Straw	Expansion	Outside City Limits				\$ 2,800,000.00				\$ 2,800,000.00
WWW1303702		System	Outside City Limits				\$ 2,800,000.00				3 2,800,000.00
WM3767	2,000 LF of 18" WM from Rimer Pond Rd along Longtown Rd & 9,800 LF of 12" along Longtown Rd	Expansion	Outside City Limits	\$ 2,000,000.00							<b>c</b>
		System	Outside City Limits Outside City Limits	\$ 2,000,000.00						1	\$ -
VV IVIJO/U	2,000 ET TO MINI & 4,200 ET OF TE GIORE FORESTONIL VOGA MEST	System	Outside City Liffills	7,000,000.00						1	<u>,                                      </u>
	22,000 LF of 42-inch waterline Rimer Pond Tank site to Hardscrabble Road along RimerPond Road plus	System									
	8000 LF of 24-inch along Hardscrabble Road from Rimer Pond Road to Lake Carolina	Expansion	Outside City Limits				\$ 13.500.000.00				\$ 13,500,000.00
	18,500 LF of 36 inch waterline from Rimer Pond Road along Kelly Mill Road to Bombing Range Road	Lyhaiisinii	Outside City Lillins				00.000,000,611 ب				÷ 13,300,000.00
	along with 5000 LF of 30 inch waterline from Bombing Range Road to Bookman Road along Kelly Mill	System									
	Road	Expansion	Outside City Limits						\$ 8,000,000.00		\$ 8,000,000.00
		System	1-4 and Outside City Limits	\$ 500,000.00					\$ 8,000,000.00		\$ 8,000,000.00
		System	1-4 and Outside City Limits	3 300,000.00		\$ 550,000.00	\$ 750,000.00	\$ 750,000.00	\$ 750,000.00	\$ 750,000.00	\$ 3,550,000.00
		System	District 2			3 330,000.00	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	\$ 13,000,000.00	۶ /٥٥,٥٥٥.٥٥	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	\$ 13,000,000.00
		System	District 2					3 13,000,000.00			3 13,000,000.00
	Geology Road	Expansion	District 1 and Outside City Limits							\$ 35,000,000.00	\$ 35,000,000.00
	C)	System	District 2 & 3		\$ 2,500,000.00				\$ 2,500,000.00	33,000,000.00	\$ 2,500,000.00
	Eng. Design of 54-inch and 36-inch Waterline from the Canal WTP	System	District 2 & 3		\$ 3,800,000.00				\$ 3,800,000.00		\$ 3,800,000.00
	Chapin Elevated Strorage Tank (500,000 GAL)	System	Outside City Limits		\$ 2,500,000.00			\$ 2,500,000.00	3,000,000.00		\$ 2,500,000.00
	Horseshoe BPS Improvements	System	District 1		\$ 4,000,000.00			\$ 4,500,000.00			\$ 4,500,000.00
	Harden Street BPS Improvements	System	District 2		7 1,000,000.00			\$ 5,000,000.00			\$ 5,000,000.00
	Hardscrabble Road Widening Waterline Relocation	System	Outside City Limits		\$ 6,000,000.00		\$ 6,000,000.00	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			\$ 6,000,000.00
		System	Outside City Limits		\$ 250,000.00		, , ,	\$ 250,000.00			\$ 250,000.00
	Waterline Extension to Service State Park Acres	System	Outside City Limits		· · · · · · · · · · · · · · · · · · ·				\$ 2,000,000.00		\$ 2,000,000.00
WM4315	Bull Street Water System Improvements	System	District 2	\$ 1,000,000.00		\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 5,000,000.00
	Unforeseen Projects	System	1-4 and Outside City Limits	\$ 1,000,000.00		\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 5,000,000.00
WMXXXX	Watermain Extension Along Shop Road Extension	System	Outside City Limits			\$ 1,250,000.00					\$ 1,250,000.00
\A (B 4			4.4 and Outside City Limits			ć 50,000,00					ć 50,000,00
	Water Quality Consulting Services	Water Quality	1-4 and Outside City Limits	ć 1,000,000,00		\$ 50,000.00	ć 1,000,000,00	ć 1,000,000,00	ć 1,000,000,00	ć 1,000,000,00	\$ 50,000.00
		Water Quality	1-4 and Outside City Limits	\$ 1,000,000.00 \$ 950,000.00		\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 5,000,000.00
WW13069	Doris Drive	Water Quality	Outside City Limits	\$ 950,000.00							\$ -
M/M4207702 8 M/M42024	Sumtar Street (Cattantour Arca) Mater Sustan Improvements	Matar Quality	District 1					¢ 2 F00 000 00			¢ 3 500 000 00
	Sumter Street (Cottontown Area) Water System Improvements Washington Park Subdivision Waterline Replacement	Water Quality	District 1				\$ 750,000.00	\$ 2,500,000.00			\$ 2,500,000.00
	0	Water Quality Water Quality	Outside City Limits Outside City Limits	\$ 600,000.00			7 کار،000،00			-	\$ 750,000.00 \$ -
	<u> </u>		-							1	
	Sylvan Drive from Briarwood to Trenholm Road to Rockbridge Road Satchel Ford (Including work from WM3043)	Water Quality	Outside City Limits Outside City Limits	\$ 1,375,000.00	\$ 1,400,000.00		\$ 1,500,000.00			1	\$ 1,500,000.00
	,	Water Quality Water Quality	District 3		1,400,000.00		φ 1,500,000.00		\$ 750,000.00	-	\$ 1,500,000.00
	Earlwood Area Water System Improvements (Engineering Only)	Water Quality Water Quality	District 3  District 1		\$ 600,000.00		\$ 600,000.00		7.50,000.00	-	\$ 750,000.00
		Water Quality	District 1	+	y 000,000.00		7 000,000.00	\$ 5,000,000.00		+	\$ 5,000,000.00
	Rosewood Area Waterline Replacement (Engineering Only)	Water Quality	District 3					\$ 1,000,000.00		-	\$ 1,000,000.00
		Water Quality	District 3					7 1,000,000.00	\$ 8,000,000.00		\$ 1,000,000.00
	Covenant Road and Harrison Road Area Water System Improvements (Engineering Only)	Water Quality	Outside City Limits	\$ 400,000.00					y 0,000,000.00		\$ 5,000,000.00
	Covenant Road and Harrison Road Area Water System Improvements (Engineering Only)	Water Quality	Outside City Limits  Outside City Limits	7 -00,000.00			\$ 2,500,000.00			1	\$ 2,500,000.00
	·	Water Quality	District 3 & 4				- 2,555,000.00		\$ 1,000,000.00		\$ 1,000,000.00
	Lake Katherine Waterline Improvements Phase 2(Annual Rehab)	Water Quality	District 4		\$ 2,800,000.00		\$ 2,800,000.00		- 1,000,000.00		\$ 2,800,000.00
	Lincolnshire II	Water Quality	Outside City Limits	\$ 600,000.00	- =,500,000.00		- 2,555,555.00				\$ 2,000,000.00
	Lincolnshire Phase IV	Water Quality	Outside City Limits	, 233,000.00			\$ 1,000,000.00				\$ 1,000,000.00
	Lincolnshire Phase V	Water Quality	Outside City Limits				,,	\$ 1,000,000.00			\$ 1,000,000.00
WW409203			-				1	, ,,			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	Lakecrest	Water Quality	Outside City Limits	\$ 550,000.00							> -
WM4269	Lakecrest North Main Street Streetscape	Water Quality Water Quality	Outside City Limits District 1	\$ 550,000.00		\$ 2,000,000.00					\$ 2,000,000.00

### FY 2015/2016 - 2019/2020 Proposed Capital Improvement Projects (CIP) Schedule

Married   Marr		11 2013	72010 201	Toposed Capit			Journal		Dunmand E Vany CID			
Page			Type of	+	FV 14/15 Approved				Proposed 5 Year CIP		Pi	ronosed 5 Vear CIP
Section   Sect	Project	Description		Council District		FY 14/15 Deferrals	FY 15/16 Needed	FY 16/17 Needed	FY 17/18 Needed	FY 18/19 Needed		•
March   Content   March   Ma	WM3752		<u> </u>		Dauget	11 14/15 Deterrais		11 10/17 Neceucu	11 17/10 Neceucu	11 10/15 Necueu	\$	
March   Section   March   Ma	WM3774 & WM4231		Water	District 2		\$ 23,000,000.00	\$ 28,000,000.00				\$	28,000,000.00
March   Marc		,	Water	,		\$ 2,500,000.00					\$	-
No.   Section of the first f		,	Water	·			\$ 2,500,000.00				\$	2,500,000.00
March   Marc									\$ 400,000.00		\$	<u> </u>
Page   Description	WMXXXX	Plate Settler Pilot Test (Lake Murray and Canal WTP)	Water	District 2 and Outside City Limits						\$ 550,000.00	\$	550,000.00
Page				Water Sub-Total	\$ 15,900,000.00		\$ 40,000,000.00	\$ 40,000,000.00	\$ 40,000,000.00	\$ 40,000,000.00	\$ 40,000,000.00 \$	200,000,000.00
Page												
Page				Wastewa	iter							
Page   Description   Descrip									Proposed 5 Year CIP			
Section   Sect												
Seption   Sept	Project	Description	Improvement		Budget	FY 14/15 Deferrals	FY 15/16 Needed	FY 16/17 Needed	FY 17/18 Needed	FY 18/19 Needed	FY 19/20 Needed	Total
Control   Digital Processor   Control   Cont	66676402	2011 Farmania farm Mill Cond. DC to MINATE	C	•		\$ 12,500,000.00	¢ 43 500 000 00					42 500 000 00
Secretary   Secr							\$ 12,500,000.00					
Section   Sect		1 - 1			¢ 0,000,000,00	\$ 1,100,000.00						
Second House 2   Seco					\$ 9,000,000.00	¢ 900,000,00						
Section   Composition   Composity   3 & 4		·			\$ 3,500,000,00	· · · · · · · · · · · · · · · · · · ·					و ا	
SPACE   Date Patterner Sweet for Capacity Information   Capacity   3.4.4		· · ·			0.000,000,000			\$ 1,750,000,00			÷	
20.000		, 1				1,750,000.00		1,750,000.00	\$ 8.000.000.00		4	
Street   S						\$ 600.000.00			, , , , , , , , , , , , , , , , , , ,		Ś	4,000,000.00
Section   Company   Comp		·				,		\$ 1,000,000.00			\$ 12,000,000.00 \$	
Case Rocky Drunch Inconversents Propert   Capacity   2, 8, Brighted   Capacity   2, 8, Brighted   Capacity   2, 8, Brighted   5, 250,00000   5, 250,00000   5, 300,00000				<u> </u>	\$ 1,000,000,00	\$ 6,500,000,00	\$ 1,000,000,00				ċ	1 000 000 00
Last backy intend improvements Place II   Coparity   3, 8, 0.0m/mile   5, 2,000,000.00   5, 1,000,00	337301		+ -		7 1,000,000.00	\$ 0,500,000.00	, , , , , , , , , , , , , , , , , , , ,		\$ 12,000,000,00		۶ د	
Special Project Served Improvements   Special   Specia		·	+						3 12,000,000.00		7	
Usper Mill Creek Severer Improvements		, ,	+ -						ć 2,000,000,00	\$ 14,000,000.00	\$	
Crase Creak West Westfler Storage									\$ 3,000,000.00		\$ 4 000 000 00 <b>4</b>	
Same Cream Networker Storage		Upper Mill Creek Sewer Improvements	Capacity				\$ 1,000,000.00				\$ 4,000,000.00 \$	5,000,000.00
Section   Sect		Crana Crack Wat Weather Storage	Capacity	•			\$ 1,500,000,00	\$ 16.750,000,00			٠	18 250 000 00
Second Program Amagement   Second Program Amag		Claire Creek Wet Weather Storage	Сарасіту				3 1,300,000.00	3 10,730,000.00			,	18,230,000.00
Semiconic For City Annexations		Shop Road Sewer Extension for Industrial Dev - RICH CO PARTICIPATION	Capacity	•			\$ 2,000,000,00				Ś	2.000.000.00
Secretarian   Secretaria   Secretarian   Secretaria   Secretarian   Secretaria   Secretarian   Secretarian   Secretarian   Secretarian   Sec			. ,	diminowii			, , ,					• •
Section   Sect	SSECTIONER	Sawar Sarvice for City Annayations	Extension	System-wide	\$ 150,000.00	\$ 50,000.00	\$ 200,000,00	\$ 200,000,00	\$ 200,000,00	\$ 200,000,00	\$ 200,000,00	1 000 000 00
S7236   CD Program Management				District 3		\$ 800,000,00		200,000.00		200,000.00	\$ 200,000.00 \$	
System-wide   Sost   System-wide   System-wide   Sost   System-wide	33727	THE THE STATE OF T	zacension.	2.5000		ψ σσο,σσσισσ			ψ 000,000.00		*	550,555.55
System-wide   \$ 600,000.00   \$ 75,000.00	SS7236	CD Program Management	Other	System-wide	\$ 5,400,000.00		\$ 5,400,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 4,000,000.00	\$ 4,000,000.00 \$	23,400,000.00
System-wide	SS7260	Annual General Services Maintenance	Other	System-wide		\$ 2,500,000.00					\$	-
	SS7282	EM Field Condition Assessment - Project A	Other	System-wide		\$ 600,000.00	\$ 600,000,00	\$ 75,000.00	\$ 75,000,00	\$ 75,000,00	\$ 75,000.00 <b>\$</b>	900.000.00
S27288   CP Projects not yet Defined   Other   System-wide   \$ 2,000,000.00   \$ 1,525,000.00   \$ 3,000,000				System-wide		\$ 600,000,00						
System   Winderseen & Miscellaneous Projects   Other   System-wide   \$ 1,000,000.00   \$ 2,300,000.00   \$ 3,200,000.00   \$ 3,000,000.00   \$ 1				· · · · · · · · · · · · · · · · · · ·	\$ 2,000,000.00		<u>'</u>				<u> </u>	13,525,000.00
Section		Unforeseen & Miscellaneous Projects	Other	System-wide	\$ 1,000,000.00	\$ 4,000,000.00	\$ 2.300,000,00	\$ 2.500.000.00	\$ 3,200,000,00	\$ 3,000,000,00	\$ 2.850.000.00 <b>\$</b>	13.850.000.00
S58557   Olympia Subdivision (SSES Study)   Rehab   2.8 Outside							, ,	, ,	, , ,			
Specified   Annual Rehab on lines less than 15"   Rehab   System-wide   \$ 4,000,000.00   \$ 4,173,400.00   \$ 4,000,000.00   \$ 4,500,000.00   \$ 4,500,000.00   \$ 4,500,000.00   \$ 4,000,000.00						\$ 1,500,000.00	\$ 1,000,000.00		\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00 \$	
S700012   Pump Station Improvements at 6 Sites   Rehab   1,4,8, Outside   \$ 3,000,000,00   \$ 4,000,000,00   \$ 5,000,000,00		, , , , , , , , , , , , , , , , , , , ,				ć 4,000,000,00	\$ 4173,400,00		\$ 4,600,000,00	\$ 4500,000,00	\$ 4500,000,00 \$	
S57122   Rehabilitation/Replacement Harbison #2, Mallard Point and Dog Pound Pump Station   Rehab   1,3,4,& Outside   \$ 1,000,000.00   \$ 1,0				,		, , , , , , , , , , , ,		3 4,400,000.00	3 4,000,000.00	3 4,300,000.00	\$ 4,300,000.00 <b>\$</b>	
S7229FY   Annual CCTV Contract   Rehab   System-wide   \$ 750,000.00 \$ 1,000,000						1 -//						4,000,000.00
System		, 1				-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00 \$	4,750,000.00
S57259   Replacement of 24" Smith Branch Outfall underneath I-277   Rehab   Borders 1 & 2   \$ 1,340,000.00   \$ 1,200,000.00		Improvements to Digester 1-5 @ Metro WWTP		·				, ,		, , ,	\$	25,000,000.00
ST7279   Smith Branch 02 SSES   Rehab   District 2   \$ 4,000,000.00   \$ 5,000,000.00   \$	SS7259	Replacement of 24" Smith Branch Outfall underneath I-277	Rehab	,			\$ 1,340,000.00				\$	1,340,000.00
S77280   Rocky Branch 01 SSES   Rehab   District 2   \$ 6,000,000.00   \$ 1,750,000.00   \$ 1,500,000.00   \$ 2,000,000.00   \$ 6,250,000.00   \$ 5,250,000.00   \$ 1,500,000.00   \$ 1,500,000.00   \$ 1,500,000.00   \$ 1,500,000.00   \$ 1,500,000.00   \$ 1,500,000.00   \$ 1,500,000.00   \$ 1,000,000.00   \$		Flow Study/Rehabilitation/Replacement of Three Rivers and Colonial Life Pump Station	Rehab	District 2		\$ 1,400,000.00	\$ 1,200,000.00				\$	1,200,000.00
System   Pump Station Rehab (Various Sites)   Rehab   System-wide   \$ 500,000.00   \$ 1,750,000.00   \$ 1,500,000.00   \$ 2,000,000.00   \$ 6,250,000.00   \$ 5,25											\$	4,000,000.00
S57287   Collection System SSES   Rehab   System-wide/undetermined   \$ 4,000,000.00   \$ 5,500,000.00   \$ 1,000,000.00   \$ 12,000,000.00   \$ 34,000,000.00		·									\$	6,000,000.00
SS7292         Zoom Camera Rapid Assessment         Rehab         System-wide         \$ 1,000,000.00         \$ 750,000.00         \$ 1,000,000.00         \$ 1,050,000.00         \$ 4,750,000.00           SS7293         Trunk Sewer Lining & Replacement         Rehab         System-wide/undetermined         \$ 1,000,000.00         \$ 6,400,000.00         \$ 6,400,000.00         \$ 13,800,000.00           SS7294         Force Main Lining & Replacement         Rehab         System-wide/undetermined         \$ 300,000.00         \$ 500,000.00         \$ 4,200,000.00         \$ 10,900,000.00           SS7323         Food Lion Pump Station Improvements         Rehab         District 2         \$ 125,000.00         \$ 500,000.00         \$ 6,400,000.00         \$ 6,200,000.00         \$ 6,200,000.00         \$ 10,900,000.		·		•								
SS7293         Trunk Sewer Lining & Replacement         Rehab         System-wide/undetermined         \$ 1,000,000.00         \$ 6,400,000.00         \$ 6,400,000.00         \$ 13,800,000.00           SS7294         Force Main Lining & Replacement         Rehab         System-wide/undetermined         \$ 300,000.00         \$ 4,000,000.00         \$ 2,200,000.00         \$ 10,900,000.00           SS7323         Food Lion Pump Station Improvements         Rehab         District 2         \$ 125,000.00         \$ 500,000.00         \$ 6,400,000.00         \$ 2,200,000.00         \$ 10,900,000.00           SS7324         Bendale Pump Station Improvements         Rehab         District 2         \$ 175,000.00         \$ 500,000.00         \$ 6,400,000.00         \$ 6,400,000.00         \$ 10,90				· ·		<u> </u>						
SS7294         Force Main Lining & Replacement         Rehab         System-wide/undetermined         \$ 300,000.00         \$ 500,000.00         \$ 4,200,000.00         \$ 2,200,000.00         \$ 10,900,000.00           SS7323         Food Lion Pump Station Improvements         Rehab         District 2         \$ 125,000.00         \$ 500,000.00         \$ 625,000.00         \$ 625,000.00         \$ 500,000.00         \$ 675,000.00         \$ 675,000.00         \$ 675,000.00         \$ 675,000.00         \$ 1,500,000.00         \$ 1,500,000.00         \$ 1,500,000.00         \$ 1,500,000.00         \$ 1,500,000.00         \$ 1,500,000.00         \$ 6,500,000.00 <td< td=""><td></td><td>·</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>\$ 850,000.00 \$</td><td></td></td<>		·									\$ 850,000.00 \$	
SS7323         Food Lion Pump Station Improvements         Rehab         District 2         \$ 125,000.00         \$ 500,000.00         \$ 625,000.00           SS7324         Bendale Pump Station Improvements         Rehab         District 2         \$ 175,000.00         \$ 500,000.00         \$ 675,000.00           SS7325         Starlite Pump Station Improvements         Rehab         Outside         \$ 275,000.00         \$ 1,300,000.00         \$ 1,575,000.00           Upper Broad River I&I Remediation         Rehab         District 1         \$ 1,500,000.00         \$ 5,000,000.00         \$ 6,500,000.00		3 .		-	1						\$ 2,200,000,00	• •
SS7324         Bendale Pump Station Improvements         Rehab         District 2         \$ 175,000.00         \$ 500,000.00         \$ 675,000.00           SS7325         Starlite Pump Station Improvements         Rehab         Outside         \$ 275,000.00         \$ 1,300,000.00         \$ 1,575,000.00           Upper Broad River I&I Remediation         Rehab         District 1         \$ 1,500,000.00         \$ 5,000,000.00         \$ 6,500,000.00				<u> </u>	<del> </del>	300,000.00			4,000,000.00	4,200,000.00	ک <sub>ارک</sub> کے	• •
SS7325         Starlite Pump Station Improvements         Rehab         Outside         \$ 275,000.00         \$ 1,300,000.00         \$ 1,575,000.00           Upper Broad River I&I Remediation         Rehab         District 1         \$ 1,500,000.00         \$ 5,000,000.00         \$ 6,500,000.00		· · · · · · · · · · · · · · · · · · ·			+			·			٠	
Upper Broad River I&I Remediation         Rehab         District 1         \$ 1,500,000.00         \$ 5,000,000.00         \$ 6,500,000.00		·						2 300,000.00	\$ 1.300.000.00		4	· ·
		·					<u> </u>				Ś	
											\$	5,000,000.00

### FY 2015/2016 - 2019/2020 Proposed Capital Improvement Projects (CIP) Schedule

								Proposed 5 Year CIF	Р		
		Type of	F	14/15 Approved						Р	Proposed 5 Year CIP
Project	Description	Improvement	Council District	Budget		FY 15/16 Needed	FY 16/17 Needed	FY 17/18 Needed	FY 18/19 Needed		Total
SS717101	Construct and Upgrade Metro Dike	Structure	System-wide		\$ 1,400,000.00						\$ -
SS7266	Water and Wastewater Maintenance Building	Structure	System-wide		\$ 8,000,000.00		\$ 1,000,000.00			\$	\$ 1,000,000.00
	Wastewater Maintenance and Storage Building	Structure	System-wide		φ σ,σσσ,σσσ.σσ			\$ 500,000.00		\$	\$ 500,000.00
SS6099FY	Sewer Utility Conflicts	Upgrade	System-wide \$	600,000.00		\$ 600,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00 \$	\$ 4,600,000.00
SS6864	Major Utility Cut Repairs	Upgrade	System-wide \$	150,000.00	\$ 100,000.00						\$ -
SS691601	North Main Street Streetscape Sewer*	Upgrade	District 1 \$	1,000,000.00		\$ 500,000.00	\$ 1,000,000.00			\$	\$ 1,500,000.00
SS7246	Gervais / Gist Street Odor Control	Upgrade	1 & 2	•	\$ 1.000.000.00						\$ -
SS7275	Metro WWTP - Non-Potable Water System Improvements	Upgrade	System-wide		\$ 3,500,000.00						\$ -
SS7276	Magnesium Hydroxide and Leachate Facilities	Upgrade	System-wide				\$ 3,000,000.00			\$	\$ 3,000,000.00
SS7284	Liquid Treatment Train 1 Upgrades (Phase 1 - Aeration)	Upgrade	System-wide		\$ 2,500,000.00		\$ 13,250,000.00			\$	\$ 13,250,000.00
SS7285	Thickening & Dewatering Improvements - REDUCED SCOPE	Upgrade	System-wide		\$ 2,500,000.00	\$ 1,000,000.00		\$ 2,000,000.00	\$ 13,000,000.00	\$ 17,500,000.00 \$	\$ 33,500,000.00
SS7291	Disinfection and Effluent Facilities Upgrade	Upgrade	System-wide						\$ 5,000,000.00	\$	\$ 5,000,000.00
SS7302	Maintenance Management System (MMS) Software Development & Improvments	Upgrade	System-wide \$	500,000.00							\$ -
	Liquid Treatment Train 1 Upgrades (Phase 2)	Upgrade	System-wide	·			\$ 1,000,000.00			\$ 11,750,000.00 \$	\$ 12,750,000.00
	FOG Receiving Station	Upgrade	System-wide				\$ 1,000,000.00			\$	\$ 1,000,000.00
	Upgrades Required at Pump Stations per TSOMP Recommendations	Upgrade	System-wide			\$ 600,000.00				\$	\$ 600,000.00
											•
			Wastewater Sub-Total \$	24,300,000.00		\$ 80,000,000.00	\$ 80,000,000.00	\$ 80,000,000.00	\$ 80,000,000.00	\$ 80,000,000.00 \$	\$ 400,000,000.00
			W-10 W-1	40 200 002 00		¢ 420 000 000 00	Ć 420 000 000 00	Ć 420 000 000 00	¢ 420 000 000 00	¢ 420 000 000 00	
			Water & Wastewater Total \$	40,200,000.00		\$ 120,000,000.00	\$ 120,000,000.00	\$ 120,000,000.00	\$ 120,000,000.00	\$ 120,000,000.00 \$	\$ 600,000,000.00
			F	14/15 Approved							Proposed 5 Year CIP
				Budget		FY 15/16 Needed	FY 16/17 Needed	FY 17/18 Needed	FY 18/19 Needed	FY 19/20 Needed	Total

Page 3 of 3



### STORM WATER CAPITAL IMPROVEMENT PROJECTS REQUESTED FY 15/16

Project	Description	Estimated Cost	O&M/CIP	Project Type
SD8385	Stormwater Management Monitoring Program	\$500,000	O&M	Maintenance
SD821502	Highland Park	\$800,000	CIP	Improvement
SDXXXX	Granby Park	\$400,000	CIP	Improvement
SDXXXX	Bull Street Drainage Improvements	\$1,000,000	CIP	Improvement
SDXXXX	Storm Drainage Improvements at Wallace Street	\$800,000	CIP	Improvement
SD80592B	Randall Avenue from Colleton Street to Oakland	\$350,000	O&M	Maintenance
SD8266	Fuller Street to Hyatt Avenue	\$60,000	CIP	Improvement
SD8149	Waccamaw Avenue/Wateree/Seneca/Saluda/Heyward	\$415,000	CIP	Improvement
SD8371	Penn Branch	\$405,000	O&M	Improvement
SD8249	Windemere Avenue	\$145,000	O&M	Maintenance
SDXXXX	Shandon phase II		O&M	Maintenance
SDXXXX	Beaver Control and Maintenance	\$350,000	O&M	Improvement
SD8398	Emergency Stormwater Maintenance/Improvements	\$1,000,000	CIP	Maintenance
	FY 2015-2016 Tota	al \$6,225,000		

4-17-15

### **Council Requested Projects**

The following is an on-going list of Council requested projects as of April 16, 2015.

	Recurring /	<b>Estimated Total</b>
Description	<u>O</u> netime	Cost
request is for \$500k-\$1M annually		TBD
	0	\$12,000,000
initiatve to effectly improve the lives of boys and young men of color (4 year commitment)		\$30,000
various initiatives to include but not limited to: constituant commuications, council leadership commmittments; Domestic Violence Walk, Youth Violence Prevention Week, etc	R	TBD
To increase the number of youth employed in summer months		\$400,000
relocation & installation	0	TBD
FY 15-16 budget includes \$50k	R	
neighborhood master plans - various areas	R	\$100,000
funding for 2 public defenders		\$100,000
updated study, joint study with Richland County	0	\$225,000
Two Notch Road area	0	\$100,000
closing fund	R	\$750,000
TOTAL		\$13,705,000
	request is for \$500k-\$1M annually  initiatve to effectly improve the lives of boys and young men of color (4 year commitment)  various initiatives to include but not limited to: constituant commuications, council leadership commmittments; Domestic Violence Walk, Youth Violence Prevention Week, etc  To increase the number of youth employed in summer months  relocation & installation  FY 15-16 budget includes \$50k  neighborhood master plans - various areas funding for 2 public defenders  updated study, joint study with Richland County Two Notch Road area closing fund	request is for \$500k-\$1M annually  O initiative to effectly improve the lives of boys and young men of color (4 year commitment)  various initiatives to include but not limited to: constituant commuications, council leadership commmittments; Domestic Violence Walk, Youth Violence Prevention Week, etc  To increase the number of youth employed in summer months  relocation & installation  O FY 15-16 budget includes \$50k  R neighborhood master plans - various areas funding for 2 public defenders  updated study, joint study with Richland County  Two Notch Road area  O closing fund  O pretime

## City of Columbia FY 2015/2016 City Manager's Proposed Budget

PLANNING FOR OUR FUTURE





CITY COUNCIL WORK SESSION#2

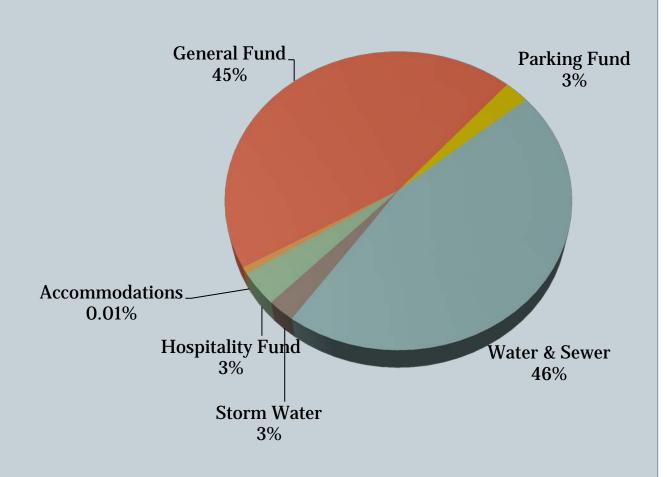
APRIL 21, 2015

## FY 2015-2016 Proposed Budget

2

### FY 15/16 OPERATING FUNDS SUMMARY

- General Fund \$130,727,558
- Parking Fund \$7,274,500
- Water & Sewer \$133,780,145
- Storm Water \$7,104,000
- **■** Hospitality Fund \$10,630,603
- Accommodations \$2,100,801



## Overview & Major Issues

- PUBLIC SAFETY IS TOP PRIORITY
- WATER & SEWER INFRASTRUCTURE NEEDS MUST BE ADDRESSED
- RESTORE COMPETITIVENESS OF CITY'S COMPENSATION PLAN

## Public Safety is Top Priority

- Public Safety departments increased \$2.8 million which accounts for 81% of the total General Fund budget increase.
- Police & Fire Recruitment & Retention Plans to support efforts to attract and retain experienced public safety personnel.
- Budget includes funding for police officer body cameras.
- New Police Evidence and Records Storage facility leased location.

### Water & Sewer Infrastructure Needs



- Proposed rate increase is 9.5%, a reduction from the original 12.1% that was proposed.
- Reduced the transfer to the General Fund from \$4,000,000 to \$2,000,000.
- Shifted \$1.6 million in expenses to the General Fund
- \$20.3 Million budgeted for Capital Improvement Program (CIP).
- Total CIP of \$120,000,000.

### Restore the Competiveness of the City's Compensation Plan

- Quality services starts with qualified employees committed to public service.
- \$3,000,000 budgeted across multiple funds for phased-in implementation of Comprehensive Compensation & Classification Study.
- Study supports Police & Fire Recruitment and Retention efforts.
- Adoption of a Compensation Philosophy aimed at attracting and retaining highly engaged, world class, qualified and diverse workforce.

# FY 2015/2016 City Manager Proposed Budget

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### **Council Motion**

- 8
- ✓ Eliminate Water & Sewer Transfer to the General Fund
- ✓ Institute a 2% Public Safety Transfer
- ✓ Shift funding of Office of Business Opportunities and Development Corporations from Water and Sewer to General Fund
- ✓ Roll back property taxes 2 mills
- ✓ Aggressively promote Community Development's Maintenance Assistance Program for weatherization and home maintenance grants.

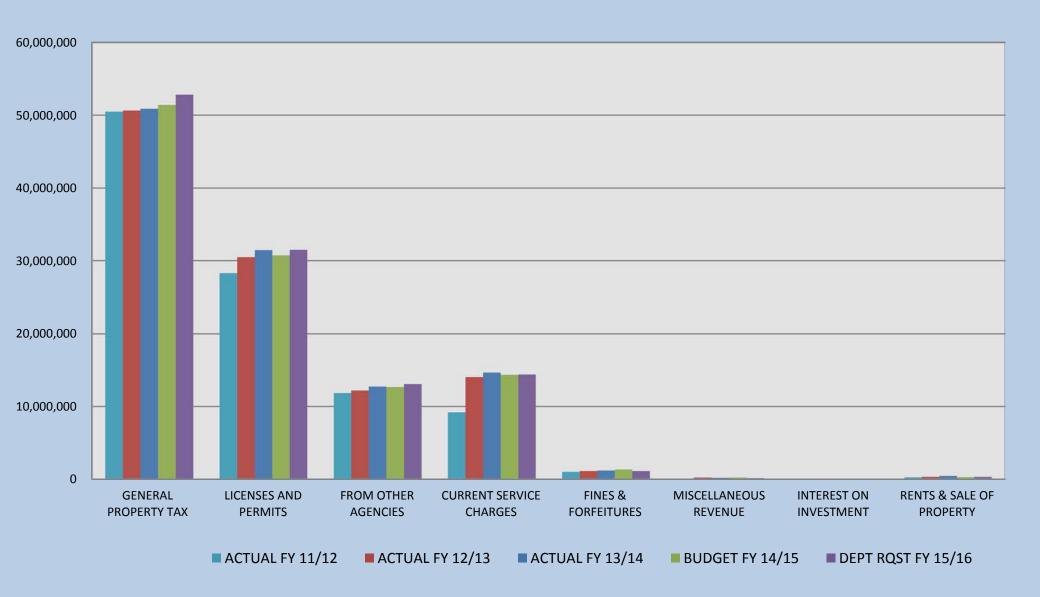
## FY 15/16 Proposed General Fund - revised

- 9
- Revisions based on Council Motion
- Impact of \$324,395; revised budget \$130,737,558
- Adjustments made to balance revised budget:
  - Increased use of fund balance \$100,000
  - Decreased Public Works budget \$224,395 based upon anticipated personnel savings with implementation of 95 gal recycling bin program
  - Net budget impact \$224,395

### FY 15/16 GENERAL FUND - REVENUES\*

Before Franchise Rate increase and property tax rollback





<sup>\*</sup> Does not include transfers in and fund balance.

### FY 15/16 Proposed Water & Sewer Fund -revised



- Revisions based on Council Motion:
- Impact of \$675,605
- Adjustments made to balance revised budget
  - Reduced transfer to capital projects

# FY 2015/2016 Capital Projects

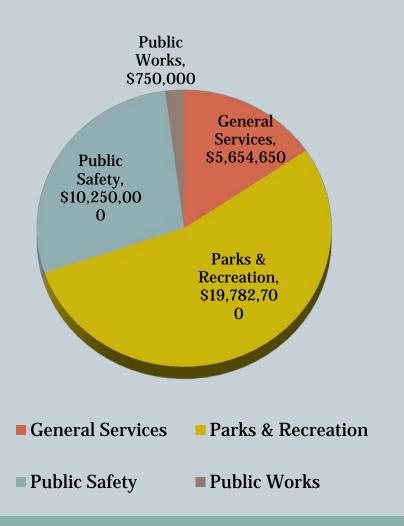
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GENERAL FUND
WATER & SEWER
STORM WATER

## FY 2015/2016 General Capital Projects

- Year 1 Requested Capital Budget totals \$36,437,350
- Requests have not been prioritized at this time.
- General Fund proposed budget does not include funding for capital projects.
- If FY 14/15 ends in a surplus, allocation to capital improvement program is staff's first priority

### **Year 1 Capital Projects**

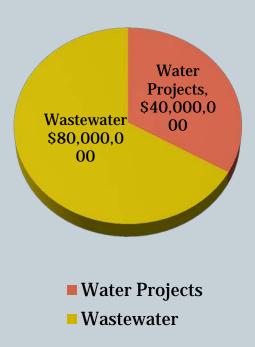


### FY 15/16 Water & Sewer CIP

(14

Year 1 capital projects is \$120,000,000

### **Year 1 Capital Projects**



### FY 15/16 Storm Water CIP

15)

## **Budget Schedule**

• Second Reading/Final Adoption June 16

\*The Public Hearing date is set based on regular scheduled City Council Meetings. The budget has to be in balance when advertised.

June 2

First Reading